

STUDENTS' COUNCIL

Tuesday May 17, 2005 – 6:00 p.m.
Council Chambers 2-1 University Hall

ORDER PAPER (SC 2005-02)

- 2005-02/1 CALL TO ORDER
- 2005-02/2 University of Alberta CHEER SONG "*Ring Out a Cheer*"
- 2005-02/3 SPEAKER'S BUSINESS
- 2005-02/3a Announcements – The next meeting of Students' Council will be held on May 31, 2005 at 6:00 p.m. in Council Chambers.
- 2005-02/3b Election of a Speaker

Please see document SC 05-02.01
- 2005-02/3c **MOTION BY LEWIS/KIRKHAM, RESOLVED THAT** Students' Council approve the proposed version of Standing Orders.

Please see document SC 05-02.02
- 2005-02/4 APPROVAL OF THE ORDERS OF THE DAY
- 2005-02/5 PRESENTATIONS
- 2005-02/5a Undergraduate Learning Environment – presented by Brad Wuetherick, Special Projects Officer with the Faculty of Graduate Studies and Research.
- 2005-02/6 NOMINATIONS
- 2005-02/6a **MOTION BY TOBIAS, RESOLVED THAT** Students' Council elect members to sit on:
 a. The Access Fund Board (seven members),
 b. The Audit Committee (five members),
 c. The Budget and Finance Committee (seven members),
 d. The Bylaw Committee (five members),
 e. The Council Administration Committee (five members),
 f. The External Policy Committee (seven members),
 g. The Grant Allocation Committee (seven members),
 h. The Student Affairs Committee (seven members),
 i. The University Policy Committee (seven members).

- 2005-02/6b **MOTION BY TOBIAS, RESOLVED THAT** Students' Council elect a member to sit on the board of directors of First Alberta Campus Radio Association (FACRA).
- 2005-02/6c **MOTION BY TOBIAS, RESOLVED THAT** Students' Council elect a member to sit on the board of directors of Gateway Student Journalism Society (GSJS).
- 2005-02/6d **MOTION BY TOBIAS, RESOLVED THAT** Students' Council elect a member to sit on the board of directors of Alberta Public Interest Research Group (APIRG).
- 2005-02/6e **MOTION BY TOBIAS, RESOLVED THAT** Students' Council elect a member to sit on the board of directors of Student Legal Services (SLS).
- 2005-02/6f **MOTION BY TOBIAS, RESOLVED THAT** Students' Council elect two members to sit on the DIE Board Tribune Selection Committee.
- 2005-02/6g **MOTION BY TOBIAS, RESOLVED THAT** Student Council, upon the recommendation of the Committee for Council Reform and Progress, nominate Jessa Alykhan, Mustafa M. Hirji, and Shawna Pandya to the U of A senate.
- 2005-02/7 **REPORTS**
- 2005-02/8 **QUESTION PERIOD**
- 2005-02/9 **BOARD AND COMMITTEE REPORTS**
- 2005-02/9a **MOTION BY LEWIS/LETTNER, RESOLVED THAT** Students' Council, upon the recommendation of the Budget Committee, approve the '2005-2006 Capital, and Non-Dedicated Reserves Budget – Preliminary Draft' as follows:
- Please see document SC 05-02.03
- 2005-02/9b Executive Committee Report – May 17, 2005
- Please see document SC 05-02.04
- 2005-02/9c Discipline, Interpretation and Enforcement Board
1. DIE Board Ruling #1 – May 9, 2005 (Jones v. Students' Council, Executive Committee, Harlow)
- Please see document SC 05-02.05
- 2005-02/10 **GENERAL ORDERS**
- 2005-02/10a **MOTION BY LETTNER/LEWIS, RESOLVED THAT** Students' Council approve the following proposed Students' Council meeting schedule for the 2005-2006 year.
- Please see document SC 05-02.06
- 2005-02/10b **MOTION BY LETTNER/LEWIS, ORDERED THAT** on the recommendation of the Committee for Council Reform and Progress, nominations for Chief Returning Officer be re-opened, the position be re-posted and the new closing date of May 24, 2005 be established.

- 2005-02/10c** **MOTION BY KIRKHAM, ORDERED THAT** Students' Council direct the Executive Committee to permanently halt the sale of all tobacco products in any Students' Union owned and/or operated business as of 1 July, 2005.
- 2005-02/10d** **MOTION BY TOBIAS, MOVED THAT** Student Council renew the First Alberta Campus Radio Association's Operating Agreement as per the 'Terms of Agreement' attached.
- Please see document SC 05-02.07
- 2005-02/10e** **Bill #1 - Recall (sponsor; KIRKHAM)**
Principles (first reading)
1. That any member of Students' Council may be recalled by a petition to that effect bearing the names and student identification numbers of a majority of the students eligible to vote for that member's position.
2. That any member of Students' Council can be compelled to contest his/her seat in a by-election by a motion to this effect carried by a two thirds majority vote of Students' Council at three consecutive meetings of Students' Council.
3. That the Students' Union will recommend that any Undergraduate Board of Governors representative who is removed from Students' Council also be removed from the Board of Governors.
4. That the Students' Union will recommend that any person removed from the position of President also be removed from the Board of Governors.
- 2005-02/10f** **Bill #2 - Elimination of Nominations for Open Studies Students Bill (sponsor; KIRKHAM)**
Principles (first reading)
1. Open Studies students no longer require nomination signatures to contest a seat on Students' Council or General Faculties Council, except for Executive officers and the Undergraduate Board of Governors Representative.
- 2005-02/10g** **Bill #3 - Member of Council Legitimacy Bill (sponsor; KIRKHAM)**
Principles (first reading)
1. The Speaker will request a report from the Office of the Registrar and Student Awards on a by-monthly basis that confirming that all members of Students' Council meet the necessary requirements to hold office.
2. The report from the Office of the Registrar and Student Awards will be received by the President, the Speaker, and the Chair of the Discipline, Interpretation and Enforcement Board.
3. The Speaker shall cause to be tabled with Students' Council a report outlining the Registrar's findings at his or her earliest convenience.
- 2005-02/10h** **Bill #4 Quorum (sponsor; PANAS)**
Principles (first reading)
1. Students' Council set quorum at 19 voting members.
- 2005-02/11** **INFORMATION ITEMS**
- 2005-02/11a** The (2nd) Annual Hack Purity Test
Please see document SC 05-02.08

Dear Students' Council,

It has come to my attention that the legality of the meeting of Students' Council held on Friday, May 6th has come into question due to an infraction of one of the Students' Union's bylaws. While it is my understanding that the case is still before DIE Board in one form or another, the possibility exists that the business dealt with during the last Council meeting could potentially be overturned.

Among the implications, an overturning of the meeting would theoretically require Students' Council to redo the election of the Speaker.

I write to inform Council that, should a re-election be necessary, I will be withdrawing my candidacy.

Best wishes,

Chris Samuel

Students' Union Councilor, 2001-2005

Standing Orders of Students' Council

Rules of Order

1. Robert's Rules of Order

Robert's Rules of Order will be observed at all meetings of Council except where they are inconsistent with the bylaws or standing orders of Council.

2. Speaker to decide where rules are silent

Where the bylaws, standing orders, and *Robert's Rules of Order* fail to provide direction with respect to procedure, the Speaker will decide.

Structure of Sessions

3. Order of Business

The Order of Business for the Students' Council will be as follows:

- a. Call to Order
- b. University of Alberta Cheer Song – “Ring out a Cheer...”
- c. Speaker's Business
- d. Approval of the Orders of the Day
- e. Presentations
- f. Nominations
- g. Reports
- h. Question Period
- i. Board and Committee Reports
- j. General Orders

4. First Meeting Additional Orders of Business

At the first meeting of the year the following orders of the day will be added to Speakers' Business.

- a. Installation of new members
- b. Election of a Speaker¹
- c. Inaugural addresses of Executive Officers and the Undergraduate Board of Governors Representative.
- d. Approval of Standing Orders
- e. Annual Meeting Schedule

5. Last Meeting Additional Orders of Business

At the last meeting of the year the following orders of the day will be added to Speaker's Business:

- a. Presentation and tabling of the election report as compiled by the Chief Returning Officer
- b. President's Farewell Address

6. Additional and Moved Meetings

The Speaker, Executive Committee or Students' Council may call, or cancel meetings of Council.

Opening Ceremonies

7. Singing of the University of Alberta Cheer Song

The Speaker will select a member of Students' Council to lead in the singing of the University of Alberta Cheer Song.

Standing Orders of Students' Council

Speaker's Business

8. Speaker's Business

The Speaker will at this time address all day to day regulatory concerns of Council including but not limited to:

- a. Election of an interim Speaker (as required)
- b. Resignations
- c. Any process by which a member is permanently removed from Council
- d. Announcements

9. Guests of Council

Any person may become a Guest of Council by writing his/her name on the Guest of Council List provided by the Speaker at each meeting of Students' Council.

10. Guest of Council Debate Privileges

The Speaker will only recognize guests if no member entitled to obtain the floor wishes to do so, except where a guest has information particularly pertinent to the debate, or where a councilor having obtained the floor extends to a Guest of Council her/his speaking privileges.

11. Audio Record of Students' Council

Where feasible, an audio record of Students' Council proceedings will be recorded.

12. Approval of Audio Record

The audio recording is considered approved as recorded.

13. Minutes of Students' Council

Where an audio record is not possible, minutes of Council proceedings will be recorded.

14. Approval of Minutes

The minutes are considered approved as transcribed.

15. Members may Clarify Comments in Minutes

Whenever minutes are transcribed, a member's comments may be amended in accordance with the member's wishes prior to a time limit set by the Speaker.

16. Record of Votes and Proceedings

A record styled 'Votes and Proceedings' will be compiled from the audio record or minutes of Council consisting of:

- a. All motions moved, and
- b. Any event having legal consequences extending beyond the adjournment of that meeting.
- c. A record of all regulations and decisions approved by Students' Council boards and committees that are required by bylaw to report such regulations and decisions to Students' Council.

17. Approval of Votes and Proceedings

Standing Orders of Students' Council

The record of votes and proceedings is considered approved as transcribed.

Orders of the Day

18. Deadline for Submission

Orders of the Day must be submitted to the Speaker by noon on the 3rd business day prior to a Council meeting.

19. Late Additions

Late additions to the Orders of the Day may, at Council's discretion, be added at the meeting if the items of business cannot be postponed to a further meeting of Council for resolution without risking serious and detrimental consequences to the Students' Union.

20. Right of submission

Any voting member or board/committee of Council may submit Orders of the Day to be considered by Council.

21. Speaker to Arrange

The Speaker will set the initial sequence in which the Orders of the Day will be considered by Council within the confines of the Order of Business.

22. Special Orders

The Order of Business notwithstanding, the Speaker or Council may designate any Order of the Day a Special Order.

23. Deadline for Publishing

The agenda package will be published no later than 4:30 p.m. on the 2nd business day prior to a Council meeting.

24. Deadline Exemption

For meetings called under the authority of Standing Order #6, there will be no publishing deadline.

25. Publishing Format

The agenda package will be published in the following manner:

- a. Paper copies will be created and made available in the Students' Union Executive/Administrative Offices, and
- b. An electronic version will be placed on the Students' Union web page.

Presentations

26. Presentations will not exceed 30 minutes in duration including questions and discussion unless otherwise authorized on the order paper.

Reports

Standing Orders of Students' Council

27. Style of Executive Officer Reports

Executive Officer reports will be presented in written form and may be accompanied by a two-minute oral report.

28. Style of the Undergraduate Board of Governors Representative's Report

The Undergraduate Board of Governors Representative will report to Council in written form at a minimum following each Board meeting, which may be accompanied by a two-minute oral report. Failure to provide a written report will not preclude an oral report.

Question Period

29. Question Period

Question period will be 15 minutes in duration.

30. Extension of Question Period

Question period will be extended once for 15 minutes upon the request of five voting members of Council. Further extensions require a two-thirds majority vote.

31. Written Questions

Written questions may be submitted for inclusion with the Orders of the Day.

32. Priority of Written Questions

Written questions may be responded to in writing or orally, and will have priority over questions posed orally.

Board and Committee Report

33. Executive Committee Reports

The President will compile a report on the actions of the Executive Committee listing, at minimum, formal motions approved by the committee.

Legislative Process

34. Legislative Process for Bylaws

- a. Time Between Consideration
- b. First Reading
 - i. The motion is placed on the order paper;
 - ii. The motion is presented in the following format:
 1. The principles and/or objectives are listed; and
 2. Specific wording of legislation is not permitted; and
 - iii. Debate is limited to general principles and objectives; and
 - iv. If approved the motion is referred to the Bylaw Committee.
- c. Committee Stage
 - i. The committee identifies the relevant legislation that requires amendment and/or drafts new legislation on the basis of the principles passed in first reading.
 - ii. The committee will not recommend to Council draft legislation that is outside the scope of the principles approved in first reading.

Standing Orders of Students' Council

- iii. As part of its report, the Bylaw Committee may recommend that Students' Council move to reconsider the motion that "The bill be read a first time" if there are principles relevant to the bill that were not considered on First Reading that:
 - 1. if omitted would defeat or impair the purpose of the bill,
 - 2. will detrimentally impact on the operations of the Students' Union
- d. Second Reading
 - i. The motion will be presented in the following format:
 - 1. The entire by-law will be presented (may be waived by the Speaker); and
 - 2. Deletions to existing bylaw will be shown by using a strike through font; and
 - 3. Additions to the existing will be shown by using an underline font.
 - 4. A recommendation (if made) by the bylaw committee to reconsider the motion that "The bill be read a first time" with the principles that the Bylaw Committee considers make the reconsideration necessary.
 - ii. Debate is confined to technical merits and whether the committee properly interpreted the principles passed in First Reading, except when debating a recommendation to reconsider the motion that "The bill be read a first time" where debate will be limited to the suggested principles put forward by the Bylaw Committee to support a return to First Reading and the propriety of adopting such a recommendation.
- e. In Force
 - i. Unless otherwise specified, the motion will take effect upon adjournment of the meeting at which it was approved.

Nominations

35. Nominations

A motion to nominate will be considered approved, and the floor open to nominations, unless a member requests a vote on the motion.

36. Initial Board and Committee Nominations

- a. Members of Council will submit one cover letter for each Board/Committee on which they wish to serve.
 - i. The Cover Letter should outline why the member would like to serve on that Board/Committee
- b. Each member of Council will be provided with an opportunity to make a brief speech to Council regarding the appointments they are seeking.
- c. Voting will be by secret ballot in a style similar to the election of Councilors.

Modified Rules of Debate

37. Length of Introduction

Members having obtained the floor to introduce a motion can speak no longer than eight minutes unless they obtain the consent of the assembly.

38. Length of Speeches

Members having obtained the floor while a debatable motion is immediately pending can speak no longer than six minutes unless they obtain the consent of the assembly.

Standing Orders of Students' Council

39. Speaker may Limit Debate

The Speaker may limit debate at any time on any Order of the Day.

40. Moving the Previous Question

A member of Council may not move the previous question at the same time as he/she speaks to the motion.

41. Speaker may Disallow a Motion for the Previous Question

The Speaker may disallow the moving of the previous question if, in the opinion of the Speaker, the motion has not been sufficiently debated.

Voting

42. Division

A roll call vote will be taken if requested by five voting members of Council and shall take precedence over any other method of voting.

43. Speaker may Refuse a Division

The Speaker may refuse a dilatory request for a division except on items of business disposing of main motions.

Recess/Reassembly

44. Recess

Council will recess for 15 minutes immediately after the first order of the day disposed of at least 90 minutes after the call to order.

45. Recess and Reassembly

Council will recess for 15 minutes at 10 p.m. and reconvene at a location designated by the Speaker.

Attendance Requirements

46. Attendance Roll Call

The Speaker will conduct a roll call immediately after Speaker's Business and immediately prior to adjournment or 3 hours after the call to order, whichever is earlier, to record the attendance of the members.

Discipline

47. Speaker May Discipline

The Speaker may discipline a member of Council for breaches of Standing Orders.

Miscellaneous

48. Speaker Vacate Chair

Standing Orders of Students' Council

A motion that the Speaker vacate the chair:

- a. is always in order,
- b. take precedence over any other motion, and
- c. is not debateable.

49. Public Meetings

Meetings of Council are open to the public, unless Council moves *in camera*.

50. Only Official Documents Allowed

Only official Council documents may be distributed to members of Council within the Chamber.

51. Note Paper

Council will be provided with paper for notes passed between members.

52. Council Orientation

An orientation for Council members will be held in May of each year.

53. Joke Motions

At the last meeting of the year the Speaker may declare any motion to be a "joke motion," such a motion having no effect if carried.

ⁱ Procedure for Electing a new Speaker

4(b)(1) Council to be provided with Cover letter and Resume

Each member of Council will be provided with a cover letter and resume from each candidate for Speaker.

4(b)(2) Senior Member to Preside

The longest serving member of Council not running for Speaker will preside over the election.

4(b)(3) In Case of Tie, Elder Member to Preside

IN the case of a tie between longest serving members then the eldest of the tied candidates will preside.

4(b)(4) Speeches

The presiding member will ask each candidate to give a brief speech not to exceed two minutes.

4(b)(5) Scenario Question

The presiding member will put a scenario question to each candidate.

4(b)(6) Questions

The presiding member will allow questions to be put to the candidates from the members of Council.

4(b)(7) Secret Ballot

The vote will be by secret ballot and will be in the style of the executive elections.

Standing Orders of Students' Council

4(b)(8) Recess

Council will recess while the presiding officer counts the vote.

4(b)(9) Announcement

The presiding officer will announce the results of the election to Council.

UNIVERSITY OF ALBERTA STUDENTS' UNION

2005/06 OPERATING, CAPITAL & NON-DEDICATED RESERVES BUDGET - PRELIMINARY

Dept #	Department Name	Revenue	Expenditures	Net
400	General Administration	\$1,776,378	\$592,342	\$1,184,036
402	Office Administration	\$24,705	\$566,742	(\$542,037)
411	Facilities & Operations	\$1,211,709	\$910,272	\$301,437
425	Research	\$0	\$83,481	(\$83,481)
500	President/Executive Support	\$60,000	\$189,713	(\$129,713)
505	Students' Council	\$0	\$19,192	(\$19,192)
509	Elections & Referenda	\$500	\$59,109	(\$58,609)
518	Awards Night	\$44,250	\$43,207	\$1,043
519	Academic Affairs	\$0	\$63,550	(\$63,550)
520	Operations & Finance	\$0	\$28,802	(\$28,802)
521	External Affairs	\$0	\$84,487	(\$84,487)
523	Student Life	\$0	\$50,130	(\$50,130)
600	Services Manager	\$0	\$84,561	(\$84,561)
605	SFAIC	\$3,936	\$135,119	(\$131,183)
610	Ombudservice	\$0	\$44,666	(\$44,666)
611	Centre for Student Development	\$272,500	\$329,851	(\$57,351)
612	Student Distress Centre	\$0	\$39,175	(\$39,175)
616	Information Services	\$53,450	\$165,811	(\$112,361)
624	Student Group Services	\$20,830	\$83,932	(\$63,102)
646	Safewalk	\$0	\$40,901	(\$40,901)
655	ECOS	\$2,832	\$38,991	(\$36,159)
555	Student Communications	\$0	\$65,331	(\$65,331)
640	Marketing	\$22,410	\$148,308	(\$125,898)
644	Handbook	\$92,176	\$107,590	(\$15,414)
712	SUB Programming	\$20,460	\$26,723	(\$6,263)
713	Alternative Programming	\$57,456	\$71,974	(\$14,518)
714	WOW	\$113,770	\$113,181	\$589
760	External Entertainment	\$183,600	\$175,116	\$8,484
765	Antifreeze	\$20,210	\$21,760	(\$1,550)
750	Dinwoodie Lounge	\$133,114	\$125,519	\$7,595
755	Myer Horowitz	\$235,095	\$200,959	\$34,136
800	SUBMart	\$460,607	\$368,508	\$92,099
810	SUBTitles	\$603,801	\$465,599	\$138,201
815	Print Centre	\$750,412	\$681,293	\$69,119
821	Cue	\$47,110	\$46,527	\$583
825	Post Office	\$497,738	\$463,060	\$34,678
832	RATT	\$432,481	\$427,734	\$4,747
834	Juicy	\$125,864	\$116,409	\$9,455
835	L'Express	\$504,120	\$478,271	\$25,849
836	Catering	\$63,564	\$44,446	\$19,118
837	Cram Dunk	\$299,689	\$249,835	\$49,854
838	Powerplant	\$1,298,396	\$1,289,407	\$8,988
	Operating Before Capital	\$9,433,162	\$9,341,581	\$91,581
910	Capital Reserve	\$123,050	\$ 183,000	(\$59,950)
	Total Operating & Capital			
911	Contingency Reserve	\$0	\$30,000	(\$30,000)
912	Project Reserve	\$50,000	\$50,000	\$0
	Total Op., Capital & Non Dedicated Reserve	\$9,606,212	\$9,604,581	\$1,631

Department 400
General Administration

	Past Year's Actuals				Current Year		Next Year
	2001	2002	2003	2004	2005	2005	2006
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Student Fees							
6010-000 Student Fees	\$2,742,068	\$2,940,980	\$3,247,613	\$3,541,340	\$2,392,064	\$3,663,956	\$3,684,051
6019-000 Allocation-Fees	(1,502,271)	(1,594,232)	(1,826,789)	(1,899,001)	(1,242,667)	(1,984,733)	(2,015,673)
Total Student Fees Revenue	1,239,797	1,346,748	1,420,824	1,642,339	1,149,397	1,679,223	1,668,378
Rent, Space and Maintenance Revenue							
<i>External Rent</i>							
6311-000 External Base Rent		(254,860)	(254,860)				0
Total External Rent	0	(254,860)	(254,860)	0	0	0	0
<i>Internal Rent</i>							
6319-000 Internal Rent		26,365	26,365				0
Total Internal Rent	0	26,365	26,365	0	0	0	0
<i>Other Rent Revenue</i>							
Total Rent, Space and Maintenance Revenue	0	(228,495)	(228,495)	0	0	0	0
Interest Revenue							
6420-000 Interest	213,258	116,561	159,939	109,948	93,546	120,000	108,000
Other Revenue & COGS							
6500-200 Miscellaneous-Other			524	37	1		0
6600-000 Fund Raising			2,358				0
Total Gross Profit	0	0	2,882	37	1	0	0
Total Revenue	1,453,055	1,234,814	1,355,150	1,752,324	1,242,944	1,799,223	1,776,378
Total Gross Profit	1,453,055	1,234,814	1,355,150	1,752,324	1,242,944	1,799,223	1,776,378
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8111-000 Salaries		15,330	7,500			22,500	22,500
Total Wages	0	15,330	7,500	0	0	22,500	22,500
<i>Government Deductions</i>							
8131-200 EI-Salary						624	614
8132-200 CPP-Salary						1,114	1,114
Total Government Deductions	0	0	0	0	0	1,738	1,728
<i>Employee Development</i>							
8171-100 Course/Seminar-Extern	23		201		351	250	350
Total Employee Development	23	0	201	0	351	250	350
Total Staff Costs	23	15,330	7,701	0	351	24,488	24,578
Repairs and Maintenance							
Supplies							
8225-300 Supplies-Operations		1					0
8230-200 Office Supplies-Other					3		0
Total Office Supplies	0	0	0	0	3	0	0
Total Supplies	0	1	0	0	3	0	0
Marketing, Advertising and Promotion							
8321-100 Ext. Advertising-Media			72,169	600			0
8331-000 External PR	132		31	9			0
8332-000 Internal PR	2,273	3,100	2,299	3,027	2,535	3,200	3,900
Total Marketing, Advertising and Promotion	2,405	3,100	74,499	3,636	2,535	3,200	3,900

Department 400
General Administration

Printing and Duplicating								
8412-000	Internal Printing		35	9	13			0
8422-000	Internal Duplication		2	10	1	3		0
Total Printing and Duplicating			0	37	19	14	3	0
Operational Expenses								
8541-000	Cash Over			(20)				0
8542-000	Cash Short	6						0
8555-000	Bad Debt Expense	1,655		782	2,654			0
8559-000	Bad Debt Recovery		(225)		(17)			0
Total Operational Expenses		1,661	(225)	762	2,637	0	0	0
Communications								
8654-000	Courier				5			0
8655-000	Postage			19	2	8		0
Total Communications		0	0	19	7	8	0	0
Legal and Professional								
8721-000	Professional Fees					5,000		0
8722-000	Audit & Accounting Fees	26,964	30,835	35,141	31,208	38	24,500	22,500
Total Legal and Professional		26,964	30,835	35,141	31,208	5,038	24,500	22,500
Taxes and Licenses								
8741-000	Business Tax/Licences		25					0
Total Taxes and Licenses		0	25	0	0	0	0	0
Capital								
8861-000	Amortization on Investment Premium			24,333	1,155			0
Total Capital		0	0	24,333	1,155	0	0	0
General Overheads								
8930-000	Bank Service Charges	7,820	10,300	10,165	14,885	11,024	15,550	20,400
8931-000	Credit Card S/C		408					0
8932-000	Interest Expense	55,584	45,736	29,559	198,029	109,301	177,618	163,251
8950-000	Insurance	31,449	37,542	56,166	73,817	62,942	119,629	120,000
8960-000	Mortgage Principle	230,288	230,268	247,316	392,463	171,053	228,156	237,713
8970-000	Misc. Expense	254,860						0
8980-000	Previous Yrs. Expense			1,513				0
Total General Overheads		580,001	324,254	344,719	679,194	354,320	540,953	541,364
TOTAL EXPENDITURES		611,054	373,357	487,193	717,851	362,258	593,141	592,342
NET PROFIT (LOSS)		842,001	861,457	867,957	1,034,473	880,686	1,206,082	1,184,036

Department 402
Office Administration

	Past Year's Actuals				Current Year		Next Year
	2001	2002	2003	2004	2005	2005	2006
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Service Revenue							
<i>Internal Revenue</i>							
6412-000 Internal Services	\$31,115	\$29,937	\$27,054	\$26,550	\$4,507	\$26,780	\$24,705
Total Service Revenue	31,115	29,937	27,054	26,550	4,507	26,780	24,705
Total Revenue	31,115	29,937	27,054	26,550	4,507	26,780	24,705
Total Gross Profit	31,115	29,937	27,054	26,550	4,507	26,780	24,705
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8110-000 Casual Wages	44,974	41,479	6,330	4,548	3,129	5,466	5,555
8111-000 Salaries	292,607	310,704	309,533	353,622	277,672	361,376	366,304
8112-100 Overtime-Hourly	400	1,112					0
8112-200 Overtime-Salary		312					0
8113-100 Vacation-Hourly	1,940	2,127	406	328	314	219	330
8113-200 Vacation-Salary	1,517	5,851	1,702	2,413	2,374		0
8114-100 Stat. Holiday-Hourly	54	3,603	340	78	75	230	251
8116-200 Responsibility-Salary		350	588	348			0
Total Wages	341,492	365,538	318,899	361,337	283,564	367,291	372,440
<i>Government Deductions</i>							
8131-100 EI-Hourly	1,664	1,874	335	251	171	158	180
8131-200 EI-Salary	6,096	6,108	5,931	5,696	3,521	6,150	5,866
8132-100 CPP-Hourly	1,596	2,142	367	302	227	66	240
8132-200 CPP-Salary	7,290	8,564	9,188	9,585	6,230	10,250	9,736
Total Government Deductions	16,646	18,688	15,821	15,834	10,149	16,624	16,022
<i>Employee Benefits</i>							
8141-100 Great West Life-Hourly	10						0
8141-200 Great West Life-Salary	9,803	10,151	8,767	10,278	11,240	13,755	14,522
8142-200 Alberta Health Care-Sa	1,137	1,288	1,537	1,070	616	1,320	1,716
8143-100 WCB-Hourly	115	146	165	72	8	18	80
8143-200 WCB-Salary	539	700	830	2,959	218	1,120	1,355
8144-200 Pension-Salary	16,087	16,812	15,834	16,933	14,031	19,961	20,945
8145-000 Parking	600	582	84	799	612	840	856
Total Employee Benefits	28,291	29,679	27,217	32,111	26,725	37,014	39,475
<i>Employee Development</i>							
8165-100 Recruitment-Hourly	85					96	96
8165-200 Recruitment-Salary	370	379	227	482	388	480	480
8171-100 Course/Seminar-Exterr	2,100	1,078	1,272	4,061	2,918	6,396	3,928
8173-100 Conference-Transporte	1,949	2,329	1,581	2,749	502	3,225	3,225
8173-200 Conference-Accommod	1,362	2,399	3,186	1,745	1,201	2,450	2,450
8173-300 Conference-Registratic	604	875	955	1,059	660	2,160	1,570
8173-400 Conference-Other	1,000	410	637	300	200	720	720
Total Employee Development	7,470	7,470	7,858	10,396	5,869	15,527	12,469
Total Staff Costs	393,899	421,375	369,795	419,678	326,307	436,456	440,406
Repairs and Maintenance							
8211-300 R & M-Equipment Other	284	38	185	511	70	1,200	1,200
8211-600 R & M-Facilities Other	185	47	31	273		60	60
8211-700 R & M-Copy Charges	2,348	1,834	1,636	1,319	421	1,500	1,500
8211-900 R & M-Other	714	419	242	403	120	280	285
Total Repairs and Maintenance	3,531	2,338	2,094	2,506	611	3,040	3,045
Supplies							
8225-300 Supplies-Operations		448		54			0
8225-400 Supplies-Other	318	438	563	945	710	1,044	1,044
8230-100 Office Supplies-Compute	1,815	1,317	1,533	1,249	1,019	3,000	2,960
8230-200 Office Supplies-Other	5,627	6,728	3,832	7,045	5,441	6,420	6,420
Total Office Supplies	7,442	8,045	5,365	8,294	6,460	9,420	9,380
Total Supplies	7,760	8,931	5,928	9,293	7,170	10,464	10,424

Department 402
Office Administration

Marketing, Advertising and Promotion								
8321-400	Ext. Advertising-Other	118						0
8322-100	Int. Advertising-Media	23						0
8331-000	External PR	89	55	79	257	123	300	300
8332-000	Internal PR	685	2,022	391	763	648	660	1,500
8333-000	Volunteer PR				57			0
Total Marketing, Advertising and Promol		915	2,077	470	1,077	771	960	1,800
Printing and Duplicating								
8411-000	External Printing	136	67	24	16	22	60	60
8412-000	Internal Printing	34	2,022	847	1,043	333	0	80
8422-000	Internal Duplication	4,781	5,071	4,400	2,234	1,192	3,100	2,860
Total Printing and Duplicating		4,951	7,160	5,271	3,293	1,547	3,160	3,000
Operational Expenses								
8510-000	General Rentals	3,354	3,441	896	5,989	3,010	3,420	3,660
8541-000	Cash Over			(355)	(30)			0
8542-000	Cash Short		20		29	54		0
8549-000	Theft		40					0
8555-000	Bad Debt Expense		18	1,001	162			0
Total Operational Expenses		3,354	3,519	1,542	6,150	3,064	3,420	3,660
Communications								
8650-000	Telephone Rentals	801	968	6,872	1,910	1,482	2,040	2,040
8651-000	Telephone Repairs	(63)	72		2,416	2,669	0	600
8652-000	Long Distance	490	300	259	323	41	300	300
8653-000	Fax	225	39	56	332	325	120	385
8654-000	Courier	190	231	327	173	170	360	300
8655-000	Postage	1,149	910	1,238	1,551	1,243	1,500	1,680
Total Communications		2,792	2,520	8,752	6,705	5,930	4,320	5,305
Legal and Professional								
8720-000	Legal Fees		6,109	303	26			0
8721-000	Professional Fees	11,500	27,553	67,900	82,770	61,388	87,056	85,500
8722-000	Audit & Accounting Fees			13	(20)			0
Total Legal and Professional		11,500	33,662	68,216	82,776	61,388	87,056	85,500
Capital								
8870-100	Capital Expend <\$500-Ge	49	70	959	220	136	720	600
Total Capital		49	70	959	220	136	720	600
General Overheads								
8910-000	Travel	69	7	204	1,552	1,786	7,500	10,240
8920-000	Publications	277	92	299	524	650	1,067	805
8921-000	Associations	520	685	778	981	1,381	1,905	1,917
8930-000	Bank Service Charges	(10)	(196)	750	(162)	10	14	0
8931-000	Credit Card S/C	40	240		47		40	40
8932-000	Interest Expense				2			0
8970-000	Misc. Expense			101				0
Total General Overheads		896	828	2,132	2,944	3,827	10,526	13,002
TOTAL EXPENDITURES		429,647	482,480	465,159	534,642	410,751	560,122	566,742
NET PROFIT (LOSS)		(398,532)	(452,543)	(438,105)	(508,092)	(406,244)	(533,342)	(542,037)

Department 411
Facilities Operations

	Past Year's Actuals				Current Year		Next Year
	2001	2002	2003	2004	2005	2005	2006
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Rent, Space and Maintenance Revenue							
<i>External Rent</i>							
6311-000 External Base Rent	\$484,556	\$482,351	\$586,378	\$609,461	\$425,532	\$601,171	\$568,079
6312-000 Percentage Rent	8,217	8,538	2,810	5,437	23,433	6,000	27,000
6313-000 Common Area Rent	115,101	115,101	141,284	159,988	118,414	163,680	164,362
6314-100 Temporary Rent-Meeting	4,375	3,130	1,870	1,619	1,375	2,000	1,800
6314-200 Temporary Rent-Tables	27,000	28,639	20,645	22,880	17,590	24,000	23,700
6314-300 Temporary Rent-Lockers	230	495	75				0
6314-400 Temporary Rent-Other	6,202	150	925	1,097	140	500	0
Total External Rent	645,681	638,404	753,987	800,482	586,484	797,351	784,941
<i>Other Rent Revenue</i>							
6350-000 Custodial Revenue	92,453	92,161	95,097	105,287	77,842	107,179	109,579
6351-000 Maintenance Revenue	16,663	12,848	10,669	13,601	17,058	12,110	12,410
Total Other Rent Revenue	109,116	105,009	105,766	118,888	94,900	119,289	121,989
Total Rent, Space and Maintenance Re	754,797	743,413	859,753	919,370	681,384	916,640	906,930
Service Revenue							
<i>Internal Revenue</i>							
6412-000 Internal Services	7,710	7,140	8,550	9,920	5,805	8,460	8,565
Total Service Revenue	7,710	7,140	8,550	9,920	5,805	8,460	8,565
Grants Revenue							
6425-000 Grants	285,504	285,504	285,504	285,504	214,128	285,504	285,504
Commissions Revenue							
6430-000 General Commissions	10,821	14,931	19,830	8,521	5,009	10,585	10,110
Total Commissions Revenue	10,821	14,931	19,830	8,521	5,009	10,585	10,110
Other Sales Revenue							
<i>Miscellaneous Merchandise</i>							
6452-000 Internal Misc. Merch. Sales					546	2,950	600
7210-050 COGS Misc.Merchandise-Internal				(1,033)		(1,660)	0
Gross Profit on Miscellaneous Merchan	0	0	0	(1,033)	546	1,290	600
Total Gross Profit on Other Sales	0	0	0	(1,033)	546	1,290	600
Other Revenue & COGS							
6500-200 Miscellaneous-Other				300			0
Total Gross Profit	0	0	0	300	0	0	0
Total Revenue	1,058,832	1,050,988	1,173,637	1,223,615	906,872	1,224,139	1,211,709
Total Cost of Goods Sold	0	0	0	(1,033)	0	(1,660)	0
Total Gross Profit	1,058,832	1,050,988	1,173,637	1,222,582	906,872	1,222,479	1,211,709
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8110-000 Casual Wages	44,950	48,863	64,914	69,267	47,657	58,081	63,979
8111-000 Salaries	467,402	494,406	503,154	520,809	408,548	570,261	578,460
8112-100 Overtime-Hourly	1,154	1,586	1,441	1,708	1,214	1,640	1,745
8112-200 Overtime-Salary						205	200
8113-100 Vacation-Hourly	2,048	2,186	2,790	2,853	1,986	2,323	2,559
8113-200 Vacation-Salary			2,050	568	4,141		0
8114-100 Stat. Holiday-Hourly	1,898	2,067	2,718	2,849	1,940	2,439	2,684
8115-100 Sick Pay-Hourly				44			0
8116-200 Responsibility-Salary	1,237	1,218	1,277	1,355	981	1,353	1,500
8117-100 Shift Diff-Hourly	505	700	2,143	1,279	1,393	1,000	1,920
8117-200 Shift Diff-Salary	14,606	14,537	13,315	13,921	13,479	16,638	18,000
Total Wages	533,800	565,563	593,802	614,653	481,339	653,940	671,047
<i>Government Deductions</i>							
8131-100 EI-Hourly	1,561	1,632	2,081	1,939	1,384	1,720	1,840

Department 411
Facilities Operations

8131-200	El-Salary	14,730	14,309	14,796	14,535	10,433	15,813	14,856
8132-100	CPP-Hourly	1,090	1,411	2,145	2,047	1,353	3,071	2,040
8132-200	CPP-Salary	17,498	19,986	22,798	24,620	18,473	28,238	23,916
Total Government Deductions		34,879	37,338	41,820	43,141	31,643	48,842	42,652
Employee Benefits								
8141-200	Great West Life-Salary	31,490	36,715	38,377	41,231	39,423	49,840	47,156
8142-200	Alberta Health Care-Sa	5,929	5,852	7,388	7,659	5,896	8,448	8,448
8143-100	WCB-Hourly	136	129	168	220	74	192	120
8143-200	WCB-Salary	1,115	1,396	1,488	1,783	437	1,768	2,136
8144-200	Pension-Salary	23,788	25,121	26,022	26,675	21,086	28,155	29,844
8146-100	Other Benefits-Hourly	323	428	246	914	842	828	1,140
8146-200	Other Benefits-Salary	1,501	1,518	1,638	1,494	1,606	1,750	1,800
Total Employee Benefits		64,282	71,159	75,327	79,976	69,364	90,981	90,644
Employee Development								
8165-100	Recruitment-Hourly	53	25	199			100	100
8165-200	Recruitment-Salary			292	538	226	200	400
Total Employee Development		53	25	491	538	226	300	500
Total Staff Costs		633,014	674,085	711,440	738,308	582,572	794,063	804,843
Repairs and Maintenance								
8211-600	R & M-Facilities Other	3,950	4,208	4,382	5,632	3,702	6,500	7,200
8211-800	R & M-Vehicle	53	574		205	73	900	900
8211-900	R & M-Other	1,644	2,291	2,318	5,135	1,406	5,700	6,386
Total Repairs and Maintenance		5,647	7,073	6,700	10,972	5,181	13,100	14,486
Supplies								
8225-100	Supplies-Building	20,351	18,759	21,777	25,125	14,907	23,500	23,000
8225-400	Supplies-Other	8						0
8230-200	Office Supplies-Other	107	236	98	63	146	120	120
Total Office Supplies		107	236	98	63	146	120	120
Total Supplies		20,466	18,995	21,875	25,188	15,053	23,620	23,120
Marketing, Advertising and Promotion								
8321-100	Ext. Advertising-Media			38				0
8321-400	Ext. Advertising-Other	58						0
8322-300	Int. Advertising-Design Other				23	8		0
8331-000	External PR	55	55				100	100
8332-000	Internal PR	133	121	399	308	1,052	300	350
Total Marketing, Advertising and Promo		246	176	437	331	1,060	400	450
Printing and Duplicating								
8411-000	External Printing	185	204	38			300	350
8412-000	Internal Printing	2	61	29	3	3		0
8422-000	Internal Duplication	260	393	350	250	385	360	360
Total Printing and Duplicating		447	658	417	253	388	660	710
Operational Expenses								
8517-000	Program Expense	15,800	15,800	15,800	15,800	11,850	15,800	15,804
8555-000	Bad Debt Expense			1,554	47	173		0
8559-000	Bad Debt Recovery				(250)			0
8610-000	Grant Expense	11,060	11,060	11,060	11,060	8,295	11,060	11,064
Total Operational Expenses		26,860	26,860	28,414	26,657	20,318	26,860	26,868
Communications								
8650-000	Telephone Rentals	639	568	633	518	396	600	540
8652-000	Long Distance	28	1	9	8	1	60	24
8653-000	Fax	16	2	2			12	12
8654-000	Courier			121	58	26	96	120
8655-000	Postage	7	8	69	23	3	40	24
Total Communications		690	579	834	607	426	808	720
Legal and Professional								
8720-000	Legal Fees			2,080	2,574	1,220	2,000	2,000
8721-000	Professional Fees	265	265	775	8,234		1,100	665
Total Legal and Professional		265	265	2,855	10,808	1,220	3,100	2,665
Taxes and Licenses								
8741-000	Business Tax/Licences	1,110	1,110	1,110	1,122	838	1,116	0

Department 411
Facilities Operations

8742-000	Property Tax	1,122	981	923				0
Total Taxes and Licenses		2,232	2,091	2,033	1,122	838	1,116	0
Space Costs								
8840-100	Cleaning-Supplies	15,438	14,873	17,404	15,854	10,680	16,000	16,000
8850-000	Utilities Expense	15,430	15,430	11,824	116,773	64,314	66,000	102,000
8850-100	Utilities - Cost Recovery - Internal			(3,926)	(45,022)	(31,878)	(36,864)	(48,000)
8850-200	Utilities - Cost Recovery - External				(39,819)	(17,679)	(21,372)	(38,400)
Total Space Costs		30,868	30,303	25,302	47,786	25,437	23,764	31,600
Capital								
8870-100	Capital Expend <\$500-Ge	1,340	898	4,527	2,608	344	2,200	1,800
Total Capital		1,340	898	4,527	2,608	344	2,200	1,800
General Overheads								
8910-000	Travel	1,870	1,067	1,849	2,614	1,965	2,880	2,880
8920-000	Publications	7				5		0
8921-000	Associations	130	130	130	130		130	130
8932-000	Interest Expense				64			0
Total General Overheads		2,007	1,197	1,979	2,808	1,970	3,010	3,010
TOTAL EXPENDITURES		724,082	763,180	806,813	867,448	654,807	892,701	910,272
NET PROFIT (LOSS)		334,750	287,808	366,824	355,134	252,065	329,778	301,437

Department 425
Research

	Past Year's Actuals				Current Year		Next Year
	2001	2002	2003	2004	2005	2005	2006
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8110-000	Casual Wages		\$6,252	\$7,492	\$3,611		\$0
8111-000	Salaries	26,934	29,461	44,230	41,703	41,402	69,069
8113-100	Vacation-Hourly		363	307	220		0
8113-200	Vacation-Salary	1,736		911	121	759	0
8114-100	Stat. Holiday-Hourly		68				0
8116-200	Responsibility-Salary				325		0
Total Wages		28,670	36,144	52,940	45,980	42,161	69,069
<i>Government Deductions</i>							
8131-100	El-Hourly		297	246	169		0
8131-200	El-Salary	957	852	1,301	1,147	1,028	1,505
8132-100	CPP-Hourly		336	493	234		0
8132-200	CPP-Salary	1,134	1,186	1,831	1,799	1,727	2,388
Total Government Deductions		2,091	2,671	3,871	3,349	2,755	3,893
<i>Employee Benefits</i>							
8141-200	Great West Life-Salary	523	1,085	557	611	1,495	2,688
8142-200	Alberta Health Care-Sa	153	209	264	132		264
8143-100	WCB-Hourly	2	13	28	29	5	0
8143-200	WCB-Salary	68	75	100	137	32	228
8144-200	Pension-Salary	998	1,466	1,479	1,327	1,674	2,628
Total Employee Benefits		1,744	2,848	2,428	2,236	3,206	5,808
<i>Employee Development</i>							
8165-200	Recruitment-Salary	387		143		100	150
8171-100	Course/Seminar-Exterr	389	46	475	630		700
8173-100	Conference-Transportation			1,566	22	37	50
8173-200	Conference-Accommodation			80	103	220	225
8173-300	Conference-Registration				75		0
8173-400	Conference-Other			200			90
Total Employee Development		776	46	2,464	830	357	1,215
Total Staff Costs		33,281	41,709	61,703	52,395	48,479	79,985
Repairs and Maintenance							
8211-600	R & M-Facilities Other			75			75
Total Repairs and Maintenance		0	0	75	0	0	75
Supplies							
8230-100	Office Supplies-Compute	1		1			0
8230-200	Office Supplies-Other	104	147	165	98	109	96
Total Office Supplies		105	147	166	98	109	96
Total Supplies		105	147	166	98	109	96
Marketing, Advertising and Promotion							
8321-400	Ext. Advertising-Other	58					0
8332-000	Internal PR	45			7		0
Total Marketing, Advertising and Promo		103	0	0	7	0	0
Printing and Duplicating							
8411-000	External Printing	48		60	24		0
8412-000	Internal Printing			433	28	2	0
8421-000	External Duplication	20				75	48
8422-000	Internal Duplication	1,643	553	560	316	133	800
Total Printing and Duplicating		1,711	553	1,053	368	210	848
Communications							
8650-000	Telephone Rentals	437	397	456	181	163	240
8652-000	Long Distance	93	166	99	87	27	264
8653-000	Fax	6					60
8654-000	Courier				29	22	48
8655-000	Postage	5	30	29	43	27	60
Total Communications		541	593	584	340	239	672

Department 425
Research

Legal and Professional							
8721-000	Professional Fees	265	265	530	265	265	265
Total Legal and Professional		265	265	530	265	0	265
Capital							
8870-100	Capital Expend <\$500-General			470			0
Total Capital		0	0	470	0	0	0
General Overheads							
8910-000	Travel	39	124		2	8	36
8920-000	Publications	2,054	2,266	806	1,326	346	1,325
8921-000	Associations	1			28	60	175
Total General Overheads		2,094	2,390	806	1,356	414	1,536
TOTAL EXPENDITURES		38,100	45,657	65,387	54,829	49,451	85,504
NET PROFIT (LOSS)		(38,100)	(45,657)	(65,387)	(54,829)	(49,451)	(85,504)

Department 500
President/Executive Support

	Past Year's Actuals				Current Year		Next Year
	2001	2002	2003	2004	2005	2005	2006
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Grants Revenue							
6425-000 Grants	\$60,000	\$60,000	\$60,000	\$60,000		\$60,000	\$60,000
Total Revenue	60,000	60,000	60,000	60,000	0	60,000	60,000
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8110-000 Casual Wages	3,775	3,657	4,377	5,494			0
8111-000 Salaries	81,436	82,731	91,080	96,618	15,985	108,191	102,072
8113-100 Vacation-Hourly	130	127	167	187			0
8113-200 Vacation-Salary	2,447	1,451	1,133	314		400	400
8114-100 Stat. Holiday-Hourly		312					0
8118-200 Casual Labour-Temp l	215	380					0
Total Wages	88,003	88,658	96,757	102,613	15,985	108,591	102,472
<i>Government Deductions</i>							
8131-100 El-Hourly	111	113	129	137			0
8131-200 El-Salary	2,220	1,883	2,068	2,106	329	2,999	2,592
8132-100 CPP-Hourly	25	19	66	119			0
8132-200 CPP-Salary	3,280	3,330	3,993	4,412	710	5,355	5,004
Total Government Deductions	5,636	5,345	6,256	6,774	1,039	8,354	7,596
<i>Employee Benefits</i>							
8141-200 Great West Life-Salary	5,990	2,558	3,499	4,012	1,003	8,040	7,656
8142-200 Alberta Health Care-Sa	1,077	542	979	1,603	154	1,584	1,584
8143-100 WCB-Hourly	9	11	12	14			0
8143-200 WCB-Salary	252	248	243	280	55	335	432
8144-200 Pension-Salary	3,126	3,229	3,554	2,913	522	4,236	4,512
8145-000 Parking	505	542		374			0
8146-200 Other Benefits-Salary				999			1,000
Total Employee Benefits	10,959	7,130	8,287	10,195	1,734	14,195	15,184
<i>Employee Development</i>							
8165-200 Recruitment-Salary	1,483	2,990	1,304	1,687		3,420	1,344
8165-300 Recruitment-Volunteer	1,125	2,528	2,511	1,474		3,144	2,436
8171-100 Course/Seminar-External		500		198	25	800	850
8172-100 Retreat-Accommodatic	2,352	2,625	3,000	3,000		3,000	3,100
8172-200 Retreat-Food & Beverz	1,474	1,644	1,427	1,688		2,150	2,080
8172-300 Retreat-Other	1,330	722	2,048	1,989		1,900	1,900
8173-100 Conference-Transporte	1,479	421	1,915	1,333	562	2,100	1,400
8173-200 Conference-Accommod	804	168	225	380		700	920
8173-300 Conference-Registratic	570	745	925	987	450	1,350	1,300
8173-400 Conference-Other	114	137	497	75	66	680	450
Total Employee Development	10,731	12,480	13,852	12,811	1,103	19,244	15,780
Total Staff Costs	115,329	113,613	125,152	132,393	19,861	150,384	141,032
Repairs and Maintenance							
8211-300 R & M-Equipment Other	110	60				150	200
8211-600 R & M-Facilities Other	118	67					0
8211-900 R & M-Other	357	282	203	89	45	300	300
Total Repairs and Maintenance	585	409	203	89	45	450	500
Supplies							
8225-400 Supplies-Other	318	432	563				0
8230-100 Office Supplies-Compute	474		364	572		990	560
8230-200 Office Supplies-Other	1,388	895	937	196	36	204	205
Total Office Supplies	1,862	895	1,301	768	36	1,194	765
Total Supplies	2,180	1,327	1,864	768	36	1,194	765
Marketing, Advertising and Promotion							
8321-100 Ext. Advertising-Media				836		1,440	0
8321-400 Ext. Advertising-Other	1,412						0
8322-100 Int. Advertising-Media	20,108	113	784	1,168			0
8322-300 Int. Advertising-Design OI	900		50	23			100
8331-000 External PR	1,893	2,264	251	255	102	1,376	976
8332-000 Internal PR	1,734	2,026	1,381	1,765	76	1,470	1,190
8333-000 Volunteer PR	530	1,383	853	1,527			0

Department 500
President/Executive Support

Total Marketing, Advertising and Promot	26,577	5,786	3,319	5,574	178	4,286	2,266
Printing and Duplicating							
8411-000 External Printing	208	169	108	95	132	95	95
8412-000 Internal Printing		2,975	1,698				0
8422-000 Internal Duplication	5,742	10,129	7,543	5,834	204	2,004	1,200
Total Printing and Duplicating	5,950	13,273	9,349	5,929	336	2,099	1,295
Operational Expenses							
8510-000 General Rentals	284	98	275				0
8516-000 Production Costs	3,805	5,786	10,951	5,173			0
8555-000 Bad Debt Expense				200			0
8610-000 Grant Expense			400				0
8612-000 Sponsorships	1,050						0
Total Operational Expenses	5,139	5,884	11,626	5,373	0	0	0
Communications							
8650-000 Telephone Rentals	3,421	4,200	1,231	734	362	840	2,080
8652-000 Long Distance	515	360	155	598	11	420	150
8653-000 Fax	30	1	4	1		10	0
8654-000 Courier	152	76	84	44		120	50
8655-000 Postage	200	185	314	74	3	360	100
Total Communications	4,318	4,822	1,788	1,451	376	1,750	2,380
Legal and Professional							
8720-000 Legal Fees	24,955	20,762	46,987	38,064	4,156	40,000	40,000
8721-000 Professional Fees	1,282	18,988	795	795		795	795
Total Legal and Professional	26,237	39,750	47,782	38,859	4,156	40,795	40,795
Taxes and Licenses							
Space Costs							
Capital							
8870-100 Capital Expend <\$500-Gr	300	295	426	186		300	300
Total Capital	300	295	426	186	0	300	300
General Overheads							
8910-000 Travel	293	1,785	9	168	7	300	300
8920-000 Publications	14		212				0
8921-000 Associations	15,184	(3,077)	3,297	1,427		1,440	40
8931-000 Credit Card S/C		92	80		40	40	40
8980-000 Previous Yrs. Expense	436	68		899			0
Total General Overheads	15,927	(1,132)	3,598	2,494	47	1,780	380
TOTAL EXPENDITURES	202,542	184,027	205,107	193,116	25,035	203,038	189,713
NET PROFIT (LOSS)	(142,542)	(124,027)	(145,107)	(133,116)	(25,035)	(143,038)	(129,713)

Department 505
Students' Council

	Past Year's Actuals				Current Year		Next Year	
	2001	2002	2003	2004	2005	2005	2006	
	Actual	Actual	Actual	Actual	Actual To-Date	Budget		
EXPENDITURES								
Staff Costs								
<i>Wages</i>								
8110-000	Casual Wages				\$1,239	\$3,555	\$5,268	
8113-100	Vacation-Hourly				39	216	240	
Total Wages		0	0	0	0	1,278	3,771	5,508
<i>Government Deductions</i>								
8131-100	EI-Hourly				20	105	108	
8132-100	CPP-Hourly				8	187	36	
Total Government Deductions		0	0	0	0	28	292	144
<i>Employee Benefits</i>								
8143-100	WCB-Hourly				4	12	16	
Total Employee Benefits		0	0	0	0	4	12	16
<i>Employee Development</i>								
Total Staff Costs		0	0	0	0	1,310	4,075	5,668
Repairs and Maintenance								
Supplies								
8230-200	Office Supplies-Other				32	180	300	
Total Office Supplies		0	0	0	0	32	180	300
Total Supplies		0	0	0	0	32	180	300
Marketing, Advertising and Promotion								
8333-000	Volunteer PR				66	2,000	1,560	
Total Marketing, Advertising and Promo		0	0	0	0	66	2,000	1,560
Printing and Duplicating								
8412-000	Internal Printing				1,503	7,500	6,480	
8422-000	Internal Duplication				66		0	
Total Printing and Duplicating		0	0	0	0	1,569	7,500	6,480
Operational Expenses								
8610-000	Grant Expense					2,004	0	
Total Operational Expenses		0	0	0	0	0	2,004	0
Communications								
Legal and Professional								
8721-000	Professional Fees				564	5,184	5,184	
Total Legal and Professional		0	0	0	0	564	5,184	5,184
Taxes and Licenses								
Space Costs								
Capital								
General Overheads								
TOTAL EXPENDITURES		0	0	0	0	3,541	20,943	19,192
NET PROFIT (LOSS)		0	0	0	0	(3,541)	(20,943)	(19,192)

Department 509
Elections Referenda

	Past Year's Actuals				Current Year		Next Year
	2001	2002	2003	2004	2005	2005	2006
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Service Revenue							
<i>External Revenue</i>							
6411-200 External Services-Other			\$650				\$500
Total External Revenue	0	0	650	0	0	0	500
<i>Internal Revenue</i>							
Total Service Revenue	0	0	650	0	0	0	500
Total Revenue	0	0	650	0	0	0	500
Total Gross Profit	0	0	650	0	0	0	500
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8111-000 Salaries				6,864		3,838	4,000
8118-100 Casual Labour-Honora	7,200	4,000	10,100	600		3,120	2,080
8118-200 Casual Labour-Temp I	8,245	11,459	6,985	9,292	2,469	11,500	12,244
Total Wages	15,445	15,459	17,085	16,756	2,469	18,458	18,324
<i>Government Deductions</i>							
8131-200 EI-Salary				193		106	105
8132-200 CPP-Salary				224		19	22
Total Government Deductions	0	0	0	417	0	125	127
<i>Employee Benefits</i>							
8143-100 WCB-Hourly	31	47	47	55	17	12	13
8143-200 WCB-Salary				2	1		0
Total Employee Benefits	31	47	47	57	18	12	13
<i>Employee Development</i>							
8165-100 Recruitment-Hourly						818	800
Total Employee Development	0	0	0	0	0	818	800
Total Staff Costs	15,476	15,506	17,132	17,230	2,487	19,413	19,264
Repairs and Maintenance							
Supplies							
8230-100 Office Supplies-Computer					29		0
8230-200 Office Supplies-Other	60	80	155	102	37	115	120
8298-000 Card Deposit/Refund			50				0
Total Office Supplies	60	80	205	102	66	115	120
Total Supplies	60	80	205	102	66	115	120
Marketing, Advertising and Promotion							
8321-100 Ext. Advertising-Media				6,973	1,083	5,500	5,500
8321-400 Ext. Advertising-Other	58			550			0
8322-100 Int. Advertising-Media	3,433	6,483	2,343	450	245	450	250
8322-200 Int. Advertising-Photocopy			1,130				0
8322-300 Int. Advertising-Design Other			2,178	326	608	806	1,250
8332-000 Internal PR	185	14	29	110		175	150
Total Marketing, Advertising and Promo	3,676	6,497	5,680	8,409	1,936	6,931	7,150
Printing and Duplicating							
8411-000 External Printing	310	105	727	1,666	26	3,525	3,525
8412-000 Internal Printing	578	1,251	41	218	172		0
8422-000 Internal Duplication	247	222	508	935	112	1,290	1,000
Total Printing and Duplicating	1,135	1,578	1,276	2,819	310	4,815	4,525
Operational Expenses							
8510-000 General Rentals	1,807		680	1,428	80	1,500	3,000
8516-000 Production Costs	7,125	6,527	8,910	4,604	1,362	5,100	3,000
8610-000 Grant Expense	7,828	14,987	10,154	7,650	38	11,750	12,000

Department 509
Elections Referenda

8610-100 Grant Expense-Faculty E	170		2,124			1,700	1,200
Total Operational Expenses	16,930	21,514	21,868	13,682	1,480	20,050	19,200
Communications							
8650-000 Telephone Rentals	544	473	677	725	262	630	650
8652-000 Long Distance	20	5		1	1		0
8653-000 Fax		1					0
8654-000 Courier	497		62	5	5		0
8655-000 Postage		1	45				0
Total Communications	1,061	480	784	731	268	630	650
Legal and Professional							
8721-000 Professional Fees	1,000	2,449	10,227	8,800		7,000	8,000
8722-000 Audit & Accounting Fees	7,500	10,630					0
Total Legal and Professional	8,500	13,079	10,227	8,800	0	7,000	8,000
Taxes and Licenses							
Space Costs							
Capital							
General Overheads							
8910-000 Travel	37	39		25		100	200
8980-000 Previous Yrs. Expense	240	124					0
Total General Overheads	277	163	0	25	0	100	200
TOTAL EXPENDITURES	47,115	58,897	57,172	51,798	6,547	59,054	59,109
NET PROFIT (LOSS)	(47,115)	(58,897)	(56,522)	(51,798)	(6,547)	(59,054)	(58,609)

Department 518
Awards Night

	Past Year's Actuals				Current Year		Next Year
	2001 Actual	2002 Actual	2003 Actual	2004 Actual	2005 Actual To-Date	2005 Budget	2006
REVENUE							
Grants Revenue							
6425-000 Grants							\$44,250
Total Revenue	0	0	0	0	0	0	44,250
Staff Costs							
<i>Wages</i>							
<i>Government Deductions</i>							
<i>Employee Benefits</i>							
<i>Employee Development</i>							
Repairs and Maintenance							
Supplies							
8230-200 Office Supplies-Other				\$9			\$0
Total Office Supplies	0	0	0	9	0	0	0
Total Supplies	0	0	0	9	0	0	0
Marketing, Advertising and Promotion							
8321-100 External Advertising - Media							4,050
8322-100 Int. Advertising-Media				4,304		6,202	512
8322-300 Int. Advertising-Design Other				476		570	600
8332-000 Internal PR				(142)			0
8333-000 Volunteer PR				239		175	150
Total Marketing, Advertising and Promo	0	0	0	4,877	0	6,947	5,312
Printing and Duplicating							
8411-000 External Printing				1,077		1,000	1,100
8412-000 Internal Printing				11			0
8422-000 Internal Duplication				1,241		1,500	1,350
Total Printing and Duplicating	0	0	0	2,329	0	2,500	2,450
Operational Expenses							
8516-000 Production Costs				7,266		7,260	3,920
8611-000 Scholarships				23,227		5,570	31,325
Total Operational Expenses	0	0	0	30,493	0	12,830	35,245
Communications							
8654-000 Courier				22			0
8655-000 Postage				221		375	200
Total Communications	0	0	0	243	0	375	200
Legal and Professional							
Taxes and Licenses							
Space Costs							
Capital							
General Overheads							
TOTAL EXPENDITURES	0	0	0	37,951	0	22,652	43,207
NET PROFIT (LOSS)	0	0	0	(37,951)	0	(22,652)	1,043

Department 519
Academic Affairs

	Past Year's Actuals				Current Year		Next Year
	2001	2002	2003	2004	2005	2005	2006
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Registrations							
6029-100 Other Registrations-Deleg	\$14,264						\$0
Total Registrations Revenue	14,264	0	0	0	0	0	0
Other Revenue & COGS							
6480-000 Donations	3,550						0
Total Gross Profit	3,550	0	0	0	0	0	0
Total Revenue	17,814	0	0	0	0	0	0
Total Gross Profit	17,814	0	0	0	0	0	0
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8111-000 Salaries	29,600	29,698	30,782	32,404	29,843	46,642	46,452
8113-200 Vacation-Salary	355	994	45	857			0
8118-200 Casual Labour-Temp Help						60	60
Total Wages	29,955	30,692	30,827	33,261	29,843	46,702	46,512
<i>Government Deductions</i>							
8131-200 EI-Salary	366	335	354	362	391	343	696
8132-200 CPP-Salary	926	1,053	1,143	1,305	1,147	1,649	1,800
Total Government Deductions	1,292	1,388	1,497	1,667	1,538	1,992	2,496
<i>Employee Benefits</i>							
8141-200 Great West Life-Salary	119	519			(100)		0
8142-200 Alberta Health Care-Se	17						0
8143-200 WCB-Salary	83	78	89	95	22	145	180
8145-000 Parking	469	109	50	639	378	648	666
Total Employee Benefits	688	706	139	734	300	793	846
<i>Employee Development</i>							
8172-200 Retreat-Food & Bevers	9		242	231	257	500	900
8172-300 Retreat-Other		167		100	100	1,109	875
8173-100 Conference-Transport	1,436	1,026	1,174	1,253	1,675	2,200	2,770
8173-200 Conference-Accommod	208	297	621	408	747	850	1,230
8173-300 Conference-Registratic	731	875	450	1,037	1,140	1,155	1,025
8173-400 Conference-Other	357	52	52	41	369	400	390
Total Employee Development	2,741	2,417	2,539	3,070	4,288	6,214	7,190
Total Staff Costs	34,676	35,203	35,002	38,732	35,969	55,701	57,044
Repairs and Maintenance							
8211-600 R & M-Facilities Other	51						0
8211-900 R & M-Other	31	21	16	21	10		0
Total Repairs and Maintenance	82	21	16	21	10	0	0
Supplies							
8230-100 Office Supplies-Compute	13						0
8230-200 Office Supplies-Other	308	376	176	242	101	230	200
Total Office Supplies	321	376	176	242	101	230	200
Total Supplies	321	376	176	242	101	230	200
Marketing, Advertising and Promotion							
8321-100 Ext. Advertising-Media			1,587	442	155	500	1,740
8321-400 Ext. Advertising-Other	58						0
8322-100 Int. Advertising-Media	8,347	10,218	4,800				0
8322-300 Int. Advertising-Design O	910	2,772	746	183	15		200
8331-000 External PR	311	136	18	89	64	271	250
8332-000 Internal PR	905	162	234	131	64	150	200
8333-000 Volunteer PR	504	273	257	483	95	750	500
Total Marketing, Advertising and Promol	11,035	13,561	7,642	1,328	393	1,671	2,890

Department 519
Academic Affairs

Printing and Duplicating

8411-000	External Printing	977	367	1,390	127	66	260	670
8412-000	Internal Printing		579	311	374	(117)	450	600
8422-000	Internal Duplication	2,145	627	2,251	351	113	800	850
Total Printing and Duplicating		3,122	1,573	3,952	852	62	1,510	2,120

Operational Expenses

8510-000	General Rentals		185					0
8516-000	Production Costs	11,005	9,034	9,886	25			0
8534-000	Other Seminars		130					0
8534-100	Other Seminars-Accomm	6,201						0
8534-300	Other Seminars-Supplies	1,405						0
8534-400	Other Seminars-Commur	259						0
8534-500	Other Seminars-Activities	3,980						0
8534-600	Other Seminars-Food anc	2,433						0
8534-900	Other Seminars-Other	114						0
8555-000	Bad Debt Expense			1,500				0
8611-000	Scholarships		5,596					0
Total Operational Expenses		25,527	14,815	11,386	25	0	0	0

Communications

8650-000	Telephone Rentals	170	334	248	205	163	240	240
8652-000	Long Distance	107	23	17		13	100	120
8653-000	Fax	11	1				30	30
8654-000	Courier	75	13	29	6			0
8655-000	Postage	262	301	402	9	12	24	24
Total Communications		625	672	696	220	188	394	414

Legal and Professional

8721-000	Professional Fees	530	530	530	530		795	792
Total Legal and Professional		530	530	530	530	0	795	792

Capital

8870-100	Capital Expend <\$500-General		337					0
Total Capital		0	337	0	0	0	0	0

General Overheads

8910-000	Travel	25	55	153			50	50
8920-000	Publications	7	20			9		0
8931-000	Credit Card S/C		92	40	40	40	40	40
8980-000	Previous Yrs. Expense		453					0
Total General Overheads		32	620	193	40	49	90	90

TOTAL EXPENDITURES

75,950	67,708	59,593	41,990	36,772	60,391	63,550
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NET PROFIT (LOSS)

(58,136)	(67,708)	(59,593)	(41,990)	(36,772)	(60,391)	(63,550)
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Department 520
Operations Finance

		Past Year's Actuals				Current Year		Next Year
		2001	2002	2003	2004	2005	2005	2006
		Actual	Actual	Actual	Actual	Actual To-Date	Budget	
EXPENDITURES								
Staff Costs								
<i>Wages</i>								
8111-000	Salaries	\$18,585	\$27,269	\$19,644	\$20,324	\$15,705	\$20,935	\$21,468
8113-200	Vacation-Salary		733					0
Total Wages		18,585	28,002	19,644	20,324	15,705	20,935	21,468
<i>Government Deductions</i>								
8131-200	EI-Salary		253					0
8132-200	CPP-Salary	600	974	772	846	649	1,036	889
Total Government Deductions		600	1,227	772	846	649	1,036	889
<i>Employee Benefits</i>								
8141-200	Great West Life-Salary	385			415		320	684
8142-200	Alberta Health Care-Sa	136			176			0
8143-100	WCB-Hourly	1						0
8143-200	WCB-Salary	35	53	65	65	15	65	79
8145-000	Parking	588	350		785	547	810	864
Total Employee Benefits		1,145	403	65	1,441	562	1,195	1,627
<i>Employee Development</i>								
8173-100	Conference-Transport	1,258	726	558	932	1,107	1,158	1,330
8173-200	Conference-Accommod	1,175	545	225	401	316	718	800
8173-300	Conference-Registratic	320	425	485	637	450	650	750
8173-400	Conference-Other	196	309	22	12	166	203	270
Total Employee Development		2,949	2,005	1,290	1,982	2,039	2,729	3,150
Total Staff Costs		23,279	31,637	21,771	24,593	18,955	25,895	27,135
Repairs and Maintenance								
8211-900	R & M-Other		7	8	21			0
Total Repairs and Maintenance		0	7	8	21	0	0	0
Supplies								
8230-200	Office Supplies-Other	40	50	21	28	41	50	50
Total Office Supplies		40	50	21	28	41	50	50
Total Supplies		40	50	21	28	41	50	50
Marketing, Advertising and Promotion								
8321-400	Ext. Advertising-Other	58						0
8322-100	Int. Advertising-Media	352	2,373					0
8331-000	External PR	91	496	100		36		0
8332-000	Internal PR	381	219	43	30	49	60	60
8333-000	Volunteer PR	100	625	247	151	207	345	345
Total Marketing, Advertising and Promo		982	3,713	390	181	292	405	405
Printing and Duplicating								
8411-000	External Printing	61	195	9	63	44	60	60
8412-000	Internal Printing	421	448	305	10		175	175
8422-000	Internal Duplication	300	512	550	430	142	240	270
Total Printing and Duplicating		782	1,155	864	503	186	475	505
Operational Expenses								
8555-000	Bad Debt Expense		408	(84)				0
Total Operational Expenses		0	408	(84)	0	0	0	0
Communications								
8650-000	Telephone Rentals	91	51	248	181	(151)	240	310
8652-000	Long Distance	15	34	2	5	6	36	36
8653-000	Fax		5					0
8654-000	Courier	4	14		1			0
8655-000	Postage	3	12	3	10	21	20	20
Total Communications		113	116	253	197	(124)	296	366
Legal and Professional								
8721-000	Professional Fees	265	265	265	265		265	265

Department 520
Operations Finance

Total Legal and Professional	265	265	265	265	0	265	265
Capital							
8870-100 Capital Expend <\$500-Ge	199	16					0
Total Capital	199	16	0	0	0	0	0
General Overheads							
8910-000 Travel	160	50					0
8920-000 Publications	55				5		0
8931-000 Credit Card S/C	40	92	40	40	40	40	40
Total General Overheads	255	142	40	40	45	40	40
TOTAL EXPENDITURES	25,915	37,509	23,528	25,828	19,395	27,426	28,766
NET PROFIT (LOSS)	(25,915)	(37,509)	(23,528)	(25,828)	(19,395)	(27,426)	(28,766)

Department 521
External Affairs

	Past Year's Actuals				Current Year		Next Year
	2001	2002	2003	2004	2005	2005	2006
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
EXPENDITURE							
Other Revenue & COGS							
6480-000	Donations		\$2,200		\$3,750	\$3,000	\$0
6600-000	Fund Raising			3,000			0
Total Gross Profit		0	2,200	3,000	3,750	3,000	0
Total Revenue		0	2,200	3,000	3,750	3,000	0
Total Gross Profit		0	2,200	3,000	3,750	3,000	0
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8111-000	Salaries	29,600	30,523	31,260	32,404	25,130	33,080
8113-200	Vacation-Salary	787	807	1,580	878		0
Total Wages		30,387	31,330	32,840	33,282	25,130	33,080
<i>Government Deductions</i>							
8131-200	El-Salary	360	344	366	351	261	360
8132-200	CPP-Salary	951	1,050	1,238	1,306	864	1,320
Total Government Deductions		1,311	1,394	1,604	1,657	1,125	1,680
<i>Employee Benefits</i>							
8141-200	Great West Life-Salari	385	347	376			320
8142-200	Alberta Health Care-€	153					136
8143-200	WCB-Salary	73	78	90	135	36	103
8145-000	Parking	490	229		669		672
Total Employee Benefits		1,101	654	466	804	36	1,231
<i>Employee Development</i>							
8173-100	Conference-Transpor	1,077	563	2,114	1,468	1,097	850
8173-200	Conference-Accomm	(103)	168	701	380	865	700
8173-300	Conference-Registral	320	745	925	993	450	650
8173-400	Conference-Other	89	1,200	334	23	207	350
Total Employee Development		1,392	3,151	4,074	2,864	2,619	2,550
Total Staff Costs		34,191	36,529	38,984	38,607	28,910	38,541
Repairs and Maintenance							
8211-900	R & M-Other	33	14	25	21	10	0
Total Repairs and Maintenance		33	14	25	21	10	0
Supplies							
8230-100	Office Supplies-Compu	1		16			0
8230-200	Office Supplies-Other	193	870	383	426	194	360
Total Office Supplies		194	870	399	426	194	360
Total Supplies		194	870	399	426	194	360
Marketing, Advertising and Promotion							
8321-100	Ext. Advertising-Media	300		200	1,106		300
8322-300	Int. Advertising-Design (450		200	615	173	500
8331-000	External PR	951	1,093	2,539	216	565	900
8332-000	Internal PR	373	732	443	184	166	240
8333-000	Volunteer PR	296	1,286	1,998	415	79	1,700
Total Marketing, Advertising and Prom		3,228	4,287	5,793	2,536	983	3,640
Printing and Duplicating							
8411-000	External Printing		604	279	632	275	300
8412-000	Internal Printing		1,275	1,492	882	740	1,010

Department 521
External Affairs

8421-000	External Duplication				45			0
8422-000	Internal Duplication	1,459	498	1,694	779	138	1,000	450
Total Printing and Duplicating		1,459	2,377	3,465	2,338	1,153	2,990	1,760
Operational Expenses								
8516-000	Production Costs	2,009	3,880	6,161	10,088	4,574	10,300	5,050
8534-100	Other Seminars-Accommodation/Travel				80	426	720	700
8534-600	Other Seminars-Food and Beverage			893		223	720	570
8534-900	Other Seminars-Other				10			720
Total Operational Expenses		2,009	3,880	7,054	10,439	7,164	15,540	7,040
Communications								
8650-000	Telephone Rentals	91	334	490	444	173	240	240
8652-000	Long Distance	430	253	484	65	27	93	60
8653-000	Fax	6	1	1	1	1	10	10
8654-000	Courier	25	84	209	16			0
8655-000	Postage	47	736	100	152	304	216	216
Total Communications		599	1,408	1,284	678	505	559	526
Legal and Professional								
8721-000	Professional Fees	530	530	530	530		530	530
Total Legal and Professional		530	530	530	530	0	530	530
General Overheads								
8910-000	Travel	655	640	1,280	122	821	120	2,050
8921-000	Associations		351	323	28,000	15,277	29,000	30,000
8931-000	Credit Card S/C	80	80	40	40	40	40	40
8980-000	Previous Yrs. Expense				123			0
Total General Overheads		742	1,071	1,668	28,285	16,147	29,160	32,090
TOTAL EXPENDITURES		42,985	51,584	59,202	83,860	55,066	90,324	84,487
NET PROFIT (LOSS)		(42,985)	(51,584)	(57,002)	(80,860)	(51,316)	(87,324)	(84,487)

Department 523
Student Life

		Past Year's Actuals				Current Year		Next Year
		2001	2002	2003	2004	2005	2005	2006
		Actual	Actual	Actual	Actual	Actual To-Date	Budget	
EXPENDITURES								
Staff Costs								
<i>Wages</i>								
8111-000	Salaries	\$28,670	\$30,220	\$31,260	\$32,504	\$25,130	\$33,317	\$34,160
8113-200	Vacation-Salary	501	1,100	556	1,239			0
Total Wages		29,171	31,320	31,816	33,743	25,130	33,317	34,160
<i>Government Deductions</i>								
8131-200	EI-Salary	360	344	362	353	261	343	352
8132-200	CPP-Salary	875	1,089	1,193	1,324	990	1,649	1,344
Total Government Deductions		1,235	1,433	1,555	1,677	1,251	1,992	1,696
<i>Employee Benefits</i>								
8141-200	Great West Life-Salary	385	591					0
8142-200	Alberta Health Care-Sa	102	209			110		0
8143-200	WCB-Salary	81	79	89	103	25	103	12
8145-000	Parking	505	542		720	977	740	840
Total Employee Benefits		1,073	1,421	89	823	1,112	843	852
<i>Employee Development</i>								
8171-100	Course/Seminar-Exterr	154						0
8172-200	Retreat-Food & Beverz	9					80	80
8172-300	Retreat-Other				104		50	50
8173-100	Conference-Transportz	1,311	1,114	1,543	1,419	2,073	2,000	2,100
8173-200	Conference-Accommod	951	1,181	171	925	973	950	980
8173-300	Conference-Registratic	980	920	1,479	1,300	1,300	1,240	1,300
8173-400	Conference-Other	1,014	568	736	414	111	160	450
Total Employee Development		4,419	3,783	3,929	4,162	4,457	4,480	4,960
Total Staff Costs		35,898	37,957	37,389	40,405	31,950	40,632	41,668
Repairs and Maintenance								
8211-600	R & M-Facilities Other	266	29		60			0
8211-900	R & M-Other			16	21	10		0
Total Repairs and Maintenance		266	29	16	81	10	0	0
Supplies								
8225-200	Supplies-Food & Beverage		(60)					0
8225-300	Supplies-Operations		5,103		54			0
8225-400	Supplies-Other				193		200	300
8230-100	Office Supplies-Compute	5	84		55		40	40
8230-200	Office Supplies-Other	290	1,062	115	392	42	100	100
Total Office Supplies		295	1,146	115	447	42	140	140
Total Supplies		295	6,189	115	694	42	340	440
Marketing, Advertising and Promotion								
8321-100	Ext. Advertising-Media				515			0
8321-400	Ext. Advertising-Other	58						0
8322-100	Int. Advertising-Media	984	1,784					0
8322-300	Int. Advertising-Design OI	981	900	300	(15)	15	680	680
8331-000	External PR	315	402		166		200	200
8332-000	Internal PR	154	177	60	208	184	200	480
8333-000	Volunteer PR	3,808	4,410	1,728	4,749	284	2,500	2,700
Total Marketing, Advertising and Promot		6,300	7,673	2,088	5,623	483	3,580	4,060
Printing and Duplicating								
8411-000	External Printing	90	97	19	242	66	200	240
8412-000	Internal Printing		883	17	324	19	300	240
8422-000	Internal Duplication	654	1,220	337	952	89	750	360
Total Printing and Duplicating		744	2,200	373	1,518	174	1,250	840
Operational Expenses								
8516-000	Production Costs		317	51	449	65	550	2,000
Total Operational Expenses		0	317	51	449	65	550	2,000
Communications								
8650-000	Telephone Rentals	91	334	248	182	367	240	372

Department 523
Student Life

8652-000	Long Distance	167	(18)	36	7	4	60	60
8653-000	Fax		25				24	24
8654-000	Courier	43	198		9		55	60
8655-000	Postage	75	315	269	30	18	36	36
Total Communications		376	854	553	228	389	415	552
Legal and Professional								
8721-000	Professional Fees	530	795	530	530		530	530
Total Legal and Professional		530	795	530	530	0	530	530
Capital								
8870-100	Capital Expend <\$500-General		468					0
Total Capital		0	468	0	0	0	0	0
General Overheads								
8910-000	Travel	7	228	47		2		0
8920-000	Publications	7				9		0
8931-000	Credit Card S/C	40	52	40	40	40	40	40
8980-000	Previous Yrs. Expense	(978)						0
Total General Overheads		(924)	280	87	40	51	40	40
TOTAL EXPENDITURES		43,485	56,762	41,202	49,568	33,164	47,337	50,130
NET PROFIT (LOSS)		(43,485)	(56,762)	(41,202)	(49,568)	(33,164)	(47,337)	(50,130)

Department 555
Communications

	Past Year's Actuals				Current Year		Next Year	
	2001	2002	2003	2004	2005	2005	2006	
	Actual	Actual	Actual	Actual	Actual To-Date	Budget		
EXPENDITURES								
Staff Costs								
<i>Wages</i>								
8111-000	Salaries	\$9,769	\$10,876	\$18,176	\$23,986	\$15,031	\$26,915	\$29,369
8113-200	Vacation-Salary		261			677		0
8116-200	Responsibility-Salary				458			0
Total Wages		9,769	11,137	18,176	24,444	15,708	26,915	29,369
<i>Government Deductions</i>								
8131-200	EI-Salary	379	343	511	710	430	677	876
8132-200	CPP-Salary	265	339	748	1,073	664	1,209	1,416
Total Government Deductions		644	682	1,259	1,783	1,094	1,886	2,292
<i>Employee Benefits</i>								
8141-200	Great West Life-Salary			671	1,348		1,960	1,956
8142-200	Alberta Health Care-Salary			220	264		528	528
8143-200	WCB-Salary			15	59	19	74	72
8144-200	Pension-Salary			904	504	111	1,131	1,463
8146-200	Other Benefits-Salary				936			0
Total Employee Benefits		0	0	1,810	3,111	130	3,693	4,019
<i>Employee Development</i>								
Total Staff Costs		10,413	11,819	21,245	29,338	16,932	32,494	35,680
Repairs and Maintenance								
8211-900	R & M-Other		7	24	45		22	22
Total Repairs and Maintenance		0	7	24	45	0	22	22
Supplies								
8230-200	Office Supplies-Other	130	24	89	113	80	180	180
Total Office Supplies		130	24	89	113	80	180	180
Total Supplies		130	24	89	113	80	180	180
Marketing, Advertising and Promotion								
8321-100	Ext. Advertising-Media		1,750	15,041	12,963	8,634	13,703	13,703
8321-400	Ext. Advertising-Other	58	2,535	2,633	838	520	1,400	1,404
8322-100	Int. Advertising-Media		18,652	60	75	194	210	216
8322-300	Int. Advertising-Design OI	228	1,095	315	823	1,309	1,025	1,020
8331-000	External PR	72				222	110	108
8332-000	Internal PR	26	1,140		50	9	1,060	1,060
8333-000	Volunteer PR			30	9		50	50
Total Marketing, Advertising and Promol		384	25,172	18,079	14,758	10,888	17,558	17,561
Printing and Duplicating								
8411-000	External Printing	332	502	285	208	223	120	120
8422-000	Internal Duplication	523	377	411	1,107	425	1,200	1,200
Total Printing and Duplicating		855	879	696	1,315	648	1,320	1,320
Operational Expenses								
8516-000	Production Costs		234	6,000	2,710	3,195	9,000	9,000
Total Operational Expenses		0	234	6,000	2,710	3,195	9,000	9,000
Communications								
8650-000	Telephone Rentals	91	300	248	213	163	240	240
8652-000	Long Distance	22		5	9		36	36
8653-000	Fax			1		2	20	20
8654-000	Courier	18	8	5		5	20	20
8655-000	Postage		248	7	18	9	72	72
Total Communications		131	556	266	240	179	388	388
Legal and Professional								
8720-000	Legal Fees				56			0
8721-000	Professional Fees	265	265	265	265		265	265
Total Legal and Professional		265	265	265	321	0	265	265

Department 555
Communications

Capital							
8870-100 Capital Expend <\$500-General				94			0
Total Capital	0	0	0	94	0	0	0
General Overheads							
8910-000 Travel	19				6		0
8920-000 Publications			911	1,154	716	980	915
Total General Overheads	19	0	911	1,154	722	980	915
TOTAL EXPENDITURES	12,197	38,956	47,575	50,088	32,644	62,207	65,331
NET PROFIT (LOSS)	(12,197)	(38,956)	(47,575)	(50,088)	(32,644)	(62,207)	(65,331)

Department 600
Services Manager

		Past Year's Actuals				Current Year		Next Year
		2001	2002	2003	2004	2005	2005	2006
		Actual	Actual	Actual	Actual	Actual To-Date	Budget	
EXPENDITURES								
Staff Costs								
<i>Wages</i>								
8111-000	Salaries	\$36,456	\$38,048	\$45,937	\$38,649	\$34,714	\$45,104	\$47,076
8113-200	Vacation-Salary				5,489			0
Total Wages		36,456	38,048	45,937	44,138	34,714	45,104	47,076
<i>Government Deductions</i>								
8131-200	EI-Salary	1,023	1,077	1,194	1,152	713	1,250	1,065
8132-200	CPP-Salary	1,362	1,548	1,872	2,029	1,321	2,233	1,861
Total Government Deductions		2,385	2,625	3,066	3,181	2,034	3,483	2,926
<i>Employee Benefits</i>								
8141-200	Great West Life-Salary	2,270	2,606	2,783	1,302	1,239	1,500	1,560
8142-200	Alberta Health Care-Sa	408	418	528	253	198	264	264
8143-200	WCB-Salary	91	97	122	155	33	140	169
8144-200	Pension-Salary	1,819	1,878	2,412	1,989	1,807	2,142	2,492
Total Employee Benefits		4,588	4,999	5,845	3,699	3,277	4,046	4,485
<i>Employee Development</i>								
8165-200	Recruitment-Salary						1,330	2,800
8165-400	Recruitment-Training				178	160	500	550
8173-100	Conference-Transporta	534	567	849	735	474	490	960
8173-200	Conference-Accommod	218	755	187	225		300	650
8173-300	Conference-Registratic	350	411	546		600	650	625
8173-400	Conference-Other	150	180	150	3,164	300	330	300
Total Employee Development		1,252	1,913	1,732	4,302	1,534	3,600	5,885
Total Staff Costs		44,681	47,585	56,580	55,320	41,559	56,233	60,372
Supplies								
8225-300	Supplies-Operations	40						0
8230-100	Office Supplies-Compute	474	693	175				0
8230-200	Office Supplies-Other	139	173	194	101	131	180	180
Total Office Supplies		613	866	369	101	131	180	180
Total Supplies		653	866	369	101	131	180	180
Marketing, Advertising and Promotion								
8321-100	Ext. Advertising-Media			725	1,906	238	1,550	1,200
8321-400	Ext. Advertising-Other	201	389		500		500	500
8322-100	Int. Advertising-Media	2,645	637		75			0
8322-300	Int. Advertising-Design Or	900	900	360	45	23	150	150
8331-000	External PR		7		221	53	60	90
8332-000	Internal PR	346	377	486	307	265	500	530
Total Marketing, Advertising and Promoi		4,092	2,310	1,571	3,054	579	2,760	2,470
Printing and Duplicating								
8411-000	External Printing	191	68	579	33		150	150
8412-000	Internal Printing	356	316	142	14	10		0
8422-000	Internal Duplication	125	63	33	127	71	60	84
Total Printing and Duplicating		672	447	754	174	81	210	234
Operational Expenses								
8510-000	General Rentals		85					0
8516-000	Production Costs	987	363	500	151	45	500	500
8610-000	Grant Expense	0	0	0	0	0	0	20,000
Total Operational Expenses		987	448	500	151	45	500	20,500
Communications								
8650-000	Telephone Rentals	885	624	550	87	22	240	240
8652-000	Long Distance	38	26	28	41	14	72	60
8653-000	Fax						24	0
8654-000	Courier			5		19	24	60
8655-000	Postage			2	14		20	0
Total Communications		923	650	585	142	55	380	360
Legal and Professional								

Department 600
Services Manager

8721-000 Professional Fees	265	530	265	265		265	265
Total Legal and Professional	265	530	265	265	0	265	265
8910-000 Travel			23				0
8920-000 Publications	7		28	24	5		0
8921-000 Associations		103	260	132		140	140
8931-000 Credit Card S/C				40	40	40	40
Total General Overheads	7	103	311	196	45	180	180
TOTAL EXPENDITURES	52,380	52,969	61,125	59,553	42,495	60,708	84,561
NET PROFIT (LOSS)	(52,380)	(52,969)	(61,125)	(59,553)	(42,495)	(60,708)	(84,561)

Department 605
SFAIC

	Past Year's Actuals			Current Year		Next Year	
	2001	2002	2003	2004	2005	2005	2006
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Service Revenue							
<i>External Revenue</i>							
6411-200 External Services-Other				\$7,617			\$0
Total External Revenue	0	0	0	7,617	0	0	0
<i>Internal Revenue</i>							
6412-000 Internal Services				3,168	2,976	3,936	3,936
Total Service Revenue	0	0	0	10,785	2,976	3,936	3,936
Total Revenue	0	0	0	10,785	2,976	3,936	3,936
Total Gross Profit	0	0	0	10,785	2,976	3,936	3,936
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8110-000 Casual Wages				46,631	31,343	48,206	33,715
8111-000 Salaries				42,583	44,406	57,720	70,038
8113-100 Vacation-Hourly				2,137	1,435	1,928	1,932
8114-100 Stat. Holiday-Hourly					517		0
Total Wages	0	0	0	91,351	77,701	107,854	105,685
<i>Government Deductions</i>							
8131-100 EI-Hourly				1,603	976	1,390	960
8131-200 EI-Salary				1,330	1,205	1,600	1,776
8132-100 CPP-Hourly				1,385	989	2,482	1,320
8132-200 CPP-Salary				2,133	2,033	2,857	2,988
Total Government Deductions	0	0	0	6,451	5,203	8,329	7,044
<i>Employee Benefits</i>							
8141-200 Great West Life-Salary				501	320	600	540
8143-100 WCB-Hourly				162	56	155	120
8143-200 WCB-Salary				156	41	179	264
8144-200 Pension-Salary				1,919	1,318	1,872	2,172
Total Employee Benefits	0	0	0	2,738	1,735	2,806	3,096
<i>Employee Development</i>							
8165-100 Recruitment-Hourly						210	150
8165-400 Recruitment-Training				256	149	300	250
8171-100 Course/Seminar-External				15		125	100
8173-100 Conference-Transportation				602		70	1,302
8173-200 Conference-Accommodation				671	90	90	700
8173-300 Conference-Registration				635	160	313	1,085
8173-400 Conference-Other				300	180	300	450
Total Employee Development	0	0	0	2,479	579	1,408	4,037
Total Staff Costs	0	0	0	103,019	85,218	120,397	119,862
Repairs and Maintenance							
8211-900 R & M-Other				18	105		150
Total Repairs and Maintenance	0	0	0	18	105	0	150
Supplies							
8225-300 Supplies-Operations				654	464	720	720
8225-400 Supplies-Other				(195)	40	240	75
8230-100 Office Supplies-Computer				496	125	650	300
8230-200 Office Supplies-Other				546	734	650	960
Total Office Supplies	0	0	0	1,042	859	1,300	1,260
Total Supplies	0	0	0	1,501	1,363	2,260	2,055
Marketing, Advertising and Promotion							
8321-100 Ext. Advertising-Media				2,974	590	2,369	2,175
8321-400 Ext. Advertising-Other				769	839	850	850
8322-100 Int. Advertising-Media				1,195	1,339	1,195	1,195
8322-300 Int. Advertising-Design Other				574	743	1,300	1,000
8331-000 External PR				326	176	280	320
8332-000 Internal PR				177	165	450	450

Department 605
SFAIC

Total Marketing, Advertising and Promot	0	0	0	6,015	3,852	6,444	5,990
Printing and Duplicating							
8411-000 External Printing				850	1,459	1,620	1,545
8412-000 Internal Printing				388	527	900	855
8422-000 Internal Duplication				38	101		0
Total Printing and Duplicating	0	0	0	1,276	2,087	2,520	2,400
Operational Expenses							
Communications							
8650-000 Telephone Rentals				2,395	930	2,208	1,272
8652-000 Long Distance				143	85	240	180
8653-000 Fax				4			0
8654-000 Courier				5			0
8655-000 Postage				159	224	200	200
Total Communications	0	0	0	2,706	1,239	2,648	1,652
Legal and Professional							
8721-000 Professional Fees				2,385		2,385	2,385
Total Legal and Professional	0	0	0	2,385	0	2,385	2,385
Capital							
8870-100 Capital Expend <\$500-General				100	72	250	200
Total Capital	0	0	0	100	72	250	200
General Overheads							
8920-000 Publications					25	100	75
8921-000 Associations				275	350	350	350
Total General Overheads	0	0	0	275	375	450	425
TOTAL EXPENDITURES	0	0	0	117,295	94,311	137,354	135,119
NET PROFIT (LOSS)	0	0	0	(106,510)	(91,335)	(133,418)	(131,183)

Department 610
Ombudservice

	Past Year's Actuals			Current Year		Next Year	
	2001	2002	2003	2004	2005	2005	2006
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Grants Revenue							
6425-000 Grants	\$5,250	\$5,250					\$0
Total Revenue	5,250	5,250	0	0	0	0	0
Total Gross Profit	5,250	5,250	0	0	0	0	0
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8110-000 Casual Wages	8,127	7,725					0
8111-000 Salaries	27,297	26,676	30,408	31,632	24,318	32,411	33,223
8113-100 Vacation-Hourly	325	309					0
8113-200 Vacation-Salary	44	1,043	175				0
8114-100 Stat. Holiday-Hourly		133					0
Total Wages	35,793	35,886	30,583	31,632	24,318	32,411	33,223
<i>Government Deductions</i>							
8131-100 EI-Hourly	278	256					0
8131-200 EI-Salary	862	854	927	912	673	898	907
8132-100 CPP-Hourly	198	204					0
8132-200 CPP-Salary	807	887	1,128	1,219	944	1,604	1,608
Total Government Deductions	2,145	2,201	2,055	2,131	1,617	2,502	2,515
<i>Employee Benefits</i>							
8143-100 WCB-Hourly	24	24	18	4			0
8143-200 WCB-Salary	69	72	88	107	24	100	123
Total Employee Benefits	93	96	106	111	24	100	123
<i>Employee Development</i>							
8171-100 Course/Seminar-Exterr	2,029		5,540	3,849	2,406	4,000	4,000
8173-300 Conference-Registratic	120			1,276	696	1,200	1,200
Total Employee Development	2,149	0	5,540	5,125	3,102	5,200	5,200
Total Staff Costs	40,180	38,183	38,284	38,999	29,061	40,213	41,061
Repairs and Maintenance							
8211-600 R & M-Facilities Other	51	79	15		401	102	0
Total Repairs and Maintenance	51	79	15	0	401	102	0
Supplies							
8225-300 Supplies-Operations		45					0
8225-400 Supplies-Other		65					0
8230-100 Office Supplies-Computer		197	420	360		378	200
8230-200 Office Supplies-Other	612	686	375	158	136	396	200
Total Office Supplies	612	883	795	518	136	774	400
Total Supplies	612	993	795	518	136	774	400
Marketing, Advertising and Promotion							
8321-100 Ext. Advertising-Media	125		170	840	424	759	875
8321-200 Ext. Advertising-Supplies	30						0
8321-400 Ext. Advertising-Other	58						0
8322-100 Int. Advertising-Media	3,854	3,941	775		1,200	1,300	1,200
8322-300 Int. Advertising-Design OI	900	920	600	8			0
8332-000 Internal PR			38	72	7	96	80
Total Marketing, Advertising and Promot	4,967	4,861	1,583	920	1,631	2,155	2,155
Printing and Duplicating							
8411-000 External Printing	246	347	192	47	44	300	200
8412-000 Internal Printing		5	153	207	101		0
8422-000 Internal Duplication	553	494	139	33	3	120	0
Total Printing and Duplicating	799	846	484	287	148	420	200
Communications							
8650-000 Telephone Rentals	665	1,009	800	550	262	804	360
8652-000 Long Distance	86	3	39	73	6	120	120
8653-000 Fax	37		1				70

Department 610
Ombudservice

8655-000 Postage	129	4	1	5		60	0
Total Communications	917	1,016	841	628	268	984	550
Legal and Professional							
8721-000 Professional Fees	530	795	300				0
Total Legal and Professional	530	795	300	0	0	0	0
Capital							
8870-100 Capital Expend <\$500-Ge	55	386					0
Total Capital	55	386	0	0	0	0	0
General Overheads							
8921-000 Associations	207		100		295		300
Total General Overheads	207	0	100	0	295	0	300
TOTAL EXPENDITURES	48,318	47,159	42,402	41,352	31,940	44,648	44,666
NET PROFIT (LOSS)	(43,068)	(41,909)	(42,402)	(41,352)	(31,940)	(44,648)	(44,666)

Department 611
Centre for Student Development

	Past Year's Actuals				Current Year		Next Year
	2001	2002	2003	2004	2005	2005	2006
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Registrations							
6024-000 Parent Registrations	\$8,189	\$7,049	\$1,697	\$3,120	\$6,501	\$4,000	\$7,500
Total Registrations Revenue	8,189	7,049	1,697	3,120	6,501	4,000	7,500
Rent, Space and Maintenance Revenue							
<i>External Rent</i>							
6314-200 Temporary Rent-Tables	93						0
Total External Rent	93	0	0	0	0	0	0
Total Rent, Space and Maintenance Re	93	0	0	0	0	0	0
Grants Revenue							
6425-000 Grants	75,000	75,000	169,470	180,408	148,381	224,753	225,000
Other Sales Revenue							
<i>Miscellaneous Merchandise</i>							
6451-000 External Misc. Merchendis	3,541	16					0
7210-000 COGS Misc. Merchandise	(5,174)						0
Gross Profit on Miscellaneous Merchan	(1,633)	16	0	0	0	0	0
Total Gross Profit on Other Sales	(1,633)	16	0	0	0	0	0
Other Revenue & COGS							
6600-000 Fund Raising	28,000			35,000		40,000	40,000
6600-400 Fund Raising-Other				3,413			0
Total Gross Profit	28,000	0	0	38,413	0	40,000	40,000
Total Revenue	114,823	82,065	171,167	221,941	154,882	268,753	272,500
Total Cost of Goods Sold	(5,174)	0	0	0	0	0	0
Total Gross Profit	109,649	82,065	171,167	221,941	154,882	268,753	272,500
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8110-000 Casual Wages	969	848		28,507	22,537	36,900	36,475
8111-000 Salaries	55,035	53,829	85,262	106,956	97,780	127,988	134,048
8113-100 Vacation-Hourly				1,158	856	1,476	1,459
8113-200 Vacation-Salary	1,565	257	958	1,457			0
8114-100 Stat. Holiday-Hourly				325	697	1,570	1,345
8116-200 Responsibility-Salary		464		2,295			0
8118-100 Casual Labour-Honora	1,200						0
8118-200 Casual Labour-Temp Help				700		150	150
Total Wages	58,769	55,398	86,220	141,398	121,870	168,084	173,477
<i>Government Deductions</i>							
8131-100 EI-Hourly				868	661	1,064	997
8131-200 EI-Salary	1,661	1,440	2,616	3,049	2,538	3,548	3,660
8132-100 CPP-Hourly				589	582	1,900	1,092
8132-200 CPP-Salary	1,581	1,849	3,335	4,472	3,939	6,335	5,422
Total Government Deductions	3,242	3,289	5,951	8,978	7,720	12,847	11,171
<i>Employee Benefits</i>							
8141-200 Great West Life-Salary			316	364	1,578	2,640	4,284
8142-200 Alberta Health Care-Salary			198	123	468	528	528
8143-100 WCB-Hourly		1	2	16	18	119	133
8143-200 WCB-Salary	113	139	238	266	85	397	492
8144-200 Pension-Salary			1,490	1,527	2,608	3,384	3,696
Total Employee Benefits	113	140	2,244	2,296	4,757	7,068	9,133
<i>Employee Development</i>							
8165-100 Recruitment-Hourly	200			172		500	500
8165-200 Recruitment-Salary			445	210	235	300	300
8165-300 Recruitment-Volunteer		75	200	705		900	900
8165-400 Recruitment-Training					281	600	600
8172-100 Retreat-Accommodation				220	327	680	680

Department 611
Centre for Student Development

8172-200	Retreat-Food & Beverage	6,542	2,622	5,114	8,258	7,699	8,250	9,630
8172-300	Retreat-Other	200				230	230	500
8173-100	Conference-Transport	3,533	540	1,613	3,027	3,564	3,700	3,300
8173-200	Conference-Accommodation	1,420	1,120	4,197	1,072	1,722	3,350	3,250
8173-300	Conference-Registrars	1,352	627	2,421	1,624	1,686	1,830	1,825
8173-400	Conference-Other	883	150	636	835	419	850	3,140
Total Employee Development		14,130	5,134	14,626	16,123	16,163	21,190	24,625
Total Staff Costs		76,254	63,961	109,041	168,795	150,510	209,189	218,406
Repairs and Maintenance								
8211-300	R & M-Equipment Other			66	(36)			0
8211-600	R & M-Facilities Other	291	90			15		0
8211-900	R & M-Other			230	119	470	870	860
Total Repairs and Maintenance		291	90	296	83	485	870	860
Supplies								
8225-200	Supplies-Food & Beverage	5,201	6,386	5,318	6,273	6,990	7,150	7,400
8225-300	Supplies-Operations	2,296	12,829	15,409	15,156	16,290	19,050	19,020
8225-400	Supplies-Other	453	23					0
8230-100	Office Supplies-Computer			205	230		150	150
8230-200	Office Supplies-Other	845	501	647	913	518	1,070	1,070
Total Office Supplies		845	501	852	1,143	518	1,220	1,220
Total Supplies		8,795	19,739	21,579	22,572	23,798	27,420	27,640
Marketing, Advertising and Promotion								
8321-100	Ext. Advertising-Media	1,500		750	2,293	1,452	3,350	3,972
8321-400	Ext. Advertising-Other	58						0
8322-100	Int. Advertising-Media	3,513	2,191		2,750	3,045	3,045	3,258
8322-300	Int. Advertising-Design Other	139		2,275	4,027	371	2,675	2,675
8331-000	External PR	11,930	77	55	112	204	270	200
8332-000	Internal PR	580	(503)	574	1,160	438	900	900
8333-000	Volunteer PR	8,440	6,327	7,211	9,536	9,831	11,800	12,300
Total Marketing, Advertising and Promotion		26,160	8,092	10,865	19,878	15,341	22,040	23,305
Printing and Duplicating								
8411-000	External Printing	7,778	7,788	7,522	12,355	8,370	14,220	12,300
8412-000	Internal Printing	6,331	4,740	4,998	7,196	6,567	6,000	7,652
8421-000	External Duplication	(1)						0
8422-000	Internal Duplication	1,952	706	352	1,136	481	1,070	1,070
Total Printing and Duplicating		16,060	13,234	12,872	20,687	15,418	21,290	21,022
Operational Expenses								
8510-000	General Rentals	6,429	9,249	11,484	8,081	5,148	10,000	9,400
8515-000	Performer's Costs		16					0
8516-000	Production Costs	1,353	641	5,733	6,396	5,247	9,750	8,750
8530-000	One-day Seminars	42						0
8533-000	Parent Seminars	2,925	2,275	1,736	2,537	4,931	2,800	7,500
8555-000	Bad Debt Expense	70						0
Total Operational Expenses		10,819	12,181	18,953	17,014	15,326	22,550	25,650
Communications								
8650-000	Telephone Rentals	1,251	961	1,971	3,004	2,420	3,600	3,600
8651-000	Telephone Repairs					157		0
8652-000	Long Distance	125	75	90	31	32	128	75
8653-000	Fax	1		1			48	12
8654-000	Courier	86	18	41	36	16	70	70
8655-000	Postage	6,558	4,166	5,221	4,604	4,855	7,336	6,536
Total Communications		8,021	5,220	7,324	7,675	7,480	11,182	10,293
Legal and Professional								
8721-000	Professional Fees	795	865	1,325	2,385		2,385	2,385
Total Legal and Professional		795	865	1,325	2,385	0	2,385	2,385
Capital								
8870-100	Capital Expend <\$500-General		150	539	42			0
Total Capital		0	150	539	42	0	0	0
General Overheads								
8910-000	Travel	107	37	38	69	20		0
8920-000	Publications					5		0
8921-000	Associations				262	130	260	290

Department 611
Centre for Student Development

Total General Overheads	107	37	38	331	155	260	290
TOTAL EXPENDITURES	147,302	123,569	182,832	259,462	228,513	317,186	329,851
NET PROFIT (LOSS)	(37,653)	(41,504)	(11,665)	(37,521)	(73,631)	(48,433)	(57,351)

Department 612
Student Distress Centre

	Past Year's Actuals				Current Year		Next Year
	2001	2002	2003	2004	2005	2005	2006
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Registrations							
6029-100 Other Registrations-Delegate Fees			\$2,240				\$0
Total Registrations Revenue	0	0	2,240	0	0	0	0
Other Revenue & COGS							
6480-000 Donations			1,457				0
Total Gross Profit	0	0	1,457	0	0	0	0
Total Revenue	0	0	3,697	0	0	0	0
Total Gross Profit	0	0	3,697	0	0	0	0
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8111-000 Salaries	19,920	20,386	21,041	21,876	16,332	22,423	22,992
8113-200 Vacation-Salary	226	157	696	124			0
Total Wages	20,146	20,543	21,737	22,000	16,332	22,423	22,992
<i>Government Deductions</i>							
8131-200 EI-Salary	656	631	658	633	446	622	628
8132-200 CPP-Salary	567	586	734	656	505	1,110	667
Total Government Deductions	1,223	1,217	1,392	1,289	951	1,732	1,295
<i>Employee Benefits</i>							
8143-100 WCB-Hourly		4					0
8143-200 WCB-Salary	47	50	60	68	17	70	85
Total Employee Benefits	47	54	60	68	17	70	85
<i>Employee Development</i>							
8165-400 Recruitment-Training				685	50	975	975
8171-100 Course/Seminar-External		100					100
8172-200 Retreat-Food & Beve	10	7	28	57		60	60
8173-100 Conference-Transportation			400	432	380	500	500
8173-200 Conference-Accommodation			200	183	200	200	200
8173-300 Conference-Registration			100	90	35	100	100
8173-400 Conference-Other			63	264		60	60
Total Employee Development	10	107	791	1,711	665	1,895	1,995
Total Staff Costs	21,426	21,921	23,980	25,068	17,965	26,120	26,367
Repairs and Maintenance							
8211-600 R & M-Facilities Other	71		15	112	30	100	100
8211-900 R & M-Other	337	305	394	388	115	390	390
Total Repairs and Maintenance	408	305	409	500	145	490	490
Supplies							
8225-300 Supplies-Operations					80	148	148
8230-200 Office Supplies-Other	81	108	97	100	32	108	108
Total Office Supplies	81	108	97	100	32	108	108
Total Supplies	81	108	97	100	112	256	256
Marketing, Advertising and Promotion							
8321-100 Ext. Advertising-Media	125		935	1,394	688	1,588	1,676
8321-200 Ext. Advertising-Supplie	576	715	1,846				0
8321-400 Ext. Advertising-Other	58			1,558	360	2,160	2,560
8322-100 Int. Advertising-Media	3,246	2,715	1,606	900	1,715	980	980
8322-300 Int. Advertising-Design	1,067	910	570	607	170	600	600
8332-000 Internal PR	18		50	61	36	90	90
8333-000 Volunteer PR	802	1,068	905	842	(109)	900	900
Total Marketing, Advertising and Prom	5,892	5,408	5,912	5,362	2,860	6,318	6,806
Printing and Duplicating							
8411-000 External Printing	70	90	30	172	567	640	790

Department 612
Student Distress Centre

8412-000	Internal Printing	951	266	366	598	199	520	557
8422-000	Internal Duplication	425	246	149	330	158	300	300
Total Printing and Duplicating		1,446	602	545	1,100	924	1,460	1,647
Operational Expenses								
8534-100	Other Seminars-Accommodation/Travel			110				0
8534-200	Other Seminars-Registration			245				0
8534-300	Other Seminars-Supplies			96				0
8534-400	Other Seminars-Communication			144				0
8534-500	Other Seminars-Activities			1,269				0
8534-600	Other Seminars-Food and Beverage			1,212				0
Total Operational Expenses		0	0	3,076	0	0	0	0
Communications								
8650-000	Telephone Rentals	1,780	1,780	2,057	1,978	1,329	2,060	2,060
8652-000	Long Distance	1			11	7	15	15
8655-000	Postage	7	8	35	5		24	24
Total Communications		1,788	1,788	2,092	1,994	1,336	2,099	2,099
Legal and Professional								
8721-000	Professional Fees	265	265	530	795		1,060	1,060
Total Legal and Professional		265	265	530	795	0	1,060	1,060
Capital								
8870-100	Capital Expend <\$500-t	1,225		394	340			450
Total Capital		1,225	0	394	340	0	0	450
TOTAL EXPENDITURES		32,531	30,397	37,035	35,259	23,342	37,803	39,175
NET PROFIT (LOSS)		(32,531)	(30,397)	(33,338)	(35,259)	(23,342)	(37,803)	(39,175)

Department 616
Information Services

	Past Year's Actuals				Current Year		Next Year
	2001	2002	2003	2004	2005	2005	2006
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Registrations							
6026-000 Housing Registrations	\$27,673	\$27,379	\$37,455	\$24,012	\$30,751	\$30,366	\$27,000
Total Registrations Revenue	27,673	27,379	37,455	24,012	30,751	30,366	27,000
Advertising							
6221-200 External Advertising-Classified	4,181	3,472	1,332	3,996	1,665	3,996	0
6221-300 External Advertising-Other	19						0
Total Advertising Revenue	4,200	3,472	1,332	3,996	1,665	3,996	0
Photocopying, Fax and Printing							
<i>Revenue</i>							
6261-100 Full-Serve Photocopy/Fax-B/V	284	170	102	47		36	0
6263-000 Internal Photocopy/Fax	2,994	2,716	1,459	2,625	1,306	2,000	1,450
Total Photocopy and Fax Revenue	3,278	2,886	1,561	2,672	1,306	2,036	1,450
<i>Cost of Goods Sold</i>							
Gross Margin on Photocopy and Fax	3,278	2,886	1,561	2,672	1,306	2,036	1,450
Grants Revenue							
6425-000 Grants		6,000					0
Commissions Revenue							
6430-000 General Commissions	5,412	6,986	9,237	11,350	9,360	9,200	18,450
6430-500 Commission-Tickets	3,687	6,774	7,808	9,057	5,850	6,700	6,550
Total Commissions Revenue	9,099	13,760	17,045	20,407	15,210	15,900	25,000
Total Revenue	44,250	53,497	57,393	51,087	48,932	52,298	53,450
Total Gross Profit	44,250	53,497	57,393	51,087	48,932	52,298	53,450
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8110-000 Casual Wages	73,354	65,440	54,949	51,643	50,749	71,752	83,676
8111-000 Salaries	37,327	36,792	36,609	38,328	29,432	38,328	40,270
8112-100 Overtime-Hourly	390						0
8113-100 Vacation-Hourly	2,935	2,610	2,188	2,087	2,025	2,870	3,347
8113-200 Vacation-Salary	379	777	283	253	57		0
8114-100 Stat. Holiday-Hourly		1,828	1,466	909	1,217	2,142	2,343
8118-200 Casual Labour-Temp Help				442			0
Total Wages	114,385	107,447	95,495	93,662	83,480	115,092	129,636
<i>Government Deductions</i>							
8131-100 EI-Hourly	2,515	2,176	1,765	1,584	1,495	2,069	2,284
8131-200 EI-Salary	1,197	1,051	1,119	1,112	816	1,062	1,099
8132-100 CPP-Hourly	835	922	989	927	1,019	3,694	2,063
8132-200 CPP-Salary	902	1,206	1,262	1,390	1,055	1,897	1,474
Total Government Deductions	5,449	5,355	5,135	5,013	4,385	8,722	6,920
<i>Employee Benefits</i>							
8143-100 WCB-Hourly	199	201	195	188	57	231	310
8143-200 WCB-Salary	83	111	117	121	29	119	149
8145-000 Parking			190				0
Total Employee Benefits	282	312	502	309	86	350	459
<i>Employee Development</i>							
8165-100 Recruitment-Hourly		(24)		5		178	245
8165-400 Recruitment-Training	202	128	122	197	364	350	598
8171-100 Course/Seminar-External	356	93	110			50	50
Total Employee Development	558	197	232	202	364	578	893
Total Staff Costs	120,674	113,311	101,364	99,186	88,315	124,742	137,908
Repairs and Maintenance							
8211-300 R & M-Equipment Other				36			0
8211-600 R & M-Facilities Other	145		210	173	310	216	405
8211-700 R & M-Copy Charges	3,829	2,681	704	928	474	1,000	900

Department 616
Information Services

8211-900	R & M-Other	240	183	209	125			0
Total Repairs and Maintenance		4,214	2,864	1,123	1,262	784	1,216	1,305
Supplies								
8225-300	Supplies-Operations	2,849	1,766	1,899	1,501	1,642	2,170	5,599
8230-100	Office Supplies-Computer	166	761	680	380			0
8230-200	Office Supplies-Other	594	1,526	2,602	3,891	1,353	2,600	0
Total Office Supplies		760	2,287	3,282	4,271	1,353	2,600	0
Total Supplies		3,609	4,053	5,181	5,772	2,995	4,770	5,599
Marketing, Advertising and Promotion								
8321-100	Ext. Advertising-Media			3,357	3,341	1,695	3,610	3,940
8321-400	Ext. Advertising-Other	2,048	337	328				0
8322-100	Int. Advertising-Media	2,806	4,774	746	780	850	925	925
8322-300	Int. Advertising-Design Other	908	900	876	828	614	765	765
8331-000	External PR	70	249	276	131	158	200	200
8332-000	Internal PR	355	146	243	368	229	380	440
Total Marketing, Advertising and Promotion		6,187	6,406	5,826	5,448	3,546	5,880	6,270
Printing and Duplicating								
8411-000	External Printing	531	433	528	740	2,021	1,919	2,294
8412-000	Internal Printing	688	358	242	498	370	713	713
8422-000	Internal Duplication	185	26	13				0
Total Printing and Duplicating		1,404	817	783	1,238	2,391	2,632	3,007
Operational Expenses								
8510-000	General Rentals	6,266	5,394	3,061	5,522	4,151	4,582	4,581
8515-000	Performer's Costs				240		240	160
8541-000	Cash Over	(1,954)	(540)	(284)	(379)	(827)		0
8542-000	Cash Short	1,975	1,276	866	1,356	1,352		0
8549-000	Theft	20						0
Total Operational Expenses		6,307	6,130	3,643	6,739	4,676	4,822	4,741
Communications								
8650-000	Telephone Rentals	4,213	4,103	3,595	3,206	2,496	3,516	3,600
8652-000	Long Distance	61	19	29	8	2	24	12
8653-000	Fax	159	24					0
8654-000	Courier	19	14	5		15	15	105
8655-000	Postage	1,067	1,247	1,882	859	362	354	300
Total Communications		5,519	5,407	5,511	4,073	2,875	3,909	4,017
Legal and Professional								
8721-000	Professional Fees	1,060	1,060	1,325	1,855		1,855	2,120
Total Legal and Professional		1,060	1,060	1,325	1,855	0	1,855	2,120
Taxes and Licenses								
8741-000	Business Tax/Licences			150	150	154	150	154
Total Taxes and Licenses		0	0	150	150	154	150	154
Capital								
8870-100	Capital Expend <\$500-Genera	270	411	1,193				0
Total Capital		270	411	1,193	0	0	0	0
General Overheads								
8910-000	Travel	10						0
8920-000	Publications					5		0
8930-000	Bank Service Charges	567	569	485	561	391	540	540
8931-000	Credit Card S/C	517	477	718	361	74	660	150
Total General Overheads		1,094	1,046	1,203	922	470	1,200	690
TOTAL EXPENDITURES		150,338	141,505	127,302	126,645	106,206	151,176	165,811
NET PROFIT (LOSS)		(106,088)	(88,008)	(69,909)	(75,558)	(57,274)	(98,878)	(112,361)

Department 624
Student Group Services

	Past Year's Actuals				Current Year		Next Year
	2001	2002	2003	2004	2005	2005	2006
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Rent, Space and Maintenance Revenue							
<i>External Rent</i>							
6311-000 External Base Rent	\$4,110	\$4,500	\$4,365	\$4,975	\$5,065	\$5,000	\$5,380
Total External Rent	4,110	4,500	4,365	4,975	5,065	5,000	5,380
Total Rent, Space and Maintenance Re	4,110	4,500	4,365	4,975	5,065	5,000	5,380
Service Revenue							
<i>External Revenue</i>							
6411-200 External Services-Other	5,700	7,200	5,423	7,200	7,200	7,200	7,200
Total External Revenue	5,700	7,200	5,423	7,200	7,200	7,200	7,200
<i>Internal Revenue</i>							
6412-000 Internal Services	3,171	4,303	6,880	8,245	7,446	6,200	8,250
Total Service Revenue	8,871	11,503	12,303	15,445	14,646	13,400	15,450
Total Revenue	12,981	16,003	16,668	20,420	19,711	18,400	20,830
Total Gross Profit	12,981	16,003	16,668	20,420	19,711	18,400	20,830
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8111-000 Salaries	18,900	20,052	20,270	16,280	12,497	16,920	21,752
8113-200 Vacation-Salary		192		30			0
8118-100 Casual Labour-Honoraria				400	300	300	0
8118-200 Casual Labour-Temp I	600	400	600	1,100	1,000	1,100	300
Total Wages	19,500	20,644	20,870	17,810	13,797	18,320	22,052
<i>Government Deductions</i>							
8131-200 EI-Salary	617	566	615	470	346	477	594
8132-200 CPP-Salary	492	645	636	593	464	852	697
Total Government Deductions	1,109	1,211	1,251	1,063	810	1,329	1,291
<i>Employee Benefits</i>							
8143-100 WCB-Hourly	1	3	7	3	1		0
8143-200 WCB-Salary	43	42	54	53	13	53	80
Total Employee Benefits	44	45	61	56	14	53	80
Total Staff Costs	20,653	21,900	22,182	18,929	14,621	19,702	23,424
Repairs and Maintenance							
8211-300 R & M-Equipment Other				(27)	67	348	200
8211-600 R & M-Facilities Other	331	353	672	250	330	250	250
8211-900 R & M-Other	160	733	1,025	1,666	8	15	30
Total Repairs and Maintenance	491	1,086	1,697	1,889	405	613	480
Supplies							
8225-300 Supplies-Operations		12					0
8225-400 Supplies-Other			128				0
8230-100 Office Supplies-Compute	80	140	70	140		100	100
8230-200 Office Supplies-Other	433	268	521	256	399	360	360
Total Office Supplies	513	408	591	396	399	460	460
Total Supplies	513	420	719	396	399	460	460
Marketing, Advertising and Promotion							
8321-100 Ext. Advertising-Media			1,900	2,432	482	2,600	2,615
8321-400 Ext. Advertising-Other	58			150			0
8322-100 Int. Advertising-Media	1,602	2,592	521	555	490	450	450
8322-300 Int. Advertising-Design OI	900	900	794	270	429	300	323
8332-000 Internal PR		20	16	105	21	48	60
8333-000 Volunteer PR	453	548	481	394	142	400	300
Total Marketing, Advertising and PromoI	3,013	4,060	3,712	3,906	1,564	3,798	3,748
Printing and Duplicating							

Department 624
Student Group Services

8411-000	External Printing	187	802	805	828	769	680	700
8412-000	Internal Printing	42	326	391	260	201	300	300
8422-000	Internal Duplication	1,222	1,429	794	1,114	500	900	900
Total Printing and Duplicating		1,451	2,557	1,990	2,202	1,470	1,880	1,900
Operational Expenses								
8510-000	General Rentals	2,075	2,563	3,410	6,367	5,223	6,500	6,500
8516-000	Production Costs	475	757	2,171	657	560	1,296	1,100
8555-000	Bad Debt Expense	172		2,220	1,663	150		0
8559-000	Bad Debt Recovery		(199)		(10)			0
8610-000	Grant Expense	49,663	37,457	35,186	42,441	24,847	45,000	45,000
Total Operational Expenses		52,385	40,578	42,987	51,118	30,780	52,796	52,600
Communications								
8650-000	Telephone Rentals	520	540	469	574	262	396	396
8651-000	Telephone Repairs				194			0
8652-000	Long Distance	12	5	18	7	5	24	24
8653-000	Fax			1			12	0
8654-000	Courier	8	5	5				0
8655-000	Postage	101	122	108	260	84	250	20
Total Communications		641	672	601	1,035	351	682	440
Legal and Professional								
8721-000	Professional Fees	530	795	530	265		265	530
Total Legal and Professional		530	795	530	265	0	265	530
Capital								
8870-100	Capital Expend <\$500-Ge	399		948	319		350	350
Total Capital		399	0	948	319	0	350	350
TOTAL EXPENDITURES		80,076	72,068	75,366	80,059	49,590	80,546	83,932
NET PROFIT (LOSS)		(67,095)	(56,065)	(58,698)	(59,639)	(29,879)	(62,146)	(63,102)

Department 640
Marketing

	Past Year's Actuals				Current Year		Next Year
	2001	2002	2003	2004	2005	2005	2006
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Service Revenue							
<i>External Revenue</i>							
6411-150 External Services-Special Promo				(\$250)	(\$2,503)		\$0
6411-200 External Services-Other			11,334	750		1,000	1,000
Total External Revenue	0	0	11,334	500	(2,503)	1,000	1,000
<i>Internal Revenue</i>							
6412-000 Internal Services	13,022	12,544	19,162	24,096	17,510	21,410	21,410
Total Service Revenue	13,022	12,544	30,496	24,596	15,007	22,410	22,410
Commissions Revenue							
6430-000 General Commissions		1,294					0
Total Commissions Revenue	0	1,294	0	0	0	0	0
Other Revenue & COGS							
6480-000 Donations		6,570					0
Total Gross Profit	0	6,570	0	0	0	0	0
Revenue Subtotal	13,022	12,544	30,496	24,596	15,007	22,410	22,410
Revenue SubtotalB	0	7,864	0	0	0	0	0
Total Revenue	13,022	20,408	30,496	24,596	15,007	22,410	22,410
Total Gross Profit	13,022	20,408	30,496	24,596	15,007	22,410	22,410
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8110-000 Casual Wages	16,267	24,056	1,323	7,055	9,813	12,439	12,696
8111-000 Salaries	25,319	26,044	83,731	93,600	70,908	94,368	103,413
8113-100 Vacation-Hourly	549	744	138	442	505	498	508
8113-200 Vacation-Salary			802	358	270		396
8114-100 Stat. Holiday-Hourly		538			165	522	522
Total Wages	42,135	51,382	85,994	101,455	81,661	107,827	117,535
<i>Government Deductions</i>							
8131-100 EI-Hourly	462	625	109	355	376	359	346
8131-200 EI-Salary	755	805	2,390	2,702	1,948	2,616	2,674
8132-100 CPP-Hourly	326	593	99	421	484	640	195
8132-200 CPP-Salary	853	1,110	3,622	4,489	3,425	4,671	4,305
Total Government Deductions	2,396	3,133	6,220	7,967	6,233	8,286	7,521
<i>Employee Benefits</i>							
8141-200 Great West Life-Salary	378	856	2,368	3,347	2,865	3,540	3,564
8142-200 Alberta Health Care-Se	77	135	721	690	516	701	701
8143-100 WCB-Hourly	27	15	85	43	15	40	47
8143-200 WCB-Salary	104	70	300	257	92	293	380
8144-200 Pension-Salary	1,049	1,225	4,177	4,361	3,383	4,250	4,714
Total Employee Benefits	1,635	2,301	7,651	8,698	6,871	8,824	9,405
<i>Employee Development</i>							
8165-100 Recruitment-Hourly	26					100	100
8165-200 Recruitment-Salary	55						0
8171-100 Course/Seminar-External		633	1,500	1,811	465	1,600	1,600
Total Employee Development	81	633	1,500	1,811	465	1,700	1,700
Total Staff Costs	46,247	57,449	101,365	119,931	95,230	126,637	136,161
Repairs and Maintenance							
8211-300 R & M-Equipment Other	150		18	150		150	150
8211-600 R & M-Facilities Other	173		15		30	75	75
8211-900 R & M-Other	77	8					0
Total Repairs and Maintenance	400	8	33	150	30	225	225
Supplies							

Department 640
Marketing

8225-300	Supplies-Operations		69					0
8225-400	Supplies-Other			20				0
8230-100	Office Supplies-Compute	1,181	52	471	242	82	950	950
8230-200	Office Supplies-Other	213	241	317	244	311	300	300
Total Office Supplies		1,394	293	788	486	393	1,250	1,250
Total Supplies		1,394	362	808	486	393	1,250	1,250
Marketing, Advertising and Promotion								
8321-100	Ext. Advertising-Media		1,281	(2,935)	(235)	(640)	1,000	1,000
8321-400	Ext. Advertising-Other	116						0
8322-100	Int. Advertising-Media	1,285	1,085	1,200	1,850		1,032	2,065
8322-300	Int. Advertising-Design O	15			278	34	300	300
8331-000	External PR			13	75	9	100	100
8332-000	Internal PR	37	35	1,086	343	413	350	350
Total Marketing, Advertising and Promoi		1,453	2,401	(636)	2,311	(184)	2,782	3,815
Printing and Duplicating								
8411-000	External Printing	164	54	423	1,996	108	1,300	1,100
8412-000	Internal Printing	189	482	47	133	205	100	300
8422-000	Internal Duplication	547	579	243	257	199	650	650
Total Printing and Duplicating		900	1,115	713	2,386	512	2,050	2,050
Operational Expenses								
8516-000	Production Costs	3,626	12,220	3,525	588	718	2,515	2,404
8555-000	Bad Debt Expense		549	1,798				0
Total Operational Expenses		3,626	12,769	5,323	588	718	2,515	2,404
Communications								
8650-000	Telephone Rentals	235	334	248	606	396	348	348
8652-000	Long Distance	108	19	72	40	21	120	120
8653-000	Fax	2		2			60	30
8654-000	Courier	25	83	35	61	26	120	120
8655-000	Postage	11	94	104	5		60	60
Total Communications		381	530	461	712	443	708	678
Legal and Professional								
8721-000	Professional Fees	795	8,695	1,325	795		1,060	1,060
Total Legal and Professional		795	8,695	1,325	795	0	1,060	1,060
Capital								
8870-100	Capital Expend <\$500-General			364	109	140	200	400
Total Capital		0	0	364	109	140	200	400
General Overheads								
8920-000	Publications					5		200
8921-000	Associations		70	149		132	265	65
Total General Overheads		0	70	149	0	137	265	265
TOTAL EXPENDITURES		55,196	83,399	109,905	127,468	97,419	137,692	148,308
NET PROFIT (LOSS)		(42,174)	(62,991)	(79,409)	(102,872)	(82,412)	(115,282)	(125,898)

Department 644
Handbook

	Past Year's Actuals				Current Year		Next Year	
	2001	2002	2003	2004	2005	2005	2006	
	Actual	Actual	Actual	Actual	Actual To-Date	Budget		
REVENUE								
Advertising								
6221-100	External Advertising-Dis	\$65,671	\$64,209	\$56,524	\$66,221	\$89,003	\$80,000	\$74,676
6221-300	External Advertising-Other			75	288		300	0
6222-000	Internal Advertising	11,085	10,945	12,826	17,500	18,935	17,500	17,500
Total Advertising Revenue		76,756	75,154	69,425	84,009	107,938	97,800	92,176
Service Revenue								
<i>Internal Revenue</i>								
6412-000	Internal Services			497				0
Total Service Revenue		0	0	497	0	0	0	0
Total Revenue		76,756	75,154	69,922	84,009	107,938	97,800	92,176
Total Gross Profit		76,756	75,154	69,922	84,009	107,938	97,800	92,176
EXPENDITURES								
Staff Costs								
<i>Wages</i>								
8110-000	Casual Wages	558	13		4,725			3,576
8111-000	Salaries	6,798	6,789	14,095	13,014	14,696	17,782	14,261
8113-100	Vacation-Hourly	10						143
8118-100	Casual Labour-Honora	3,065	2,958					0
8118-200	Casual Labour-Temp Help			425	288	400	750	750
8119-100	Commissions-Sales	5,089	6,752	4,274	6,413	10,386	10,962	8,242
Total Wages		15,520	16,512	18,794	24,440	25,482	29,494	26,972
<i>Government Deductions</i>								
8131-100	EI-Hourly	9						98
8131-200	EI-Salary	200	172	403	556	342	493	357
8132-100	CPP-Hourly	8						90
8132-200	CPP-Salary	226	241	603	884	590	880	600
Total Government Deductions		443	413	1,006	1,440	932	1,373	1,145
<i>Employee Benefits</i>								
8141-200	Great West Life-Salary	54	242	430	541	562	481	481
8142-200	Alberta Health Care-Salary		7	118	102	78	91	91
8143-100	WCB-Hourly	17	28	27	23	6		13
8143-200	WCB-Salary	4	18	12	7	7	55	53
8144-200	Pension-Salary	231	310	584	601	568	633	685
Total Employee Benefits		306	605	1,171	1,274	1,221	1,260	1,323
<i>Employee Development</i>								
Total Staff Costs		16,269	17,530	20,971	27,154	27,635	32,127	29,440
Supplies								
8225-400	Supplies-Other	6		55	148	30	100	100
8226-000	Photodirectory Supplies	172	101			12	200	200
8230-100	Office Supplies-Compute	204			260		250	250
8230-200	Office Supplies-Other	137	41	9	49	31	100	100
Total Office Supplies		341	41	9	309	31	350	350
Total Supplies		519	142	64	457	73	650	650
Marketing, Advertising and Promotion								
8321-100	Ext. Advertising-Media			185	50		400	400
8321-200	Ext. Advertising-Supplies			30				0
8321-400	Ext. Advertising-Other	58						0
8322-100	Int. Advertising-Media	563						0
8322-300	Int. Advertising-Design Other			30	26		30	60
8331-000	External PR					400		400
8332-000	Internal PR	58	5	7	51	80	60	60
Total Marketing, Advertising and Promot		679	5	252	127	480	490	920
Printing and Duplicating								
8411-000	External Printing	58,160	72,996	53,005	73,889	74,094	75,074	73,595
8412-000	Internal Printing	4			131			0

Department 644
Handbook

8422-000 Internal Duplication	106	65	85	95	27	300	300
Total Printing and Duplicating	58,270	73,061	53,090	74,115	74,121	75,374	73,895
Operational Expenses							
8555-000 Bad Debt Expense	3,480	5,776	9,177	(22)		2,000	2,000
8559-000 Bad Debt Recovery		(4,125)		(5,089)			0
Total Operational Expenses	3,480	1,651	9,177	(5,111)	0	2,000	2,000
Communications							
8652-000 Long Distance		20		6	12	75	75
8653-000 Fax	23		3	3	1	20	20
8654-000 Courier	48	217	62	311	56	225	175
8655-000 Postage	171	36	82	113	136	111	150
Total Communications	242	273	147	433	205	431	420
Legal and Professional							
8721-000 Professional Fees	265	265				265	265
Total Legal and Professional	265	265	0	0	0	265	265
General Overheads							
8910-000 Travel			36	9			0
Total General Overheads	0	0	36	9	0	0	0
TOTAL EXPENDITURES	79,724	92,927	83,737	97,184	102,514	111,337	107,590
NET PROFIT (LOSS)	(2,968)	(17,773)	(13,815)	(13,175)	5,424	(13,537)	(15,414)

Department 646
Safewalk

	Past Year's Actuals				Current Year		Next Year
	2001	2002	2003	2004	2005	2005	2006
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Other Revenue & COGS							
6600-000 Fund Raising			\$9,049				\$0
Total Gross Profit	0	0	9,049	0	0	0	0
Total Revenue	0	0	9,049	0	0	0	0
Total Gross Profit	0	0	9,049	0	0	0	0
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8111-000 Salaries	19,920	20,552	20,970	21,372	16,344	22,441	22,446
8113-200 Vacation-Salary	67	786	398	338			0
Total Wages	19,987	21,338	21,368	21,710	16,344	22,441	22,446
<i>Government Deductions</i>							
8131-200 EI-Salary	651	657	647	625	452	622	627
8132-200 CPP-Salary	560	678	731	771	592	1,111	774
Total Government Deductions	1,211	1,335	1,378	1,396	1,044	1,733	1,401
<i>Employee Benefits</i>							
8143-200 WCB-Salary	45	48	54	58	17	70	99
Total Employee Benefits	45	48	54	58	17	70	99
<i>Employee Development</i>							
8172-200 Retreat-Food & Beverage	1,252	1,371	1,335	1,223	1,113	1,350	1,550
8173-100 Conference-Transport	389	418	232		291	400	400
8173-200 Conference-Accommodation		210	134		340	400	400
8173-300 Conference-Registratic	100		100		270	200	200
8173-400 Conference-Other					155	240	240
Total Employee Development	1,741	1,999	1,801	1,223	2,169	2,590	2,790
Total Staff Costs	22,984	24,720	24,601	24,387	19,574	26,834	26,736
Repairs and Maintenance							
8211-300 R & M-Equipment Other	2,134	1,206	9,979	215	447	550	675
8211-600 R & M-Facilities Other	7	22	400	113	68	330	330
8211-900 R & M-Other		15		18			0
Total Repairs and Maintenance	2,141	1,243	10,379	346	515	880	1,005
Supplies							
8225-300 Supplies-Operations	192	209	313	176	156	360	360
8225-400 Supplies-Other	80	468	789	721	666	705	1,010
8230-100 Office Supplies-Computer				125			0
8230-200 Office Supplies-Other	217	258	458	223	336	350	370
Total Office Supplies	217	258	458	348	336	350	370
Total Supplies	489	935	1,560	1,245	1,158	1,415	1,740
Marketing, Advertising and Promotion							
8321-100 Ext. Advertising-Media	125	125	2,107	1,204	1,016	2,026	1,970
8321-400 Ext. Advertising-Other	58		149				0
8322-100 Int. Advertising-Media	2,614	2,774	71	1,428	1,675	1,644	1,765
8322-300 Int. Advertising-Design Or	923	900	556	383	680	375	420
8332-000 Internal PR		(100)	46	26	40	50	50
8333-000 Volunteer PR	1,558	111	907	2,743	316	1,115	2,296
Total Marketing, Advertising and Promot	5,278	3,810	3,836	5,784	3,727	5,210	6,501
Printing and Duplicating							
8411-000 External Printing	23	69	54	604	119	335	285
8412-000 Internal Printing	168	1,088	1,234	616	507	420	900
8422-000 Internal Duplication	1,218	559	380	374	196	560	560
Total Printing and Duplicating	1,409	1,716	1,668	1,594	822	1,315	1,745
Operational Expenses							

Department 646
Safewalk

8510-000	General Rentals	40	65			45	600	600
8516-000	Production Costs		5	40				0
8555-000	Bad Debt Expense			479				0
8559-000	Bad Debt Recovery				(213)			0
Total Operational Expenses		40	70	519	(213)	45	600	600
Communications								
8650-000	Telephone Rentals	1,081	508	559	401	495	660	660
8652-000	Long Distance	59	54	74	29	23	100	100
8654-000	Courier			15		11	15	15
8655-000	Postage	43	92	291	4	37	265	265
Total Communications		1,183	654	939	434	566	1,040	1,040
Legal and Professional								
8721-000	Professional Fees	265	265	530	530		530	530
Total Legal and Professional		265	265	530	530	0	530	530
Capital								
8870-100	Capital Expend <\$500-General			310		369	500	500
Total Capital		0	0	310	0	369	500	500
General Overheads								
8910-000	Travel	473	322	372	392	33	504	504
Total General Overheads		473	322	372	392	33	504	504
TOTAL EXPENDITURES		34,262	33,735	44,714	34,499	26,809	38,828	40,901
NET PROFIT (LOSS)		(34,262)	(33,735)	(35,665)	(34,499)	(26,809)	(38,828)	(40,901)

Department 655
ECOS

	Past Year's Actuals				Current Year		Next Year
	2001	2002	2003	2004	2005	2005	2006
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Registrations							
6022-000			\$1,585	\$1,313			\$0
6029-100			9,960				0
Total Registrations Revenue	0	0	11,545	1,313	0	0	0
Admissions							
<i>Admissions - Other</i>							
6212-000			4,619				0
Gross Profit on Admissions - Other	0	0	4,619	0	0	0	0
Gross Profit on Admissions	0	0	4,619	0	0	0	0
Rent, Space and Maintenance Revenue							
<i>External Rent</i>							
6314-200			100				0
Total External Rent	0	0	100	0	0	0	0
Total Rent, Space and Maintenance Revenue	0	0	100	0	0	0	0
Service Revenue							
<i>External Revenue</i>							
6411-200			135				0
Total External Revenue	0	0	135	0	0	0	0
<i>Internal Revenue</i>							
Total Service Revenue	0	0	135	0	0	0	0
Interest Revenue							
Grants Revenue							
6425-000				845		2,478	2,832
Other Revenue & COGS							
6480-000			16,690	5,490			0
6600-000			8,200				0
6600-400			261				0
Total Gross Profit	0	0	25,151	5,490	0	0	0
Revenue Subtotal	0	0	16,399	1,313	0	0	0
Revenue SubtotalB	0	0	25,151	6,335	0	2,478	2,832
Total Revenue	0	0	41,550	7,648	0	2,478	2,832
Total Gross Profit	0	0	41,550	7,648	0	2,478	2,832
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8110-000	Casual Wages				1,155	3,809	4,248
8111-000	Salaries		7,919	19,098	14,931	19,902	20,406
8113-100	Vacation-Hourly				139		170
8113-200	Vacation-Salary		97	300			0
Total Wages		0	8,016	19,398	16,225	23,711	24,824
<i>Government Deductions</i>							
8131-100	El-Hourly				100	106	116
8131-200	El-Salary		241	559	413	552	557
8132-100	CPP-Hourly				135	189	210
8132-200	CPP-Salary		179	643	479	985	664
Total Government Deductions		0	420	1,202	1,127	1,832	1,547
<i>Employee Benefits</i>							
8143-100	WCB-Hourly						16
8143-200	WCB-Salary		4	27	14	60	75
Total Employee Benefits		0	4	27	14	60	75
<i>Employee Development</i>							
8165-200	Recruitment-Salary		78				0
8173-100	Conference-Transportation		40	490	355	600	600
8173-200	Conference-Accommodation		178	450		450	450

Department 655
ECOS

8173-300	Conference-Registration		140	70		70	70	
8173-400	Conference-Other		41	90		90	120	
Total Employee Development		0	0	477	1,100	355	1,210	1,240
Total Staff Costs		0	0	8,917	21,727	17,721	26,813	27,686
Repairs and Maintenance								
8211-600	R & M-Facilities Other			156	60	50	50	
8211-900	R & M-Other			15			0	
Total Repairs and Maintenance		0	0	0	171	60	50	50
Supplies								
8225-300	Supplies-Operations		18				0	
8230-200	Office Supplies-Other		425	63	59	132	132	
Total Office Supplies		0	0	425	63	59	132	132
Total Supplies		0	0	443	63	59	132	132
Marketing, Advertising and Promotion								
8321-100	Ext. Advertising-Media		1,408	1,244	675	1,095	1,975	
8321-400	Ext. Advertising-Other		170				0	
8322-100	Int. Advertising-Media			225	245	245	270	
8322-300	Int. Advertising-Design Other		229	744	259	460	600	
8331-000	External PR		30				0	
8332-000	Internal PR		39	101	9	120	120	
8333-000	Volunteer PR			111	91	450	450	
Total Marketing, Advertising and Promotion		0	0	1,876	2,425	1,279	2,370	3,414
Printing and Duplicating								
8411-000	External Printing		3,510	1,180	188	964	1,060	
8412-000	Internal Printing		498	1,068	38	870	957	
8422-000	Internal Duplication		15	76	23	60	60	
Total Printing and Duplicating		0	0	4,023	2,324	249	1,894	2,077
Operational Expenses								
8510-000	General Rentals			50		250	250	
8515-000	Performer's Costs		2,978				0	
8516-000	Production Costs		34,305	4,830	443	3,083	3,342	
8517-000	Program Expense			131			0	
8520-000	General Expense Allowance			5,717			0	
8530-000	One-day Seminars			30			0	
8531-000	Weekend Seminars			30			0	
8534-100	Other Seminars-Accommodation/Travel		1,744				0	
8534-300	Other Seminars-Supplies		872				0	
8534-400	Other Seminars-Communication		979				0	
8534-500	Other Seminars-Activities		1,627				0	
8534-600	Other Seminars-Food and Beverage		403				0	
8534-900	Other Seminars-Other		2,230				0	
Total Operational Expenses		0	0	45,138	10,788	443	3,333	3,592
Communications								
8650-000	Telephone Rentals		443	349	291	324	349	
8652-000	Long Distance			28	11	60	60	
8653-000	Fax					60	60	
8654-000	Courier			9			0	
8655-000	Postage		90	30	3	60	60	
Total Communications		0	0	533	416	305	504	529
Legal and Professional								
8721-000	Professional Fees		530	795		795	795	
Total Legal and Professional		0	0	530	795	0	795	795
Taxes and Licenses								
8741-000	Business Tax/Licences		30				0	
Total Taxes and Licenses		0	0	30	0	0	0	0
Capital								
8870-100	Capital Expend <\$500-General		198			259		
Total Capital		0	0	198	0	0	259	0
General Overheads								
8910-000	Travel		264	32			0	
8920-000	Publications		380	512	76	500	500	
8921-000	Associations		30	60		200	200	
8930-000	Bank Service Charges		68				0	
Total General Overheads		0	0	742	604	76	700	700

Department 655
ECOS

TOTAL EXPENDITURES	0	0	62,430	39,313	20,192	36,850	38,975
NET PROFIT (LOSS)	0	0	(20,880)	(31,665)	(20,192)	(34,372)	(36,143)

Department 712
SUB Programming

	Past Year's Actuals				Current Year		Next Year
	2001	2002	2003	2004	2005	2005	2006
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Rent, Space and Maintenance Revenue							
<i>External Rent</i>							
6311-000 External Base Rent				\$50		\$600	\$600
6313-000 Common Area Rent	15,800	15,800	15,800	15,800	11,850	15,804	15,804
Total External Rent	15,800	15,800	15,800	15,850	11,850	16,404	16,404
<i>Other Rent Revenue</i>							
6315-000 Equipment Rental				175		300	600
Total Other Rent Revenue	0	0	0	175	0	300	600
Total Rent, Space and Maintenance Re	15,800	15,800	15,800	16,025	11,850	16,704	17,004
Service Revenue							
<i>External Revenue</i>							
6411-200 External Services-Other				432	396	576	576
Total External Revenue	0	0	0	432	396	576	576
<i>Internal Revenue</i>							
6412-000 Internal Services				2,371	288	2,880	2,880
Total Service Revenue	0	0	0	2,803	684	3,456	3,456
Total Revenue	15,800	15,800	15,800	18,828	12,534	20,160	20,460
Total Gross Profit	15,800	15,800	15,800	18,828	12,534	20,160	20,460
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8110-000 Casual Wages					364		0
8111-000 Salaries	4,078	7,950	4,651	4,956	4,087	4,945	9,012
8113-200 Vacation-Salary		1,044			5		0
8118-200 Casual Labour-Temp Help						689	1,374
Total Wages	4,078	8,994	4,651	4,956	4,456	5,634	10,386
<i>Government Deductions</i>							
8131-100 EI-Hourly					11		29
8131-200 EI-Salary	135	234	111	106	73	137	204
8132-100 CPP-Hourly					14		14
8132-200 CPP-Salary	159	345	174	184	133	245	348
Total Government Deductions	294	579	285	290	231	382	595
<i>Employee Benefits</i>							
8141-200 Great West Life-Salary	88	112	226	309	268	24	444
8142-200 Alberta Health Care-Se	17	51	53	53	40	48	48
8143-200 WCB-Salary	3	11	8		1	15	36
8144-200 Pension-Salary	221	424	224	264	223	24	456
Total Employee Benefits	329	598	511	626	532	111	984
<i>Employee Development</i>							
8173-100 Conference-Transport	300		431			500	500
8173-200 Conference-Accommod	600	109	192			450	450
8173-300 Conference-Registratic	250		160			250	250
8173-400 Conference-Other			84			120	120
Total Employee Development	1,150	109	867	0	0	1,320	1,320
Total Staff Costs	5,851	10,280	6,314	5,872	5,219	7,447	13,285
Repairs and Maintenance							
8211-300 R & M-Equipment Other						270	450
8211-600 R & M-Facilities Other						120	120
Total Repairs and Maintenance	0	0	0	0	0	390	570
Supplies							
8225-200 Supplies-Food & Beverage			45			400	0
8225-300 Supplies-Operations					575	800	700

Department 712
SUB Programming

8230-200	Office Supplies-Other	50	6	14	69	8	60	60
Total Office Supplies		50	6	14	69	8	60	60
Total Supplies		50	6	59	69	583	1,260	760
Marketing, Advertising and Promotion								
8321-100	Ext. Advertising-Media						1,550	2,170
8321-400	Ext. Advertising-Other	58						0
8322-100	Int. Advertising-Media	1,200	1,475	1,250				0
8322-200	Int. Advertising-Photocop	63					200	360
8322-300	Int. Advertising-Design OI	675			23	159	450	555
8331-000	External PR	28						0
8332-000	Internal PR		382		59		400	200
Total Marketing, Advertising and Promot		2,024	1,857	1,250	82	159	2,600	3,285
Printing and Duplicating								
8411-000	External Printing	97						225
8412-000	Internal Printing	79				1		0
8422-000	Internal Duplication	99	4	20	39	14	60	60
Total Printing and Duplicating		275	4	20	39	15	60	285
Operational Expenses								
8510-000	General Rentals	85		54	119	80	550	150
8515-000	Performer's Costs	5,330		200	1,625	450	2,400	2,400
8516-000	Production Costs	1,790	269		2,875	1,024	3,888	4,568
8520-000	General Expense Allowar	200	200	600	600	400	600	600
8530-000	One-day Seminars						200	200
Total Operational Expenses		7,405	469	854	5,219	1,954	7,638	7,918
Communications								
8650-000	Telephone Rentals	91						0
8652-000	Long Distance	14		1	147	273	240	120
8653-000	Fax						30	30
8654-000	Courier	47						0
8655-000	Postage	11		36	9		30	40
Total Communications		163	0	37	156	273	300	190
Legal and Professional								
8721-000	Professional Fees				66		90	90
Total Legal and Professional		0	0	0	66	0	90	90
Taxes and Licenses								
8741-000	Business Tax/Licences	32				238	250	340
Total Taxes and Licenses		32	0	0	0	238	250	340
TOTAL EXPENDITURES		15,800	12,616	8,534	11,503	8,441	20,035	26,723
NET PROFIT (LOSS)		0	3,184	7,266	7,325	4,093	125	(6,263)

Department 713
Alternative Programming

	Past Year's Actuals				Current Year		Next Year
	2001	2002	2003	2004	2005	2005	2006
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Registrations							
6029-000 Other Registrations	\$35						\$0
Total Registrations Revenue	35	0	0	0	0	0	0
Admissions							
<i>Admissions - Other</i>							
6212-000 Admissions-Other	9,631		33,343	21,100	7,651	41,604	37,456
Gross Profit on Admissions - Other	9,631	0	33,343	21,100	7,651	41,604	37,456
Gross Profit on Admissions	9,631	0	33,343	21,100	7,651	41,604	37,456
Grants Revenue							
6425-000 Grants					5,000	5,000	15,000
Other Revenue & COGS							
6480-000 Donations		655					0
6600-000 Fund Raising	6,834	5,000	5,174	9,625		5,000	5,000
Total Gross Profit	6,834	5,655	5,174	9,625	0	5,000	5,000
Total Revenue	16,500	5,655	38,517	30,725	12,651	51,604	57,456
Total Gross Profit	16,500	5,655	38,517	30,725	12,651	51,604	57,456
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8111-000 Salaries	8,888	3,750	4,651	4,956	3,966	4,945	5,592
8113-200 Vacation-Salary		1,044					0
8118-200 Casual Labour-Temp	50					2,436	750
Total Wages	8,938	4,794	4,651	4,956	3,966	7,381	6,342
<i>Government Deductions</i>							
8131-200 EI-Salary		107	111	106	69	137	84
8132-200 CPP-Salary		149	174	184	128	245	156
Total Government Deductions	0	256	285	290	197	382	240
<i>Employee Benefits</i>							
8141-200 Great West Life-Salary	217		237	309	268	48	264
8142-200 Alberta Health Care-S&	34		53	53	40	84	48
8143-200 WCB-Salary	3	12	7		1	15	12
8144-200 Pension-Salary	491	197	224	264	223	48	48
Total Employee Benefits	745	209	521	626	532	195	372
<i>Employee Development</i>							
8173-100 Conference-Transport	234	334	734	565	991	950	950
8173-200 Conference-Accommo	231	232		608	406	750	750
8173-300 Conference-Registratic	110	140	514	425	700	698	698
8173-400 Conference-Other			416	78	171	150	150
Total Employee Development	575	706	1,664	1,676	2,268	2,548	2,548
Total Staff Costs	10,258	5,965	7,121	7,548	6,963	10,506	9,502
Supplies							
8224-000 Beverage Supplies	32						0
8225-200 Supplies-Food & Bever	929	1,293	1,058	531	568	1,300	1,300
8225-300 Supplies-Operations		19	30				0
8225-400 Supplies-Other	1,500	3,024	2,573	1,023	1,926	3,000	3,000
8230-200 Office Supplies-Other	23	14	20	246	9	230	230
Total Office Supplies	23	14	20	246	9	230	230
Total Supplies	2,484	4,350	3,681	1,800	2,503	4,530	4,530
Marketing, Advertising and Promotion							
8321-100 Ext. Advertising-Media	1,620	275		855		3,555	0
8321-400 Ext. Advertising-Other	1,749						0
8322-100 Int. Advertising-Media	771	45	390		200		0
8322-200 Int. Advertising-Photocopy			250			400	400
8322-300 Int. Advertising-Design Other			948	1,802	1,262	1,500	1,500
8331-000 External PR	984						0
8333-000 Volunteer PR	109		10				0
Total Marketing, Advertising and Promo	5,233	320	1,598	2,657	1,462	5,455	1,900

Department 713
Alternative Programming

Printing and Duplicating								
8411-000	External Printing	40		150	2,715	2,376	3,300	4,050
8412-000	Internal Printing	94		187	532	379		275
8422-000	Internal Duplication	71	2	181	118	35	35	35
Total Printing and Duplicating		205	2	518	3,365	2,790	3,335	4,360
Operational Expenses								
8510-000	General Rentals	85	95	436			2,700	2,700
8515-000	Performer's Costs	5,859	12,155	18,357	26,161	24,062	26,600	41,200
8516-000	Production Costs	2,070	1,197	4,163	4,071	2,493	5,800	6,352
8520-000	General Expense Allowa	400	200	400	400		400	400
8615-100	Commission Expense-Cl	460						0
Total Operational Expenses		8,874	13,647	23,356	30,632	26,555	35,500	50,652
Communications								
8650-000	Telephone Rentals	128						0
8652-000	Long Distance	48	8		70	1	240	240
8653-000	Fax						60	60
8654-000	Courier	23	27	199	103	11	100	100
8655-000	Postage	2	61	41	2	3	40	40
Total Communications		201	96	240	175	15	440	440
Legal and Professional								
8721-000	Professional Fees				66		90	90
Total Legal and Professional		0	0	0	66	0	90	90
Taxes and Licenses								
8741-000	Business Tax/Licences					238		0
Total Taxes and Licenses		0	0	0	0	238	0	0
General Overheads								
8910-000	Travel	745	763	409	281	910	500	500
8921-000	Associations				275			0
8931-000	Credit Card S/C					40		0
8980-000	Previous Yrs. Expense			1,545				0
Total General Overheads		745	763	1,954	556	950	500	500
TOTAL EXPENDITURES		28,000	25,143	38,468	46,799	41,476	60,356	71,974
NET PROFIT (LOSS)		(11,500)	(19,488)	49	(16,074)	(28,825)	(8,752)	(14,518)

Department 714
WOW

	Past Year's Actuals				Current Year		Next Year
	2001	2002	2003	2004	2005	2005	2006
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Food Sales							
<i>Sales</i>							
6111-000 Food-Retail	\$1,307	\$1,299	\$1,184				\$0
Total Food Sales	1,307	1,299	1,184	0	0	0	0
<i>Cost of Goods Sold</i>							
7110-200 COGS Food-Bakery Prod	(38)						0
7110-600 COGS Food-Other	(523)	(440)					0
Total COGS Food	(561)	(440)	0	0	0	0	0
Gross Profit on Food Sales	746	859	1,184	0	0	0	0
Beverage Sales							
<i>Non- Alcoholic Beverages</i>							
<i>Sales</i>							
6120-000 Non-alcoholic Beverage	289			351		200	200
Total Non- Alcoholic Beverage Sales	289	0	0	351	0	200	200
<i>Cost of Goods Sold</i>							
7111-200 COGS Non-alcoholic Be	(115)					(80)	(80)
7111-500 COGS Non-alcoholic Beverage-Other		(1,101)					0
Total COGS Non- Alcoholic Beverage	(115)	(1,101)	0	0	0	(80)	(80)
Gross Profit Non- Alcoholic Beverage	174	(1,101)	0	351	0	120	120
<i>Domestic Draught Beer</i>							
6131-000 Regular Domestic Draug	36,215	28,556	34,727	46,356	4,828	35,340	39,060
7121-000 COGS Alcohol-Domestic	(11,734)	(10,692)	(8,725)	(12,144)		(9,895)	(10,937)
Gross Profit on Domestic Draught Beer	24,481	17,864	26,002	34,212	4,828	25,445	28,123
<i>Domestic Pack Beer</i>							
6141-000 Regular Domestic Pack Sales		2,432		3,890	545	2,325	2,325
7122-000 COGS Alcohol-Domestic Beer Pack		(874)	(1,032)	(1,020)		(628)	(628)
Gross Profit on Domestic Pack Beer	0	1,558	(1,032)	2,870	545	1,697	1,697
<i>Coolers</i>							
6181-000 Regular Cooler Sales	4,995	4,008	4,748	6,030		4,185	4,185
7126-000 COGS Alcohol-Coolers	(1,664)	(3,593)	(1,711)	(2,281)	(3,575)	(1,423)	(1,800)
Gross Profit on Coolers	3,331	415	3,037	3,749	(3,575)	2,762	2,385
<i>Big Rock Beer</i>							
Gross Profit on Alcoholic Beverages	27,812	19,837	28,007	40,831	1,798	29,904	32,205
Gross Profit on All Beverages	27,986	18,736	28,007	41,182	1,798	30,024	32,325
Admissions							
<i>Admissions - Other</i>							
6212-000 Admissions-Other	26,087	21,315	9,555	27,905	21,737	46,500	50,000
Gross Profit on Admissions - Other	26,087	21,315	9,555	27,905	21,737	46,500	50,000
Gross Profit on Admissions	26,087	21,315	9,555	27,905	21,737	46,500	50,000
Rent, Space and Maintenance Revenue							
<i>External Rent</i>							
6314-200 Temporary Rent-Tables			500				0
Total External Rent	0	0	500	0	0	0	0
Total Rent, Space and Maintenance Re	0	0	500	0	0	0	0
Other Revenue & COGS							
6600-000 Fund Raising	10,735	18,000	18,000		18,000	18,000	18,000
7300-000 COGS Transportation	(86)						0
Total Gross Profit	10,649	18,000	18,000	0	18,000	18,000	18,000

Department 714
WOW

Revenue Subtotal	68,893	57,610	50,714	84,532	27,110	88,550	95,770
Revenue SubtotalB	10,735	18,000	18,000	0	18,000	18,000	18,000
Total Revenue	79,628	75,610	68,714	84,532	45,110	106,550	113,770
Total Cost of Goods Sold	(14,160)	(16,700)	(11,468)	(15,445)	(3,575)	(12,026)	(13,445)
Total Gross Profit	65,468	58,910	57,246	69,087	41,535	94,524	100,325
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8110-000 Casual Wages	499	(442)	1,162	704		1,070	1,070
8111-000 Salaries	8,156	8,173	4,651	4,956	3,966	4,945	5,590
8113-100 Vacation-Hourly	25					43	0
8113-200 Vacation-Salary		1,044					0
8114-100 Stat. Holiday-Hourly						45	0
8118-200 Casual Labour-Temp I	5,698	4,748	3,051	8,640	6,723	10,320	10,320
Total Wages	14,378	13,523	8,864	14,300	10,689	16,423	16,980
<i>Government Deductions</i>							
8131-100 EI-Hourly	22					31	0
8131-200 EI-Salary	270	229	111	106	69	137	84
8132-100 CPP-Hourly	6					46	0
8132-200 CPP-Salary	231	233	174	184	128	245	155
Total Government Deductions	529	462	285	290	197	459	239
<i>Employee Benefits</i>							
8141-200 Great West Life-Salary	177	224	248	309	268	48	260
8142-200 Alberta Health Care-Sz	34	34	53	53	40	84	44
8143-100 WCB-Hourly	12	13	14	16	7	3	0
8143-200 WCB-Salary	4	19	15		1	15	17
8144-200 Pension-Salary	441	464	224	264	223	48	232
Total Employee Benefits	668	754	554	642	539	198	553
Total Staff Costs	15,575	14,739	9,703	15,232	11,425	17,080	17,772
Repairs and Maintenance							
8211-600 R & M-Facilities Other	15	2,225	1,209	1,080			0
Total Repairs and Maintenance	15	2,225	1,209	1,080	0	0	0
Supplies							
8224-000 Beverage Supplies		46	257	392	205		0
8225-200 Supplies-Food & Beverage	1,128	850	2,424	2,323	994	2,000	2,400
8225-400 Supplies-Other	2,253	1,779	1,897	1,468	885	1,824	1,304
8226-000 Photodirectory Supplies		156					0
8230-200 Office Supplies-Other	29	58	23	154	22	100	100
Total Office Supplies	29	58	23	154	22	100	100
Total Supplies	3,410	2,889	4,601	4,337	2,106	3,924	3,804
Marketing, Advertising and Promotion							
8321-100 Ext. Advertising-Media				1,799	4,015	3,875	3,825
8321-400 Ext. Advertising-Other	58						0
8322-100 Int. Advertising-Media	2,138	893	1,100				0
8322-200 Int. Advertising-Photocopy						553	0
8322-300 Int. Advertising-Design Or	22	75	1,178	1,055	1,133	975	1,350
8331-000 External PR	230	125		10			0
8332-000 Internal PR	(1,051)	79	241	368	5	384	384
8333-000 Volunteer PR	2,662	2,749	3,297	177	3,043	3,180	3,180
Total Marketing, Advertising and Promot	4,059	3,921	5,816	3,409	8,196	8,967	8,739
Printing and Duplicating							
8411-000 External Printing	1,938	1,629	1,820	1,751	1,857	2,000	2,260
8412-000 Internal Printing	238	189	120	385	139		264
8422-000 Internal Duplication	601	40	45	66	77	200	100
Total Printing and Duplicating	2,777	1,858	1,985	2,202	2,073	2,200	2,624
Operational Expenses							
8510-000 General Rentals	14,698	15,915	18,525	24,189	14,790	21,620	21,500
8511-000 Movie Rentals		960	450			560	560
8515-000 Performer's Costs	16,970	14,606	13,683	14,727	16,133	32,000	36,000
8516-000 Production Costs	5,745	5,218	794	3,424	8,472	6,660	6,660
8520-000 General Expense Allowar	400	400	235	400	400	400	400
8541-000 Cash Over		(8)	(31)				0

Department 714
WOW

8542-000	Cash Short	158	133	(68)	134	38		0
Total Operational Expenses		37,971	37,224	33,588	42,874	39,833	61,240	65,120
Communications								
8650-000	Telephone Rentals	91	233		62	97	72	72
8652-000	Long Distance	32	46	55	230	38	240	240
8653-000	Fax	1		3			30	30
8654-000	Courier	18	41	32		31	30	30
8655-000	Postage	15	4	26	10	2	20	20
Total Communications		157	324	116	302	168	392	392
Legal and Professional								
8720-000	Legal Fees				6			0
Total Legal and Professional		0	0	0	6	0	0	0
Taxes and Licenses								
8741-000	Business Tax/Licences	1,953	600	1,020	670	600	735	1,185
Total Taxes and Licenses		1,953	600	1,020	670	600	735	1,185
Capital								
8870-200	Capital Expend <\$500-Bar			14				0
Total Capital		0	0	14	0	0	0	0
General Overheads								
8910-000	Travel	17		20		90	50	100
8980-000	Previous Yrs. Expense			950				0
Total General Overheads		17	0	970	0	90	50	100
TOTAL EXPENDITURES		65,934	63,780	59,022	70,112	64,491	94,588	99,736
NET PROFIT (LOSS)		(466)	(4,870)	(1,776)	(1,025)	(22,956)	(64)	589

Department 750
Dinwoodie Lounge

	Past Year's Actuals				Current Year		Next Year
	2001	2002	2003	2004	2005	2005	2006
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Food Sales							
<i>Sales</i>							
6111-000 Food-Retail	\$577	\$853	\$478	\$1,032	\$758	\$2,100	\$1,050
Total Food Sales	577	853	478	1,032	758	2,100	1,050
<i>Cost of Goods Sold</i>							
7110-150 COGS Food-Prepared Sandwi	(1)						0
7110-250 COGS Food-Vegetables	(1)						0
7110-350 COGS Food-Canned	(2)						0
7110-400 COGS Food-Bread Products	(26)						0
7110-550 COGS Food-Dairy Products	(5)						0
7110-600 COGS Food-Other	(32)	(141)	(63)	(1,527)	(1,526)	(840)	(432)
Total COGS Food	(67)	(141)	(63)	(1,527)	(1,526)	(840)	(432)
Gross Profit on Food Sales	510	712	415	(495)	(768)	1,260	618
Beverage Sales							
<i>Non-Alcoholic Beverages</i>							
<i>Sales</i>							
6120-000 Non-alcoholic Beverage Sales	2,801		846	1,518	398	2,475	455
6120-200 Non-alcoholic Beverage Sales-Pop					386		0
Total Non-Alcoholic Beverage Sales	2,801	0	846	1,518	784	2,475	455
<i>Cost of Goods Sold</i>							
7111-200 COGS Non-alcoholic Beverage-Pop		(19)		(460)	(26)		0
7111-300 COGS Non-alcoholic Beverage-Juice					(234)		0
7111-500 COGS Non-alcoholic Beverage	(52)	(79)	(441)	141	(466)	(990)	(193)
Total COGS Non-Alcoholic Beverage	(52)	(98)	(441)	(319)	(726)	(990)	(193)
Gross Profit Non-Alcoholic Beverage Sales	2,749	(98)	405	1,199	58	1,485	262
<i>Liquor</i>							
6121-000 Regular Liquor Sales	10,771	14,727	11,523	11,765	7,116	17,700	9,400
7120-000 COGS Alcohol-Liquor	(6,665)	(5,835)	(1,100)	(4,829)	(1,509)	(3,987)	(2,122)
Gross Profit on Liquor Sales	4,106	8,892	10,423	6,936	5,607	13,713	7,278
<i>Domestic Draught Beer</i>							
6131-000 Regular Domestic Draught Sale	12,330	15,524	7,128	4,804	5,229	13,300	6,800
7121-000 COGS Alcohol-Domestic Beer	(4,070)	(4,070)	1,018	(3,295)	(2,883)	(5,189)	(2,928)
Gross Profit on Domestic Draught Beer Sales	8,260	11,454	8,146	1,509	2,346	8,111	3,872
<i>Domestic Pack Beer</i>							
6141-000 Regular Domestic Pack Sales	1,106		5,781	6,582	6,361	13,300	7,100
7122-000 COGS Alcohol-Domestic Beer	(762)	(768)	(3,554)	(3,729)	(2,182)	(5,054)	(2,715)
Gross Profit on Domestic Pack Beer	344	(768)	2,227	2,853	4,179	8,246	4,385
<i>Import Pack Beer</i>							
6161-000 Regular Import Pack Sales			617	3,189	1,780	7,650	4,600
7124-000 COGS Alcohol-Import Beer Pack		180	(297)	(575)	(604)	(3,060)	(1,990)
Gross Margin on Import Pack Beer	0	180	320	2,614	1,176	4,590	2,610
<i>Wine</i>							
6171-000 Regular Wine Sales	543	530	843	1,106	475	980	420
7125-000 COGS Alcohol-Wine	(109)	(1,966)	66	(3,372)	(1,002)	(633)	(273)
Gross Profit on Wine	434	(1,436)	909	(2,266)	(527)	347	147
<i>Coolers</i>							
6181-000 Regular Cooler Sales	1,919	1,687	807	707	2,037	1,395	1,170
7126-000 COGS Alcohol-Coolers	(418)	(199)	(296)	(86)	(963)	(429)	(478)
Gross Profit on Coolers	1,501	1,488	511	621	1,074	966	692
<i>Big Rock Beer</i>							
7127-000 COGS Alcohol-Big Rock			771	(319)	(658)		0
Gross Profit on Big Rock Beer	0	0	771	(319)	(658)	0	0
Gross Profit on Alcoholic Beverages	14,645	19,810	23,307	11,948	13,197	35,973	18,984
Gross Profit on All Beverages	17,394	19,712	23,712	13,147	13,255	37,458	19,246

Department 750
Dinwoodie Lounge

Admissions								
<i>Admissions - Other</i>								
6212-000	Admissions-Other	15,523	4,560	17,072	(181)	3,061	151,701	63,830
Gross Profit on Admissions - Other		15,523	4,560	17,072	(181)	3,061	151,701	63,830
Gross Profit on Admissions		15,523	4,560	17,072	(181)	3,061	151,701	63,830
Rent, Space and Maintenance Revenue								
<i>External Rent</i>								
6311-000	External Base Rent	19,208	17,890	31,658	15,020	7,705	12,205	12,205
Total External Rent		19,208	17,890	31,658	15,020	7,705	12,205	12,205
<i>Other Rent Revenue</i>								
6315-000	Equipment Rental			30		1,500		1,500
Total Other Rent Revenue		0	0	30	0	1,500	0	1,500
Total Rent, Space and Maintenance Revenue		19,208	17,890	31,688	15,020	9,205	12,205	13,705
Service Revenue								
<i>External Revenue</i>								
6411-200	External Services-Other	115	303	(22)	1,669	903	1,720	1,290
Total External Revenue		115	303	(22)	1,669	903	1,720	1,290
<i>Internal Revenue</i>								
6412-000	Internal Services	98		34	1,854	1,348	1,584	1,584
Total Service Revenue		213	303	12	3,523	2,251	3,304	2,874
Grants Revenue								
6425-000	Grants	200				3,500		2,500
Commissions Revenue								
6430-000	General Commissions	14,138	15,151	2,694	26,626	21,220	23,800	18,410
Total Commissions Revenue		14,138	15,151	2,694	26,626	21,220	23,800	18,410
Other Revenue & COGS								
6500-100	Miscellaneous-Bottle Returns	195	140	330	627	159	800	800
6500-200	Miscellaneous-Other					722		0
7300-000	COGS Transportation	(27)	(78)	(83)	(120)	(108)	(180)	(180)
Total Gross Profit		168	62	247	507	773	620	620
Total Revenue		79,524	71,365	79,819	76,318	64,658	250,710	133,114
Total Cost of Goods Sold		(12,170)	(12,975)	(3,979)	(18,171)	(12,161)	(20,362)	(11,311)
Total Gross Profit		67,354	58,390	75,840	58,147	52,497	230,348	121,803
EXPENDITURES								
Staff Costs								
<i>Wages</i>								
8110-000	Casual Wages	5,339	9,283	6,950	9,002	9,922	22,113	11,745
8111-000	Salaries	8,278	3,808	4,651	4,956	9,566	14,376	15,852
8112-100	Overtime-Hourly	213	554	116				0
8113-100	Vacation-Hourly	248	385	302	453	464	885	470
8113-200	Vacation-Salary		1,044					0
8114-100	Stat. Holiday-Hourly	2			4		929	927
8118-100	Casual Labour-Honoraria	1,225						0
8118-200	Casual Labour-Temp Help	2,294	7,848	3,681	3,291	865	25,688	11,932
Total Wages		17,599	22,922	15,700	17,706	20,817	63,991	40,926
<i>Government Deductions</i>								
8131-100	EI-Hourly	190	303	241	339	291	637	637
8131-200	EI-Salary	145	111	111	106	205	399	396
8132-100	CPP-Hourly	21	36	47	113	124	942	942
8132-200	CPP-Salary	181	170	174	184	366	712	648
Total Government Deductions		537	620	573	742	986	2,690	2,623
<i>Employee Benefits</i>								
8141-200	Great West Life-Salary	200		237	309	538	250	420
8142-200	Alberta Health Care-Salary	34	44	53	53	86	48	48
8143-100	WCB-Hourly	25	33	43	55	18	71	70
8143-200	WCB-Salary	8	28	8		3	45	48
8144-200	Pension-Salary	448	204	224	264	501	441	804
8145-000	Parking				20			0
8146-100	Other Benefits-Hourly		25			19	400	400

Department 750
Dinwoodie Lounge

Total Employee Benefits	715	334	565	701	1,165	1,255	1,790
Employee Development							
8165-200 Recruitment-Salary		65					0
8173-100 Conference-Transportation	580	691		375	285	450	450
8173-200 Conference-Accommodation	448	358	292	328		350	350
8173-300 Conference-Registration	268	140	99			150	150
8173-400 Conference-Other		539	312	184		160	160
Total Employee Development	1,296	1,793	703	887	285	1,110	1,110
Total Staff Costs	20,147	25,669	17,541	20,036	23,253	69,046	46,449
Repairs and Maintenance							
8211-200 R & M-Bar Equipment	155	98	4,005	(174)	1,204	685	900
8211-300 R & M-Equipment Other	105						0
8211-500 R & M-Bar Facilities	2,647						0
8211-600 R & M-Facilities Other	1,815	662	45	41	113	450	300
8211-900 R & M-Other	105	194		616		200	200
Total Repairs and Maintenance	4,827	954	4,050	483	1,317	1,335	1,400
Supplies							
8221-000 Serving Products-Kitchen Foo	(29)	(1,698)	2,208		29	200	200
8221-050 Serving Products-Kitchen Beve	54		79	1,310	74		0
8221-100 Serving Products-Bar	16	47	(1,599)		446	500	500
8222-000 Glassware Supplies			(213)	(70)			0
8223-000 Perishables & Condiments-Kitc	8	3	4		15		0
8223-100 Perishables & Condiments-Bar		26	(14)	(45)	6	145	145
8224-000 Beverage Supplies	(49)	605	(362)	269	(123)	240	180
8225-200 Supplies-Food & Beverage	112	(22)	101			75	75
8225-250 Supplies-Kitchen			153	12		300	300
8225-300 Supplies-Operations	176	147	111				0
8225-400 Supplies-Other	1,188	2,332	2,052	306	376	547	240
8230-200 Office Supplies-Other	20	23	20	32	38	30	84
Total Office Supplies	20	23	20	32	38	30	84
Total Supplies	1,496	1,463	2,540	2,320	861	2,037	1,724
Marketing, Advertising and Promotion							
8321-100 Ext. Advertising-Media	69				614	22,910	10,260
8321-400 Ext. Advertising-Other	62						0
8322-100 Int. Advertising-Media	635	530	766				0
8322-200 Int. Advertising-Photocopy	108				8	1,768	770
8322-300 Int. Advertising-Design Other				8	159	1,170	825
8331-000 External PR	35	71	363		46	300	360
8332-000 Internal PR	36	515			192	520	520
Total Marketing, Advertising and Promotion	945	1,116	1,129	8	1,019	26,668	12,735
Printing and Duplicating							
8411-000 External Printing		109					0
8412-000 Internal Printing	17	335	256	179	60		0
8422-000 Internal Duplication	140	30	72	86	104	80	72
Total Printing and Duplicating	157	474	328	265	164	80	72
Operational Expenses							
8510-000 General Rentals	8,375	3,600	2,960	5,553		3,300	750
8515-000 Performer's Costs	8,402	9,664	4,684		2,600	55,500	27,900
8516-000 Production Costs	2,544	10,306	5,411		5,295	20,618	8,635
8520-000 General Expense Allowance	400	336	400	400		400	400
8541-000 Cash Over	(14)		(42)	(619)	(21)		0
8542-000 Cash Short	45	501	3	10			0
8543-100 Shrinkage-Beverage		7	340				0
8549-000 Theft		609					0
8555-000 Bad Debt Expense			361				0
8559-000 Bad Debt Recovery				(361)			0
8615-100 Commission Expense-Clubs	1,990	201				3,750	0
Total Operational Expenses	21,742	25,224	14,117	4,983	7,874	83,568	37,685
Communications							
8650-000 Telephone Rentals	131	349	248	182	163	300	300
8652-000 Long Distance	127	55	67	43	16	400	300
8653-000 Fax	6				1	18	24
8654-000 Courier	13	18	50		5	50	50
8655-000 Postage	39	8	22	4	1	16	24
Total Communications	316	430	387	229	186	784	698
Legal and Professional							
8721-000 Professional Fees	540	265		66		90	275

Department 750
Dinwoodie Lounge

Total Legal and Professional	540	265	0	66	0	90	275
Taxes and Licenses							
8741-000 Business Tax/Licences	1,228	1,751	1,643	597	522	5,479	2,155
Total Taxes and Licenses	1,228	1,751	1,643	597	522	5,479	2,155
Space Costs							
8840-100 Cleaning-Supplies	7						0
8840-200 Cleaning-Service	6,785	6,867	8,070	8,715	4,590	10,415	10,415
Total Space Costs	6,792	6,867	8,070	8,715	4,590	10,415	10,415
Capital							
8870-100 Capital Expend <\$500-General	546	49		42			0
8870-200 Capital Expend <\$500-Bar			375				0
Total Capital	546	49	375	42	0	0	0
General Overheads							
8920-000 Publications	489	489	564	448		600	600
8921-000 Associations		275					0
8931-000 Credit Card S/C	40	40	40	40			0
Total General Overheads	529	804	604	488	0	600	600
TOTAL EXPENDITURES	59,265	65,066	50,784	38,232	39,786	200,102	114,208
NET PROFIT (LOSS)	8,089	(6,676)	25,056	19,915	12,711	30,246	7,595

Department 750
Dinwoodie Lounge

	Past Year's Actuals				Current Year		Next Year
	2001	2002	2003	2004	2005	2005	2006
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Food Sales							
<i>Sales</i>							
6111-000 Food-Retail	\$577	\$853	\$478	\$1,032	\$758	\$2,100	\$1,050
Total Food Sales	577	853	478	1,032	758	2,100	1,050
<i>Cost of Goods Sold</i>							
7110-150 COGS Food-Prepared Sandwi	(1)						0
7110-250 COGS Food-Vegetables	(1)						0
7110-350 COGS Food-Canned	(2)						0
7110-400 COGS Food-Bread Products	(26)						0
7110-550 COGS Food-Dairy Products	(5)						0
7110-600 COGS Food-Other	(32)	(141)	(63)	(1,527)	(1,526)	(840)	(432)
Total COGS Food	(67)	(141)	(63)	(1,527)	(1,526)	(840)	(432)
Gross Profit on Food Sales	510	712	415	(495)	(768)	1,260	618
Beverage Sales							
<i>Non-Alcoholic Beverages</i>							
<i>Sales</i>							
6120-000 Non-alcoholic Beverage Sales	2,801		846	1,518	398	2,475	455
6120-200 Non-alcoholic Beverage Sales-Pop					386		0
Total Non- Alcoholic Beverage Sales	2,801	0	846	1,518	784	2,475	455
<i>Cost of Goods Sold</i>							
7111-200 COGS Non-alcoholic Beverage-Pop		(19)		(460)	(26)		0
7111-300 COGS Non-alcoholic Beverage-Juice					(234)		0
7111-500 COGS Non-alcoholic Beverage	(52)	(79)	(441)	141	(466)	(990)	(193)
Total COGS Non- Alcoholic Beverage	(52)	(98)	(441)	(319)	(726)	(990)	(193)
Gross Profit Non- Alcoholic Beverage Sales	2,749	(98)	405	1,199	58	1,485	262
<i>Liquor</i>							
6121-000 Regular Liquor Sales	10,771	14,727	11,523	11,765	7,116	17,700	9,400
7120-000 COGS Alcohol-Liquor	(6,665)	(5,835)	(1,100)	(4,829)	(1,509)	(3,987)	(2,122)
Gross Profit on Liquor Sales	4,106	8,892	10,423	6,936	5,607	13,713	7,278
<i>Domestic Draught Beer</i>							
6131-000 Regular Domestic Draught Sale	12,330	15,524	7,128	4,804	5,229	13,300	6,800
7121-000 COGS Alcohol-Domestic Beer	(4,070)	(4,070)	1,018	(3,295)	(2,883)	(5,189)	(2,928)
Gross Profit on Domestic Draught Beer Sales	8,260	11,454	8,146	1,509	2,346	8,111	3,872
<i>Domestic Pack Beer</i>							
6141-000 Regular Domestic Pack Sales	1,106		5,781	6,582	6,361	13,300	7,100
7122-000 COGS Alcohol-Domestic Beer	(762)	(768)	(3,554)	(3,729)	(2,182)	(5,054)	(2,715)
Gross Profit on Domestic Pack Beer	344	(768)	2,227	2,853	4,179	8,246	4,385
<i>Import Pack Beer</i>							
6161-000 Regular Import Pack Sales			617	3,189	1,780	7,650	4,600
7124-000 COGS Alcohol-Import Beer Pack		180	(297)	(575)	(604)	(3,060)	(1,990)
Gross Margin on Import Pack Beer	0	180	320	2,614	1,176	4,590	2,610
<i>Wine</i>							
6171-000 Regular Wine Sales	543	530	843	1,106	475	980	420
7125-000 COGS Alcohol-Wine	(109)	(1,966)	66	(3,372)	(1,002)	(633)	(273)
Gross Profit on Wine	434	(1,436)	909	(2,266)	(527)	347	147
<i>Coolers</i>							
6181-000 Regular Cooler Sales	1,919	1,687	807	707	2,037	1,395	1,170
7126-000 COGS Alcohol-Coolers	(418)	(199)	(296)	(86)	(963)	(429)	(478)
Gross Profit on Coolers	1,501	1,488	511	621	1,074	966	692
<i>Big Rock Beer</i>							
7127-000 COGS Alcohol-Big Rock			771	(319)	(658)		0
Gross Profit on Big Rock Beer	0	0	771	(319)	(658)	0	0
Gross Profit on Alcoholic Beverages	14,645	19,810	23,307	11,948	13,197	35,973	18,984
Gross Profit on All Beverages	17,394	19,712	23,712	13,147	13,255	37,458	19,246

Department 750
Dinwoodie Lounge

Admissions								
<i>Admissions - Other</i>								
6212-000	Admissions-Other	15,523	4,560	17,072	(181)	3,061	151,701	63,830
Gross Profit on Admissions - Other		15,523	4,560	17,072	(181)	3,061	151,701	63,830
Gross Profit on Admissions		15,523	4,560	17,072	(181)	3,061	151,701	63,830
Rent, Space and Maintenance Revenue								
<i>External Rent</i>								
6311-000	External Base Rent	19,208	17,890	31,658	15,020	7,705	12,205	12,205
Total External Rent		19,208	17,890	31,658	15,020	7,705	12,205	12,205
<i>Other Rent Revenue</i>								
6315-000	Equipment Rental			30		1,500		1,500
Total Other Rent Revenue		0	0	30	0	1,500	0	1,500
Total Rent, Space and Maintenance Revenue		19,208	17,890	31,688	15,020	9,205	12,205	13,705
Service Revenue								
<i>External Revenue</i>								
6411-200	External Services-Other	115	303	(22)	1,669	903	1,720	1,290
Total External Revenue		115	303	(22)	1,669	903	1,720	1,290
<i>Internal Revenue</i>								
6412-000	Internal Services	98		34	1,854	1,348	1,584	1,584
Total Service Revenue		213	303	12	3,523	2,251	3,304	2,874
Grants Revenue								
6425-000	Grants	200				3,500		2,500
Commissions Revenue								
6430-000	General Commissions	14,138	15,151	2,694	26,626	21,220	23,800	18,410
Total Commissions Revenue		14,138	15,151	2,694	26,626	21,220	23,800	18,410
Other Revenue & COGS								
6500-100	Miscellaneous-Bottle Returns	195	140	330	627	159	800	800
6500-200	Miscellaneous-Other					722		0
7300-000	COGS Transportation	(27)	(78)	(83)	(120)	(108)	(180)	(180)
Total Gross Profit		168	62	247	507	773	620	620
Total Revenue		79,524	71,365	79,819	76,318	64,658	250,710	133,114
Total Cost of Goods Sold		(12,170)	(12,975)	(3,979)	(18,171)	(12,161)	(20,362)	(11,311)
Total Gross Profit		67,354	58,390	75,840	58,147	52,497	230,348	121,803
EXPENDITURES								
Staff Costs								
<i>Wages</i>								
8110-000	Casual Wages	5,339	9,283	6,950	9,002	9,922	22,113	11,745
8111-000	Salaries	8,278	3,808	4,651	4,956	9,566	14,376	15,852
8112-100	Overtime-Hourly	213	554	116				0
8113-100	Vacation-Hourly	248	385	302	453	464	885	470
8113-200	Vacation-Salary		1,044					0
8114-100	Stat. Holiday-Hourly	2			4		929	927
8118-100	Casual Labour-Honoraria	1,225						0
8118-200	Casual Labour-Temp Help	2,294	7,848	3,681	3,291	865	25,688	11,932
Total Wages		17,599	22,922	15,700	17,706	20,817	63,991	40,926
<i>Government Deductions</i>								
8131-100	EI-Hourly	190	303	241	339	291	637	637
8131-200	EI-Salary	145	111	111	106	205	399	396
8132-100	CPP-Hourly	21	36	47	113	124	942	942
8132-200	CPP-Salary	181	170	174	184	366	712	648
Total Government Deductions		537	620	573	742	986	2,690	2,623
<i>Employee Benefits</i>								
8141-200	Great West Life-Salary	200		237	309	538	250	420
8142-200	Alberta Health Care-Salary	34	44	53	53	86	48	48
8143-100	WCB-Hourly	25	33	43	55	18	71	70
8143-200	WCB-Salary	8	28	8		3	45	48
8144-200	Pension-Salary	448	204	224	264	501	441	804
8145-000	Parking				20			0
8146-100	Other Benefits-Hourly		25			19	400	400

Department 750
Dinwoodie Lounge

Total Employee Benefits	715	334	565	701	1,165	1,255	1,790
Employee Development							
8165-200 Recruitment-Salary		65					0
8173-100 Conference-Transportation	580	691		375	285	450	450
8173-200 Conference-Accommodation	448	358	292	328		350	350
8173-300 Conference-Registration	268	140	99			150	150
8173-400 Conference-Other		539	312	184		160	160
Total Employee Development	1,296	1,793	703	887	285	1,110	1,110
Total Staff Costs	20,147	25,669	17,541	20,036	23,253	69,046	46,449
Repairs and Maintenance							
8211-200 R & M-Bar Equipment	155	98	4,005	(174)	1,204	685	900
8211-300 R & M-Equipment Other	105						0
8211-500 R & M-Bar Facilities	2,647						0
8211-600 R & M-Facilities Other	1,815	662	45	41	113	450	300
8211-900 R & M-Other	105	194		616		200	200
Total Repairs and Maintenance	4,827	954	4,050	483	1,317	1,335	1,400
Supplies							
8221-000 Serving Products-Kitchen Foo	(29)	(1,698)	2,208		29	200	200
8221-050 Serving Products-Kitchen Beve	54		79	1,310	74		0
8221-100 Serving Products-Bar	16	47	(1,599)	506	446	500	500
8222-000 Glassware Supplies			(213)	(70)			0
8223-000 Perishables & Condiments-Kitc	8	3	4		15		0
8223-100 Perishables & Condiments-Bar		26	(14)	(45)	6	145	145
8224-000 Beverage Supplies	(49)	605	(362)	269	(123)	240	180
8225-200 Supplies-Food & Beverage	112	(22)	101			75	75
8225-250 Supplies-Kitchen			153	12		300	300
8225-300 Supplies-Operations	176	147	111				0
8225-400 Supplies-Other	1,188	2,332	2,052	306	376	547	240
8230-200 Office Supplies-Other	20	23	20	32	38	30	84
Total Office Supplies	20	23	20	32	38	30	84
Total Supplies	1,496	1,463	2,540	2,320	861	2,037	1,724
Marketing, Advertising and Promotion							
8321-100 Ext. Advertising-Media	69				614	22,910	10,260
8321-400 Ext. Advertising-Other	62						0
8322-100 Int. Advertising-Media	635	530	766				0
8322-200 Int. Advertising-Photocopy	108				8	1,768	770
8322-300 Int. Advertising-Design Other			363	8	159	1,170	825
8331-000 External PR	35	71			46	300	360
8332-000 Internal PR	36	515			192	520	520
Total Marketing, Advertising and Promotion	945	1,116	1,129	8	1,019	26,668	12,735
Printing and Duplicating							
8411-000 External Printing		109					0
8412-000 Internal Printing	17	335	256	179	60		0
8422-000 Internal Duplication	140	30	72	86	104	80	72
Total Printing and Duplicating	157	474	328	265	164	80	72
Operational Expenses							
8510-000 General Rentals	8,375	3,600	2,960	5,553		3,300	750
8515-000 Performer's Costs	8,402	9,664	4,684		2,600	55,500	27,900
8516-000 Production Costs	2,544	10,306	5,411		5,295	20,618	8,635
8520-000 General Expense Allowance	400	336	400	400		400	400
8541-000 Cash Over	(14)		(42)	(619)	(21)		0
8542-000 Cash Short	45	501	3	10			0
8543-100 Shrinkage-Beverage		7	340				0
8549-000 Theft		609					0
8555-000 Bad Debt Expense			361				0
8559-000 Bad Debt Recovery				(361)			0
8615-100 Commission Expense-Clubs	1,990	201				3,750	0
Total Operational Expenses	21,742	25,224	14,117	4,983	7,874	83,568	37,685
Communications							
8650-000 Telephone Rentals	131	349	248	182	163	300	300
8652-000 Long Distance	127	55	67	43	16	400	300
8653-000 Fax	6				1	18	24
8654-000 Courier	13	18	50		5	50	50
8655-000 Postage	39	8	22	4	1	16	24
Total Communications	316	430	387	229	186	784	698
Legal and Professional							
8721-000 Professional Fees	540	265		66		90	275

Department 750
Dinwoodie Lounge

Total Legal and Professional	540	265	0	66	0	90	275
Taxes and Licenses							
8741-000 Business Tax/Licences	1,228	1,751	1,643	597	522	5,479	2,155
Total Taxes and Licenses	1,228	1,751	1,643	597	522	5,479	2,155
Space Costs							
8840-100 Cleaning-Supplies	7						0
8840-200 Cleaning-Service	6,785	6,867	8,070	8,715	4,590	10,415	10,415
Total Space Costs	6,792	6,867	8,070	8,715	4,590	10,415	10,415
Capital							
8870-100 Capital Expend <\$500-General	546	49		42			0
8870-200 Capital Expend <\$500-Bar			375				0
Total Capital	546	49	375	42	0	0	0
General Overheads							
8920-000 Publications	489	489	564	448		600	600
8921-000 Associations		275					0
8931-000 Credit Card S/C	40	40	40	40			0
Total General Overheads	529	804	604	488	0	600	600
TOTAL EXPENDITURES	59,265	65,066	50,784	38,232	39,786	200,102	114,208
NET PROFIT (LOSS)	8,089	(6,676)	25,056	19,915	12,711	30,246	7,595

Department 755
Myer Horowitz Theatre

	Past Year's Actuals				Current Year		Next Year
	2001	2002	2003	2004	2005	2005	2006
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Food Sales							
<i>Sales</i>							
6111-000 Food-Retail		\$64			\$16		\$0
Total Food Sales	0	64	0	0	16	0	0
Gross Profit on Food Sales	0	64	0	0	16	0	0
Beverage Sales							
<i>Non- Alcoholic Beverages</i>							
<i>Sales</i>							
6120-000 Non-alcoholic Beverage Sales	420	542	110	565	264	510	510
6120-200 Non-alcoholic Beverage Sales-Pop					124		0
Total Non- Alcoholic Beverage Sales	420	542	110	565	388	510	510
<i>Cost of Goods Sold</i>							
7111-200 COGS Non-alcoholic Beverage-Pop					(113)		0
7111-500 COGS Non-alcoholic Beverage-Other				(203)		(129)	(129)
Total COGS Non- Alcoholic Beverage	0	0	0	(203)	(113)	(129)	(129)
Gross Profit Non- Alcoholic Beverage Sales	420	542	110	362	275	381	381
<i>Liquor</i>							
6121-000 Regular Liquor Sales	1,457	1,735	2,423	2,081	1,094	2,000	2,000
7120-000 COGS Alcohol-Liquor	(590)	(83)		(458)	(151)	(600)	(600)
Gross Profit on Liquor Sales	867	1,652	2,423	1,623	943	1,400	1,400
<i>Domestic Draught Beer</i>							
6131-000 Regular Domestic Draught Sale	796						0
7121-000 COGS Alcohol-Domestic Beer	(443)						0
Gross Profit on Domestic Draught Beer Sales	353	0	0	0	0	0	0
<i>Domestic Pack Beer</i>							
6141-000 Regular Domestic Pack Sales	2,486	3,290	2,685	2,332	1,193	2,000	2,000
7122-000 COGS Alcohol-Domestic Beer	(643)	(459)		(732)	(335)	(900)	(900)
Gross Profit on Domestic Pack Beer	1,843	2,831	2,685	1,600	858	1,100	1,100
<i>Import Draught Beer</i>							
<i>Import Pack Beer</i>							
6161-000 Regular Import Pack Sales	1,068	407	56	1,200	801	1,000	1,000
7124-000 COGS Alcohol-Import Beer Pa	(678)			(275)	(240)	(500)	(500)
Gross Margin on Import Pack Beer	390	407	56	925	561	500	500
<i>Wine</i>							
6171-000 Regular Wine Sales	922	1,007	2,617	1,056	778	1,000	1,000
7125-000 COGS Alcohol-Wine	151	29	300	(445)	(333)	(500)	(500)
Gross Profit on Wine	1,073	1,036	2,917	611	445	500	500
<i>Coolers</i>							
6181-000 Regular Cooler Sales	108	965	196	99	146	150	150
7126-000 COGS Alcohol-Coolers	(82)	(4)		(25)	(38)	(60)	(60)
Gross Profit on Coolers	26	961	196	74	108	90	90
<i>Big Rock Beer</i>							
6191-000 Regular Big Rock Sales		97					0
Gross Profit on Big Rock Beer	0	97	0	0	0	0	0
Gross Profit on Alcoholic Beverages	4,552	6,984	8,277	4,833	2,915	3,590	3,590
Gross Profit on All Beverages	4,972	7,526	8,387	5,195	3,190	3,971	3,971
Admissions							
<i>Admissions - Other</i>							
6212-000 Admissions-Other		(395)	(136)		226		37,500
Gross Profit on Admissions - Other	0	(395)	(136)	0	226	0	37,500
Gross Profit on Admissions	0	(395)	(136)	0	226	0	37,500
Rent, Space and Maintenance Revenue							

Department 755
Myer Horowitz Theatre

<i>External Rent</i>								
6311-000	External Base Rent	128,479	135,510	123,946	119,365	76,650	118,300	119,600
6314-400	Temporary Rent-Other	65	20			15		0
Total External Rent		128,544	135,530	123,946	119,365	76,665	118,300	119,600
<i>Internal Rent</i>								
6319-000	Internal Rent	4,260	902	3,220	4,230	630	3,020	3,830
Total Internal Rent		4,260	902	3,220	4,230	630	3,020	3,830
<i>Other Rent Revenue</i>								
6315-000	Equipment Rental	1,345	116	5,738	(820)	350	500	750
Total Other Rent Revenue		1,345	116	5,738	(820)	350	500	750
Total Rent, Space and Maintenance Revenue		134,149	136,548	132,904	122,775	77,645	121,820	124,180
Service Revenue								
<i>External Revenue</i>								
6411-200	External Services-Other	47,528	59,886	58,697	50,177	34,173	41,900	51,250
Total External Revenue		47,528	59,886	58,697	50,177	34,173	41,900	51,250
<i>Internal Revenue</i>								
6412-000	Internal Services	9,352	8,012	14,917	17,422	12,708	13,505	13,505
Total Service Revenue		56,880	67,898	73,614	67,599	46,881	55,405	64,755
Grants Revenue								
6425-000	Grants		5,933	5,000				0
Commissions Revenue								
6430-000	General Commissions	1,313	3,514	2,345	613	759	2,000	2,000
Total Commissions Revenue		1,313	3,514	2,345	613	759	2,000	2,000
Total Revenue		199,599	221,605	221,814	198,320	129,927	185,885	235,095
Total Cost of Goods Sold		(2,285)	(517)	300	(2,138)	(1,210)	(2,689)	(2,689)
Total Gross Profit		197,314	221,088	222,114	196,182	128,717	183,196	232,406
EXPENDITURES								
Staff Costs								
<i>Wages</i>								
8110-000	Casual Wages	34,169	43,737	48,035	48,551	34,247	40,949	43,000
8111-000	Salaries	78,022	73,316	70,769	73,741	52,356	70,159	63,672
8112-100	Overtime-Hourly	4,538	7,799	6,160	5,902	6,824	5,484	8,750
8113-100	Vacation-Hourly	1,752	2,224	2,312	2,264	1,520	1,638	2,040
8113-200	Vacation-Salary				2,120			0
8114-100	Stat. Holiday-Hourly	1,410	1,839	1,952	1,982	1,378	1,956	1,956
8115-100	Sick Pay-Hourly		374			11		0
8116-200	Responsibility-Salary		1,369					0
8117-100	Shift Diff-Hourly	100	218	280	245	224	180	180
8117-200	Shift Diff-Salary	230	330	305	160	215	150	150
8118-200	Casual Labour-Temp Help		100	(41)	1,388	1,223	1,584	2,481
Total Wages		120,221	131,306	129,772	136,353	97,998	122,100	122,229
<i>Government Deductions</i>								
8131-100	El-Hourly	1,299	1,666	1,637	1,572	1,130	1,333	1,331
8131-200	El-Salary	1,954	1,998	2,079	2,117	1,323	1,945	1,704
8132-100	CPP-Hourly	1,015	1,587	1,853	1,869	1,261	2,379	2,379
8132-200	CPP-Salary	2,339	2,845	3,264	3,637	2,378	3,473	2,784
Total Government Deductions		6,607	8,096	8,833	9,195	6,092	9,130	8,198
<i>Employee Benefits</i>								
8141-200	Great West Life-Salary	3,214	3,687	3,888	3,932	3,945	4,140	4,020
8142-200	Alberta Health Care-Salary	204	593	792	704	627	792	816
8143-100	WCB-Hourly	52	85	157	183	55	149	147
8143-200	WCB-Salary	281	386	228	246	55	217	240
8144-200	Pension-Salary	3,106	3,314	3,513	3,705	2,714	2,806	3,132
8146-100	Other Benefits-Hourly	422	708	721	834	191	260	264
8146-200	Other Benefits-Salary					9	300	300
Total Employee Benefits		7,279	8,773	9,299	9,604	7,596	8,664	8,919
<i>Employee Development</i>								
8165-200	Recruitment-Salary		65		460			0
8173-100	Conference-Transportation	252		280	365		600	600
8173-200	Conference-Accommodation	217		96	711		720	720
8173-300	Conference-Registration	158			350	350	350	350
8173-400	Conference-Other			100	59		175	175

Department 755
Myer Horowitz Theatre

Total Employee Development	627	65	476	1,945	350	1,845	1,845
Total Staff Costs	134,734	148,240	148,380	157,097	112,036	141,739	141,191
Repairs and Maintenance							
8211-300 R & M-Equipment Other	762	1,466	754	1,695	475	1,875	1,875
8211-600 R & M-Facilities Other	3,028	1,866	2,027	1,660	480	1,575	1,750
8211-900 R & M-Other	420	15	112	2,440	1,670	1,620	1,620
Total Repairs and Maintenance	4,210	3,347	2,893	5,795	2,625	5,070	5,245
Supplies							
8221-100 Serving Products-Bar		62					0
8222-000 Glassware Supplies		113					0
8224-000 Beverage Supplies	168	56				50	80
8225-300 Supplies-Operations	750	1,437	1,659	7,708	601	1,992	2,692
8225-400 Supplies-Other	366		42				0
8230-200 Office Supplies-Other	261	73	111	194	158	240	360
Total Office Supplies	261	73	111	194	158	240	360
Total Supplies	1,545	1,741	1,812	7,902	759	2,282	3,132
Marketing, Advertising and Promotion							
8321-100 Ext. Advertising-Media	3,061	3,825	450		64	3,600	6,025
8321-300 Ext. Advertising-Photocopy	510	123					0
8321-400 Ext. Advertising-Other	576	389	9	22		1,200	1,200
8322-100 Int. Advertising-Media	463	1,627	521	450	980	590	590
8322-300 Int. Advertising-Design Other	195	93	209	30	204	270	1,020
8331-000 External PR		55	4				0
8332-000 Internal PR	211	412	83	292	174	300	300
8333-000 Volunteer PR		(20)	109	66		200	200
Total Marketing, Advertising and Promotion	5,016	6,504	1,385	860	1,422	6,160	9,335
Printing and Duplicating							
8411-000 External Printing	78	142		125	22		0
8412-000 Internal Printing	2	370		3	8		1,000
8422-000 Internal Duplication	574	298	237	228	171	420	420
Total Printing and Duplicating	654	810	237	356	201	420	1,420
Operational Expenses							
8510-000 General Rentals	345	1,066	3,628	90	127	300	300
8511-000 Movie Rentals	(250)	(207)					0
8515-000 Performer's Costs		1,860	60				17,500
8516-000 Production Costs	67	59	75				3,925
8541-000 Cash Over		(2)	(8)	(26)	(2)		0
8542-000 Cash Short	26			161			0
8543-100 Shrinkage-Beverage						10	12
8555-000 Bad Debt Expense	832	10,207	(9,386)				0
8559-000 Bad Debt Recovery				(91)			0
8610-000 Grant Expense			29				0
Total Operational Expenses	1,020	12,983	(5,602)	134	125	310	21,737
Communications							
8650-000 Telephone Rentals	1,408	2,160	1,358	1,045	850	1,400	1,164
8651-000 Telephone Repairs					157		0
8652-000 Long Distance	378	159	126	342	254	500	500
8653-000 Fax	9	7	3			30	30
8654-000 Courier	14	39	71	47	131	50	180
8655-000 Postage	1,034	227	226	92	66	204	204
Total Communications	2,843	2,592	1,784	1,526	1,458	2,184	2,078
Legal and Professional							
8721-000 Professional Fees	530	530	530	530		540	530
Total Legal and Professional	530	530	530	530	0	540	530
Taxes and Licenses							
8741-000 Business Tax/Licences	778	247	132	482	738	330	1,302
Total Taxes and Licenses	778	247	132	482	738	330	1,302
Space Costs							
8840-200 Cleaning-Service	12,000	12,000	12,000	12,000	9,000	12,000	12,000
Total Space Costs	12,000	12,000	12,000	12,000	9,000	12,000	12,000
Capital							
8870-100 Capital Expend <\$500-General	340	(561)		110		200	200
Total Capital	340	(561)	0	110	0	200	200
General Overheads							

Department 755
Myer Horowitz Theatre

8910-000	Travel	282	58	67	24			0
8920-000	Publications					5	65	100
8980-000	Previous Yrs. Expense		500		125			0
Total General Overheads		282	558	67	149	5	65	100
TOTAL EXPENDITURES		163,952	188,991	163,618	186,941	128,369	171,300	198,270
NET PROFIT (LOSS)		33,362	32,097	58,496	9,241	348	11,896	34,136

Department 760
External Entertainment

	Past Year's Actuals				Current Year		Next Year
	2001	2002	2003	2004	2005	2005	2006
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Admissions							
<i>Admissions - Film</i>							
6211-000 Admissions-Film Revenue	\$1,111						\$0
Gross Profit on Admissions - Film	1,111	0	0	0	0	0	0
<i>Admissions - Other</i>							
6212-000 Admissions-Other	72,862	63,959	54,348	109,779	49,692	72,425	183,600
7135-200 COGS Admissions-Other				(245)			0
Gross Profit on Admissions - Other	72,862	63,959	54,348	109,534	49,692	72,425	183,600
Gross Profit on Admissions	73,973	63,959	54,348	109,534	49,692	72,425	183,600
Service Revenue							
<i>Internal Revenue</i>							
6412-000 Internal Services	21,600	9,000					0
Total Service Revenue	21,600	9,000	0	0	0	0	0
Interest Revenue							
Grants Revenue							
6425-000 Grants	3,738		12,379			2,000	0
Commissions Revenue							
6430-000 General Commissions				1,107		650	0
Total Commissions Revenue	0	0	0	1,107	0	650	0
Other Revenue & COGS							
6500-100 Miscellaneous-Bottle Returns			150				0
Total Gross Profit	0	0	150	0	0	0	0
Revenue Subtotal	95,573	72,959	54,348	109,779	49,692	72,425	183,600
Revenue SubtotalB	3,738	0	12,529	1,107	0	2,650	0
Total Revenue	99,311	72,959	66,877	110,886	49,692	75,075	183,600
Total Cost of Goods Sold	0	0	0	(245)	0	0	0
Total Gross Profit	99,311	72,959	66,877	110,641	49,692	75,075	183,600
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8110-000 Casual Wages			302	1,744	177		0
8111-000 Salaries	20,756	15,900	13,953	6,564	3,966		5,592
8113-100 Vacation-Hourly			57	153	240		0
8113-200 Vacation-Salary		2,088					0
8118-200 Casual Labour-Temp Help		400	2,555	4,139	6,035	3,240	750
Total Wages	20,756	18,388	16,867	12,600	10,418	3,240	6,342
<i>Government Deductions</i>							
8131-100 EI-Hourly			44	114	172		0
8131-200 EI-Salary	650	469	334	150	69		84
8132-100 CPP-Hourly			31	110	200		0
8132-200 CPP-Salary	859	689	523	260	128		156
Total Government Deductions	1,509	1,158	932	634	569	0	240
<i>Employee Benefits</i>							
8141-200 Great West Life-Salary	514	224	710	480	268	432	264
8142-200 Alberta Health Care-Ss	85	102	158	70	40	36	36
8143-100 WCB-Hourly			2	6	4		0
8143-200 WCB-Salary	100	38	87	153	29		24
8144-200 Pension-Salary	1,125	847	877	349	223	504	240
Total Employee Benefits	1,824	1,211	1,834	1,058	564	972	564
<i>Employee Development</i>							
8165-200 Recruitment-Salary		685					0
8173-100 Conference-Transporte	488	53	719		285	800	2,200

Department 760
External Entertainment

8173-200	Conference-Accommod	448	358	59		370	800
8173-300	Conference-Registratic	268	140	587		650	900
8173-400	Conference-Other		110	133		150	300
Total Employee Development		1,204	1,346	1,498	0	285	4,200
Total Staff Costs		25,293	22,103	21,131	14,292	11,836	11,346
Supplies							
8225-300	Supplies-Operations	67	285	89			0
8225-400	Supplies-Other	(146)	365	454	411	275	0
8230-200	Office Supplies-Other	39	307	10	217	2,269	250
Total Office Supplies		39	307	10	217	2,269	250
Total Supplies		(40)	957	553	628	2,544	250
Marketing, Advertising and Promotion							
8321-100	Ext. Advertising-Media	3,237	560	637	11,072	5,767	13,896
8321-300	Ext. Advertising-Photoco	340					0
8321-400	Ext. Advertising-Other	338	949				0
8322-100	Int. Advertising-Media	1,123	1,499	4,617	700	200	0
8322-200	Int. Advertising-Photocopy		(69)	(18)	49	80	0
8322-300	Int. Advertising-Design O	38		676	3,447	1,925	450
8331-000	External PR	391	100	36		217	0
8332-000	Internal PR	94	577	123	297	143	360
8333-000	Volunteer PR		403	176	98		0
Total Marketing, Advertising and Promot		5,561	4,019	6,247	15,663	8,332	14,706
Printing and Duplicating							
8411-000	External Printing	409	158	48	160	596	960
8412-000	Internal Printing	539	2,550	982	2,370	1,366	510
8422-000	Internal Duplication	320	92	68	154	86	120
Total Printing and Duplicating		1,268	2,800	1,098	2,684	2,048	1,590
Operational Expenses							
8510-000	General Rentals	12,334		251			12,000
8515-000	Performer's Costs	51,318	34,333	34,018	54,446	31,773	114,250
8515-200	Performer's Cost			200			0
8516-000	Production Costs	11,226	24,837	10,742	24,105	8,339	19,200
8520-000	General Expense Allowar	1,000	772	1,000	648	600	600
8615-100	Commission Expense-Clt	965					0
8615-200	Commission Expense-Prc	2,838					0
8615-300	Commission Expense-Otl	2,269	183				0
Total Operational Expenses		81,950	60,125	46,211	79,199	40,712	146,050
Communications							
8650-000	Telephone Rentals	131	512	248	182	163	144
8652-000	Long Distance	115	132	67	128	25	180
8653-000	Fax	7	2	4	3	1	60
8654-000	Courier	117	130	16	73	42	40
8655-000	Postage	23	48	122		2	60
Total Communications		393	824	457	386	233	484
Legal and Professional							
8721-000	Professional Fees		265	265	66		90
Total Legal and Professional		0	265	265	66	0	90
Taxes and Licenses							
8741-000	Business Tax/Licences	3,007	1,430	630	1,105	2,760	0
Total Taxes and Licenses		3,007	1,430	630	1,105	2,760	0
Capital							
8870-100	Capital Expend <\$500-General			198			0
Total Capital		0	0	198	0	0	0
General Overheads							
8910-000	Travel	3	28		17		600
8920-000	Publications	7	45			30	0
8980-000	Previous Yrs. Expense				250		0
Total General Overheads		10	73	0	267	30	600
TOTAL EXPENDITURES		117,442	92,596	76,790	114,290	68,495	175,116

Department 760
External Entertainment

NET PROFIT (LOSS)	(18,131)	(19,637)	(9,913)	(3,649)	(18,803)	(3,843)	8,484
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Department 765
Antifreeze

	Past Year's Actuals				Current Year		Next Year
	2001	2002	2003	2004	2005	2005	2006
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Beverage Sales							
<i>Non- Alcoholic Beverages</i>							
<i>Sales</i>							

<i>Cost of Goods Sold</i>							
7111-500 COGS Non-alcoholic Beverage-Other		(\$196)					\$0
Total COGS Non- Alcoholic Beverage	0	(196)	0	0	0	0	0
Gross Profit Non- Alcoholic Beverage	0	(196)	0	0	0	0	0

<i>Liquor</i>							
7120-000 COGS Alcohol-Liquor		(23)					0
Gross Profit on Liquor Sales	0	(23)	0	0	0	0	0
Gross Profit on Alcoholic Beverages	0	(23)	0	0	0	0	0
Gross Profit on All Beverages	0	(219)	0	0	0	0	0

Admissions							
<i>Admissions - Other</i>							
6212-000 Admissions-Other		3,674	582	519		1,150	5,210
Gross Profit on Admissions - Other	0	3,674	582	519	0	1,150	5,210
Gross Profit on Admissions	0	3,674	582	519	0	1,150	5,210

Other Revenue & COGS							
6600-000 Fund Raising		8,326	888	15,000			0
6600-400 Fund Raising-Other						15,000	15,000
Total Gross Profit	0	8,326	888	15,000	0	15,000	15,000

Total Revenue	0	12,000	1,470	15,519	0	16,150	20,210
Total Cost of Goods Sold	0	(219)	0	0	0	0	0
Total Gross Profit	0	11,781	1,470	15,519	0	16,150	20,210

EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8111-000 Salaries						9,889	5,592
8113-100 Vacation-Hourly				10			0
8118-200 Casual Labour-Temp Help		558	(400)	256		850	790
Total Wages	0	558	(400)	266	0	10,739	6,382

<i>Government Deductions</i>							
8131-100 EI-Hourly				7			0
8131-200 EI-Salary						274	108
8132-100 CPP-Hourly				6			0
8132-200 CPP-Salary						490	192
Total Government Deductions	0	0	0	13	0	764	300

<i>Employee Benefits</i>							
8143-200 WCB-Salary						31	36
Total Employee Benefits	0	0	0	0	0	31	36

<i>Employee Development</i>							
8165-300 Recruitment-Volunteer						155	310
Total Employee Development	0	0	0	0	0	155	310
Total Staff Costs	0	558	(400)	279	0	11,689	7,028

Repairs and Maintenance							
8211-900 R & M-Other		75					0
Total Repairs and Maintenance	0	75	0	0	0	0	0

Department 765
Antifreeze

Supplies

8225-200	Supplies-Food & Beverage			279		200	250
8225-300	Supplies-Operations			249			0
8225-400	Supplies-Other	392		957	154	400	400
8226-000	Photodirectory Supplies	80					0
8230-200	Office Supplies-Other	108	3	6	1		0
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Total Office Supplies		0	108	3	6	1	0
Total Supplies		0	580	3	1,491	155	650

Marketing, Advertising and Promotion

8321-100	Ext. Advertising-Media			168	729	310	660
8322-100	Int. Advertising-Media	442	71				0
8322-300	Int. Advertising-Design Other	40	270	398		300	600
8331-000	External PR	109					0
8332-000	Internal PR	15		20			0
8333-000	Volunteer PR	473	514			200	200
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Total Marketing, Advertising and Promot		0	1,079	855	586	729	1,460

Printing and Duplicating

8411-000	External Printing	706	464	523	480	550	740
8412-000	Internal Printing	790	69	203	62	200	200
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Total Printing and Duplicating		0	1,496	533	726	542	940

Operational Expenses

8510-000	General Rentals	305	176			950	1,000
8515-000	Performer's Costs	1,707	1,000	214		1,370	8,400
8516-000	Production Costs	6,176	985	1,097		1,307	2,092
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Total Operational Expenses		0	8,188	2,161	1,311	0	3,627

Communications

8650-000	Telephone Rentals	83					0
8652-000	Long Distance			71		50	50
8654-000	Courier				5	20	20
8655-000	Postage					20	20
<hr/>							
Total Communications		0	83	0	71	5	90

General Overheads

8910-000	Travel		25		19		100
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Total General Overheads		0	25	0	19	0	100

TOTAL EXPENDITURES

		0	12,084	3,152	4,483	1,431	17,666
		0	12,084	3,152	4,483	1,431	17,666

NET PROFIT (LOSS)

		0	(303)	(1,682)	11,036	(1,431)	(1,516)
		0	(303)	(1,682)	11,036	(1,431)	(1,550)

Department 800
SUBMart

	Past Year's Actuals				Current Year		Next Year
	2001	2002	2003	2004	2005	2005	2006
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Food Sales							
<i>Sales</i>							
6111-000 Food-Retail			\$61,271	\$80,890	\$55,468	\$82,507	\$83,996
Total Food Sales	0	0	61,271	80,890	55,468	82,507	83,996
<i>Cost of Goods Sold</i>							
7110-600 COGS Food-Other			(39,108)	(51,094)	(37,337)	(49,503)	(50,397)
Total COGS Food	0	0	(39,108)	(51,094)	(37,337)	(49,503)	(50,397)
Gross Profit on Food Sales	0	0	22,163	29,796	18,131	33,004	33,598
Beverage Sales							
<i>Non- Alcoholic Beverages</i>							
<i>Sales</i>							
6120-000 Non-alcoholic Beverage Sales			65				0
6120-200 Non-alcoholic Beverage Sales-Pop			34,978	49,077	35,719	50,061	51,439
6120-300 Non-alcoholic Beverage Sales-Juice			16,739	23,376	16,705	23,207	24,303
6120-500 Non-alcoholic Beverage Sales-Other			11,533	23,614	14,694	24,085	23,413
Total Non- Alcoholic Beverage Sales	0	0	63,315	96,067	67,118	97,353	99,155
<i>Cost of Goods Sold</i>							
7111-200 COGS Non-alcoholic Beverage-Pop			(20,631)	(26,475)	(19,340)	(25,031)	(25,720)
7111-300 COGS Non-alcoholic Beverage-Juice			(8,791)	(12,221)	(8,355)	(12,763)	(13,367)
7111-500 COGS Non-alcoholic Beverage-Other			(2,758)	(5,090)	(3,231)	(9,636)	(5,853)
Total COGS Non- Alcoholic Beverage	0	0	(32,180)	(43,786)	(30,926)	(47,430)	(44,940)
Gross Profit Non- Alcoholic Beverage Sales	0	0	31,135	52,281	36,192	49,923	54,216
Gross Profit on All Beverages	0	0	31,135	52,281	36,192	49,923	54,216
Commissions Revenue							
6430-000 General Commissions			2,521	3,511	3,497	5,029	4,375
6430-500 Commission-Tickets			2,837	6,993	4,790	7,133	7,537
Total Commissions Revenue	0	0	5,358	10,504	8,287	12,162	11,912
Other Sales Revenue							
<i>Tobacco</i>							
6435-000 Tobacco Sales			143,681	196,462	137,158	198,992	193,879
7200-000 COGS Tobacco			(123,410)	(164,392)	(114,587)	(169,145)	(164,797)
Gross Margin on Tobacco Sales	0	0	20,271	32,070	22,571	29,847	29,082
<i>Miscellaneous Merchandise</i>							
6451-000 External Misc. Merchandise Sales			18,857	42,420	29,008	43,268	42,849
7210-000 COGS Misc. Merchandise-External			(12,472)	(25,782)	(17,168)	(25,960)	(27,852)
Gross Profit on Miscellaneous Merchandise	0	0	6,385	16,638	11,840	17,308	14,998
<i>Miscellaneous Sales</i>							
6453-100 Magazine/Newspaper Sales			6,360	9,292	6,371	9,479	8,939
6453-120 Phone Card Sales			750	12,065	14,152	12,286	19,877
7215-200 COGS Magazines/Newspapers			(4,692)	(7,209)	(4,703)	(7,584)	(7,151)
7215-220 COGS Phone Cards			(581)	(10,699)	(13,673)	(10,444)	(16,895)
Gross Profit on Miscellaneous Sales	0	0	1,837	3,449	2,147	3,737	4,769
Total Gross Profit on Other Sales	0	0	28,493	52,157	36,558	50,892	48,849
Total Revenue	0	0	299,592	447,700	317,562	456,047	460,607
Total Cost of Goods Sold	0	0	(212,443)	(302,962)	(218,394)	(310,066)	(312,033)
Total Gross Profit	0	0	87,149	144,738	99,168	145,981	148,575
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8110-000 Casual Wages			18,482	33,118	27,228	37,769	39,642
8112-100 Overtime-Hourly			77	6	44	98	96
8113-100 Vacation-Hourly			738	1,310	1,038	1,511	1,586
8114-100 Stat. Holiday-Hourly			775	1,375	1,112	1,586	1,665
Total Wages	0	0	20,072	35,809	29,422	40,964	42,989

Department 800
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Government Deductions								
8131-100	El-Hourly		557	946	755	1,136	1,065	
8132-100	CPP-Hourly		346	831	770	2,028	1,789	
Total Government Deductions		0	0	903	1,777	1,525	3,164	2,854
Employee Benefits								
8143-100	WCB-Hourly		7	49	33	122	147	
8146-100	Other Benefits-Hourly			103	268	1,103	1,189	
Total Employee Benefits		0	0	7	152	301	1,225	1,336
Employee Development								
Total Staff Costs		0	0	20,982	37,738	31,248	45,353	47,179
Repairs and Maintenance								
8211-600	R & M-Facilities Other		61	223	23	360	240	
8211-900	R & M-Other			(26)			0	
Total Repairs and Maintenance		0	0	61	197	23	360	240
Supplies								
8225-300	Supplies-Operations		254	2,674	1,673	2,872	2,700	
8230-200	Office Supplies-Other		354	234	51	360	240	
Total Office Supplies		0	0	354	234	51	360	240
Total Supplies		0	0	608	2,908	1,724	3,232	2,940
Marketing, Advertising and Promotion								
8321-100	Ext. Advertising-Media		53		64		0	
8321-400	Ext. Advertising-Other			191		160	160	
8322-300	Int. Advertising-Design Other		165	47			0	
8331-000	External PR				22	240	240	
Total Marketing, Advertising and Promotion		0	0	218	238	86	400	400
Printing and Duplicating								
8412-000	Internal Printing					50	50	
8422-000	Internal Duplication		48	167	143	180	180	
Total Printing and Duplicating		0	0	48	167	143	230	230
Operational Expenses								
8541-000	Cash Over		(612)	(3,537)	(197)		0	
8542-000	Cash Short		586	3,683	254		0	
8543-300	Shrinkage-Other			92	60	120	120	
8549-000	Theft				20		0	
8615-300	Commission Expense-Other		169				0	
Total Operational Expenses		0	0	143	238	137	120	120
Communications								
8650-000	Telephone Rentals		103	595	439	624	624	
8655-000	Postage		1	9	4	60	36	
Total Communications		0	0	104	604	443	684	660
Legal and Professional								
8721-000	Professional Fees			1,726	751	751	751	
Total Legal and Professional		0	0	0	1,726	751	751	751
Taxes and Licenses								
8741-000	Business Tax/Licences		197	300	308	300	308	
Total Taxes and Licenses		0	0	197	300	308	300	308
Space Costs								
8840-200	Cleaning-Service		1,200	1,800	1,350	1,800	1,800	
8845-000	Storage Area Rent			288	263	348	348	
8850-000	Utilities Expense		483	1,430	1,002	1,620	1,380	
Total Space Costs		0	0	1,683	3,518	2,615	3,768	3,528
Capital								
8870-100	Capital Expend <\$500-General		225	474			0	
Total Capital		0	0	225	474	0	0	0
General Overheads								
8910-000	Travel				10	120	120	

Department 800
SUBMart

Total General Overheads	0	0	0	0	10	120	120
TOTAL EXPENDITURES	0	0	24,269	48,108	37,488	55,318	56,475
NET PROFIT (LOSS)	0	0	62,880	96,630	61,680	90,663	92,099

Department 810
SUBTitles

	Past Year's Actuals				Current Year		Next Year
	2001	2002	2003	2004	2005	2005	2006
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Beverage Sales							
<i>Non- Alcoholic Beverages</i>							
<i>Sales</i>							
6120-200 Non-alcoholic Beverage Sales-Pop				\$128	\$273	\$163	\$309
Total Non- Alcoholic Beverage Sales	0	0	0	128	273	163	309
<i>Cost of Goods Sold</i>							
7111-200 COGS Non-alcoholic Beverage-Pop				(50)	(49)	(106)	(108)
Total COGS Non- Alcoholic Beverage	0	0	0	(50)	(49)	(106)	(108)
Gross Profit Non- Alcoholic Beverage S	0	0	0	78	224	57	201
Gross Profit on All Beverages	0	0	0	78	224	57	201
Service Revenue							
<i>External Revenue</i>							
6411-200 External Services-Other	6	11	25	32	37		0
Total External Revenue	6	11	25	32	37	0	0
<i>Internal Revenue</i>							
Total Service Revenue	6	11	25	32	37	0	0
Commissions Revenue							
6430-000 General Commissions	53,305	61,795	62,327	79,870	89,637	86,584	86,584
6430-100 Commission-Retail Buybz	8,904	8,006	8,290	13,751	15,121	13,751	20,827
6430-150 Commission-Wholesale E	7,884	8,237	7,532	12,670	6,200	12,670	9,449
6430-200 Commission-Consignmer	114,364	121,321	137,913	138,258	129,911	138,258	138,258
Total Commissions Revenue	185,016	199,972	216,130	244,549	240,869	251,263	255,118
Other Sales Revenue							
<i>Miscellaneous Merchandise</i>							
6451-000 External Misc. Merchendis	3,563	4,552	17,956	18,189	20,653	17,689	27,278
6452-000 Internal Misc. Merch. Sale	11,163	8,988	10,563	20,066	15,626	20,049	21,256
7210-000 COGS Misc. Merchandise	(2,106)	(1,978)	(9,592)	(11,813)	(14,794)	(10,613)	(16,367)
7210-050 COGS Misc. Merchandise-	(9,590)	(7,343)	(9,351)	(16,501)	(13,406)	(18,044)	(9,565)
Gross Profit on Miscellaneous Merchan	3,030	4,219	9,576	9,941	8,079	9,081	22,602
<i>Framing</i>							
6454-000 Framing Sales	16,361	18,210	13,594	10,564	10,948	10,528	12,636
7216-000 COGS Framing	(9,713)	(12,136)	(10,479)	(8,460)	(8,021)	(7,517)	(7,582)
Gross Profit on Framing	6,648	6,074	3,115	2,104	2,927	3,011	5,054
<i>Miscellaneous Sales</i>							
6453-100 Magazine/Newspaper Sa	637	940	1,951	5,662	3,580	4,127	4,890
7215-200 COGS Magazines/Newsp	(428)	(848)	(2,362)	(4,372)	(2,044)	(3,095)	(3,668)
7215-210 COGS Internal Consignm	(52)	(13)					0
7215-220 COGS Phone Cards	(351)	(14)					0
Gross Profit on Miscellaneous Sales	175	121	(411)	1,290	1,536	1,032	1,223
Total Gross Profit on Other Sales	9,853	10,414	12,280	13,335	12,542	13,124	28,879
Clothing Sales							
<i>Students' Union Clothing Sales - Internal</i>							
6453-050 SU Clothing Sales-Intern	23,467	16,679	17,819	19,801	14,949	19,802	19,936
7215-150 COGS SU Clothing-Inter	(20,088)	(14,331)	(16,355)	(15,685)	(12,788)	(17,822)	(16,946)
Gross Profit on Students' Union Clothi	3,379	2,348	1,464	4,116	2,161	1,980	2,990
<i>External Custom - Other</i>							
6453-960 External Custom Order S	48,134	97,979	112,582	134,585	129,220	134,586	185,405
7215-960 COGS-External Custom ((35,027)	(85,847)	(91,419)	(112,710)	(109,471)	(107,668)	(139,054)
Gross Profit on External Custom - Othe	13,107	12,132	21,163	21,875	19,749	26,918	46,351
<i>Other Clothing Sales</i>							
6453-400 Clothing Sales	21,271	30,879	48,534	66,429	61,400	66,428	76,568
7215-300 COGS Clothing	(15,918)	(18,832)	(28,991)	(40,884)	(41,675)	(39,857)	(45,941)

Department 810
SUBTitles

Gross Profit on Other Clothing Sales	5,353	12,051	19,543	25,905	19,725	26,976	31,032
Total Gross Profit on Clothing	21,839	26,531	42,170	51,896	41,635	55,874	80,374
Other Revenue & COGS							
Revenue Subtotal	6	11	25	160	310	163	309
Revenue SubtotalB	309,981	378,259	439,129	520,205	497,245	524,877	603,492
Total Revenue	309,987	378,270	439,154	520,365	497,555	525,040	603,801
Total Cost of Goods Sold	(93,273)	(141,342)	(168,549)	(210,475)	(202,248)	(204,722)	(239,229)
Total Gross Profit	216,714	236,928	270,605	309,890	295,307	320,318	364,572
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8110-000 Casual Wages	31,064	30,308	30,327	39,132	28,638	40,110	38,018
8111-000 Salaries	32,532	33,499	51,955	61,704	51,550	63,025	72,656
8113-100 Vacation-Hourly	1,200	1,190	1,125	1,571	1,155	1,604	1,521
8114-100 Stat. Holiday-Hourly	1,260	1,249	1,181	1,650	1,198	1,685	1,597
8118-200 Casual Labour-Temp l	304	304	294	1,387	113	1,546	1,546
8119-100 Commissions-Sales	5,153	18,714	8,974	12,201	7,519	10,962	10,583
Total Wages	72,513	87,017	94,535	118,248	90,173	119,294	125,921
<i>Government Deductions</i>							
8131-100 EI-Hourly	1,046	1,004	881	1,151	805	1,213	1,038
8131-200 EI-Salary	1,205	1,113	1,677	1,663	1,139	1,747	1,904
8132-100 CPP-Hourly	971	1,088	792	1,151	978	2,166	1,709
8132-200 CPP-Salary	1,417	1,542	2,585	2,827	2,047	3,120	3,216
Total Government Deductions	4,639	4,747	5,935	6,792	4,969	8,246	7,867
<i>Employee Benefits</i>							
8141-200 Great West Life-Salary	1,008	938	1,419	3,384	3,762	4,344	4,322
8142-200 Alberta Health Care-Se	204	209	440	396	198	528	264
8143-100 WCB-Hourly	82	95	111	110	37	130	141
8143-200 WCB-Salary	92	94	116	304	103	195	265
8144-200 Pension-Salary	1,938	2,039	3,188	3,819	3,171	3,685	4,141
8146-100 Other Benefits-Hourly	787	611	149	199	384	978	487
Total Employee Benefits	4,111	3,992	5,429	8,212	7,655	9,860	9,620
<i>Employee Development</i>							
8165-200 Recruitment-Salary			65				100
8171-100 Course/Seminar-Extern	178	418	216	268	197	1,050	1,050
Total Employee Development	178	418	405	268	197	1,150	1,150
Total Staff Costs	81,441	96,174	106,304	133,520	102,994	138,550	144,558
Repairs and Maintenance							
8211-600 R & M-Facilities Other	173		312	286	128	600	300
8211-900 R & M-Other	3	26	105	42	49	120	180
Total Repairs and Maintenance	276	385	417	328	177	720	480
Supplies							
8225-300 Supplies-Operations	2,476	2,648	7,113	5,898	5,778	7,401	4,906
8230-100 Office Supplies-Compute	620	607	994	1,278	1,175	1,160	1,160
8230-200 Office Supplies-Other	1,001	872	1,974	1,481	1,260	1,740	1,500
Total Office Supplies	1,621	1,479	2,968	2,759	2,435	2,900	2,660
Total Supplies	4,097	4,127	10,081	8,657	8,213	10,301	7,566
Marketing, Advertising and Promotion							
8321-100 Ext. Advertising-Media			2,520	3,157	2,221	3,125	4,214
8321-400 Ext. Advertising-Other	1,377	1,690	1,134	3,334	1,437	2,010	1,870
8322-100 Int. Advertising-Media	4,211	4,275	799	675	735	675	635
8322-300 Int. Advertising-Design OI	1,296	1,230	665	1,047	466	900	720
8331-000 External PR	1,384	1,162	1,447	1,466	945	1,280	1,280
8332-000 Internal PR				104	85	240	240
Total Marketing, Advertising and Promot	8,268	8,357	6,565	9,783	5,889	8,230	8,959
Printing and Duplicating							
8411-000 External Printing	1,640	2,184	940	697	1,583	2,600	2,600

Department 810
SUBTitles

8412-000	Internal Printing	278	320	142	680	647	680	680
8422-000	Internal Duplication	325	173	364	140	122	240	180
Total Printing and Duplicating		2,243	2,677	1,446	1,517	2,352	3,520	3,460
Operational Expenses								
8510-000	General Rentals					847	1,200	2,220
8541-000	Cash Over	(857)	(496)	(3,233)	(672)	(281)		0
8542-000	Cash Short	1,131	1,529	2,821	1,378	531		0
8543-300	Shrinkage-Other	368	182	174	324	274	240	360
Total Operational Expenses		1,194	1,157	367	1,030	1,371	1,440	2,580
Communications								
8650-000	Telephone Rentals	1,615	1,200	1,801	1,955	1,541	1,560	1,400
8652-000	Long Distance	98	34	38	20	20	120	120
8653-000	Fax	338	4	1	4	3	384	370
8654-000	Courier	858	1,233	953	954	618	1,200	900
8655-000	Postage	180	172	141	205	319	180	360
Total Communications		3,089	2,643	2,934	3,138	2,501	3,444	3,150
Legal and Professional								
8721-000	Professional Fees	529	1,280	1,121	3,099	2,342	3,602	3,602
Total Legal and Professional		529	1,280	1,121	3,099	2,342	3,602	3,602
Taxes and Licenses								
8741-000	Business Tax/Licences		130	150	150	154	150	154
Total Taxes and Licenses		0	130	150	150	154	150	154
Space Costs								
8840-200	Cleaning-Service	2,247	2,160	2,720	3,000	2,250	3,000	3,000
8844-000	Common Area Rent	5,520	5,520	17,960	24,180	18,135	24,180	24,180
8845-000	Storage Area Rent				288	263	348	348
8850-000	Utilities Expense			3,287	9,722	6,811	8,976	9,156
Total Space Costs		7,767	7,680	23,967	37,190	27,459	36,504	36,684
Capital								
8870-100	Capital Expend <\$500-Gr	1,397	1,377	1,974	1,550	1,587	1,500	1,500
Total Capital		1,397	1,377	1,974	1,550	1,587	1,500	1,500
General Overheads								
8930-000	Bank Service Charges	5,988	4,778	6,188	6,424	4,724	6,458	5,835
8931-000	Credit Card S/C	5,161	5,465	7,593	7,907	8,077	7,038	7,843
8980-000	Previous Yrs. Expense		280					0
Total General Overheads		11,149	10,523	13,781	14,331	12,801	13,496	13,678
TOTAL EXPENDITURES		121,450	136,510	169,107	214,293	167,840	221,457	226,371
NET PROFIT (LOSS)		95,264	100,418	101,498	95,597	127,467	98,861	138,201

Department 815
Print Centre

	Past Year's Actuals				Current Year		Next Year
	2001	2002	2003	2004	2005	2005	2006
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Photocopying, Fax and Printing							
<i>Revenue</i>							
6261-100 Full-Serve Photocopy/Fa	\$53,237	\$71,832	\$95,167	\$119,573	\$101,380	\$119,700	\$126,785
6261-110 Full-Serve Photocopy/Fa	19,639	24,610	27,238	36,879	24,996	35,445	32,568
6261-120 Full-Serve Photocopy/Fa	21,208	7,980	28				0
6262-000 Self-Serve Photocopy/Fa	4,157	2,869	38	1,951	2,124	2,850	2,868
6263-000 Internal Photocopy/Fax	32,553	46,612	35,411				0
6267-100 Printing/Scanning-Cours	377,753	457,736	484,937	535,317	517,459	514,200	537,469
6267-200 Printing/Scanning-Other	22,795						0
6267-900 Printing/Scanning-Other	1,220	1,437					
Total Photocopy and Fax Revenue	532,562	613,076	642,819	693,720	645,959	672,195	699,690
<i>Cost of Goods Sold</i>							
7140-100 COGS Photocopying/Fax	(53,827)	(69,856)	(70,913)	(86,199)	(70,795)	(84,024)	(88,861)
7140-150 COGS Photocopying-Cou	(21,202)	(14,769)	(14,999)	(30,793)	(438)	(25,710)	(26,872)
7140-200 COGS Photocopying/Fax	(6,303)	(4,345)	(1,999)	(1,994)	(811)	(2,481)	(2,280)
7140-250 COGS-Photocopying-Ext	(85,858)						0
7140-350 COGS Photocopying/Fax	(162,474)	(314,896)	(324,701)	(325,903)	(304,535)	(295,008)	(306,686)
7140-360 COGS-Photopying-Copy	(28,499)	(4,252)					0
7140-400 COGS Photocopying/Fax	(9,402)	(11,166)	(11,807)	(11,680)	(10,129)	(13,448)	(13,992)
Total COGS Photocopy and Fax	(367,565)	(419,284)	(424,419)	(456,569)	(386,708)	(420,671)	(438,691)
Gross Margin on Photocopy and Fax	164,997	193,792	218,400	237,151	259,251	251,524	260,999
Binding							
<i>Revenue</i>							
6268-900 Binding Revenue-Other	8,112	6,972	9,920	43,859	42,831	40,900	46,614
Total Binding Revenue	8,112	6,972	9,920	43,859	42,831	40,900	46,614
<i>Cost of Goods Sold</i>							
7145-100 COGS Binding-Coil	(772)	(2,051)	(3,255)	(1,678)	(3,018)	(1,636)	(2,797)
7145-200 COGS Binding-Certox	(861)	(2,513)	(1,697)	(1,576)	(1,610)	(3,682)	(4,195)
7145-300 COGS Binding-Tape	(793)	(693)	(962)	(1,602)	(1,322)	(1,228)	(1,397)
7145-400 COGS Binding-Shrinkwr	(659)	(488)	(667)	(834)	(1,791)	(818)	(1,958)
7145-900 COGS Binding-Other	(1,547)	(2,859)	(2,358)	(2,610)	(3,187)	(1,027)	(3,729)
Total COGS Binding	(4,632)	(8,604)	(8,939)	(8,300)	(10,928)	(8,391)	(14,076)
Gross Margin for Binding	3,480	(1,632)	981	35,559	31,903	32,509	32,538
Service Revenue							
<i>External Revenue</i>							
6411-200 External Services-Other	975	1,791	2,331	2,085	889	2,000	1,500
Total External Revenue	975	1,791	2,331	2,085	889	2,000	1,500
<i>Internal Revenue</i>							
Total Service Revenue	975	1,791	2,331	2,085	889	2,000	1,500
Commissions Revenue							
6430-000 General Commissions	2,106	1,759	377				0
Total Commissions Revenue	2,106	1,759	377	0	0	0	0
Other Sales Revenue							
<i>Miscellaneous Merchandise</i>							
6451-000 External Misc. Merchendis	5,706	5,423	4,310	5,105	1,813	4,075	2,608
7210-000 COGS Misc. Merchandise	(6,134)	(7,063)	(3,372)	(3,506)	(1,116)	(2,855)	(1,826)
Gross Profit on Miscellaneous Merchan	(428)	(1,640)	938	1,599	697	1,220	782
Total Gross Profit on Other Sales	(428)	(1,640)	938	1,599	697	1,220	782
Other Revenue & COGS							
7300-000 COGS Transportation	(639)	(675)	(648)	(338)	(86)	(504)	(504)
Total Gross Profit	(639)	(675)	(648)	(338)	(86)	(504)	(504)
Total Revenue	549,461	629,021	659,757	744,769	691,492	719,170	750,412

Department 815
Print Centre

Total Cost of Goods Sold	(378,970)	(435,626)	(437,378)	(468,713)	(398,838)	(432,421)	(455,097)
Total Gross Profit	170,491	193,395	222,379	276,056	292,654	286,749	295,315
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8110-000 Casual Wages	39,321	51,179	71,879	52,836	44,676	69,495	69,550
8111-000 Salaries	65,090	72,176	87,106	92,770	74,714	96,190	96,606
8112-100 Overtime-Hourly				162			0
8113-100 Vacation-Hourly	1,529	2,056	2,732	2,176	1,823	2,780	2,782
8113-200 Vacation-Salary			1,494	879	3,182		0
8114-100 Stat. Holiday-Hourly	1,606	1,951	2,181	1,518	1,636	2,919	2,922
8115-100 Sick Pay-Hourly		76			76		0
8119-100 Commissions-Sales		570		850			0
Total Wages	107,546	128,008	165,392	151,191	126,107	171,384	171,860
<i>Government Deductions</i>							
8131-100 EI-Hourly	1,275	1,616	2,068	1,501	1,231	2,003	1,740
8131-200 EI-Salary	2,098	2,283	2,668	2,569	1,913	2,666	2,634
8132-100 CPP-Hourly	1,150	1,617	2,397	1,958	1,635	2,189	2,184
8132-200 CPP-Salary	2,431	3,175	4,165	4,350	3,425	4,761	4,287
Total Government Deductions	6,954	8,691	11,298	10,378	8,204	11,619	10,844
<i>Employee Benefits</i>							
8141-200 Great West Life-Salary	3,795	5,584	4,804	4,330	3,650	4,128	5,004
8142-200 Alberta Health Care-Sa	655	763	982	1,056	836	1,056	1,320
8143-100 WCB-Hourly	154	120	161	199	56	224	260
8143-200 WCB-Salary	186	180	229	197	18	298	357
8144-200 Pension-Salary	3,070	3,489	4,322	4,489	3,590	4,500	4,634
8146-100 Other Benefits-Hourly			132	922	650		0
Total Employee Benefits	7,860	10,136	10,630	11,193	8,800	10,206	11,575
<i>Employee Development</i>							
8165-100 Recruitment-Hourly	10	251		18		200	200
8165-200 Recruitment-Salary	356		45	45	522	180	180
Total Employee Development	366	251	45	63	522	380	380
Total Staff Costs	122,726	147,086	187,365	172,825	143,633	193,589	194,659
Repairs and Maintenance							
8211-300 R & M-Equipment Other	1,232	60	545	225	404	600	600
8211-600 R & M-Facilities Other	173	143	45	60	74	600	600
8211-900 R & M-Other			150				0
Total Repairs and Maintenance	1,405	203	740	285	478	1,200	1,200
Supplies							
8225-400 Supplies-Other	693	233	968	767	438	900	900
8230-100 Office Supplies-Compute	2,208	2,087	3,308	866	2,509	2,500	300
8230-200 Office Supplies-Other	187	696	57	818	199		240
Total Office Supplies	2,395	2,783	3,365	1,684	2,708	2,500	540
Total Supplies	3,088	3,016	4,333	2,451	3,146	3,400	1,440
Marketing, Advertising and Promotion							
8321-100 Ext. Advertising-Media	479	315	1,795	2,197	1,139	3,010	3,706
8321-400 Ext. Advertising-Other	62						0
8322-100 Int. Advertising-Media	819	711	496	225	340	545	627
8322-300 Int. Advertising-Design O	1,200	1,330	460	30			0
8332-000 Internal PR	136	199	339	181	191	200	360
Total Marketing, Advertising and Promo	2,696	2,555	3,090	2,633	1,670	3,755	4,693
Printing and Duplicating							
8411-000 External Printing	1,911	2,120	258	269	115	480	720
8422-000 Internal Duplication	20	1	1	36	1	120	120
Total Printing and Duplicating	1,931	2,121	259	305	116	600	840
Operational Expenses							
8510-000 General Rentals	2,427	1,511	1,824	2,870	2,807	2,246	2,928
8530-000 One-day Seminars					150	150	150
8541-000 Cash Over	(387)	(33)	(5)		(4)		0
8542-000 Cash Short	362	5	29	(11)	1		0
8543-300 Shrinkage-Other	2,295	2,186	3,165	2,107	3,063	6,722	6,998
8555-000 Bad Debt Expense		355	6,962		7		0

Department 815
Print Centre

8559-000	Bad Debt Recovery				(4,101)			0
Total Operational Expenses		4,697	4,024	11,975	865	6,024	9,118	10,076
Communications								
8650-000	Telephone Rentals	2,608	3,180	2,302	1,681	1,218	1,800	1,596
8651-000	Telephone Repairs		695					0
8652-000	Long Distance	64	19	28	14	25	60	60
8653-000	Fax	113						0
8654-000	Courier	18		83	95			0
8655-000	Postage	44	144	68	71	54		24
Total Communications		2,847	4,038	2,481	1,861	1,297	1,860	1,680
Legal and Professional								
8721-000	Professional Fees	350	265	530	530		500	500
Total Legal and Professional		350	265	530	530	0	500	500
Taxes and Licenses								
8741-000	Business Tax/Licences			150	150			0
Total Taxes and Licenses		0	0	150	150	0	0	0
Space Costs								
8840-200	Cleaning-Service	1,800	1,800	2,200	2,400	1,800	2,400	2,400
8850-000	Utilities Expense			2,055	6,076	4,257	5,100	6,000
Total Space Costs		1,800	1,800	4,255	8,476	6,057	7,500	8,400
Capital								
8870-100	Capital Expend <\$500-Ge	271	40	1,046	302	1,236	1,236	2,708
Total Capital		271	40	1,046	302	1,236	1,236	2,708
General Overheads								
8930-000	Bank Service Charges		19					0
8980-000	Previous Yrs. Expense			426				0
Total General Overheads		0	19	426	0	0	0	0
TOTAL EXPENDITURES		141,811	165,167	216,650	190,683	163,657	222,758	226,196
NET PROFIT (LOSS)		28,680	28,228	5,729	85,373	128,997	63,991	69,119

Department 821
CUE

	Past Year's Actuals				Current Year		Next Year
	2001	2002	2003	2004	2005	2005	2006
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Food Sales							
<i>Sales</i>							
6111-000 Food-Retail			\$176				\$0
Total Food Sales	0	0	176	0	0	0	0
<i>Cost of Goods Sold</i>							
7110-600 COGS Food-Other			(66)				0
Total COGS Food	0	0	(66)	0	0	0	0
Gross Profit on Food Sales	0	0	110	0	0	0	0
Beverage Sales							
<i>Non- Alcoholic Beverages</i>							
<i>Sales</i>							
6120-200 Non-alcoholic Beverage	237	1	1,065	1,668	1,630	1,350	1,790
6120-300 Non-alcoholic Beverage Sales-Juice			169	132			0
6120-500 Non-alcoholic Beverage Sales-Other			2				370
Total Non- Alcoholic Beverage Sales	237	1	1,236	1,800	1,630	1,350	2,160
<i>Cost of Goods Sold</i>							
7111-200 COGS Non-alcoholic Bev	(45)		(625)	(1,168)	(1,245)	(798)	(1,026)
7111-300 COGS Non-alcoholic Beverage-Juice			(102)	(22)			0
7111-500 COGS Non-alcoholic Beverage-Juice			(102)	(22)			(188)
Total COGS Non- Alcoholic Beverage	(45)	0	(829)	(1,212)	(1,245)	(798)	(1,214)
Gross Profit Non- Alcoholic Beverage	192	1	407	588	385	552	946
Gross Profit on All Beverages	192	1	407	588	385	552	946
Games							
6231-000 Billiards Revenue	28,701	25,971	20,035	25,174	18,035	24,000	26,050
6232-000 Games Commissions	56,063	22,421	16,275	16,510	11,615	18,035	18,900
Total Games Revenue	84,764	48,392	36,310	41,684	29,650	42,035	44,950
Total Revenue	85,001	48,393	37,722	43,484	31,280	43,385	47,110
Total Cost of Goods Sold	(45)	0	(895)	(1,212)	(1,245)	(798)	(1,214)
Total Gross Profit	84,956	48,393	36,827	42,272	30,035	42,587	45,896
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8110-000 Casual Wages	15,580	16,626	16,761	21,634	15,347	21,330	22,540
8111-000 Salaries	16,425	17,271	1,844				0
8112-100 Overtime-Hourly	20						0
8113-100 Vacation-Hourly	623	652	675	895	582	853	902
8113-200 Vacation-Salary	43	37					0
8114-100 Stat. Holiday-Hourly	654	685	708	940	656	896	947
Total Wages	33,345	35,271	19,988	23,469	16,585	23,079	24,388
<i>Government Deductions</i>							
8131-100 EI-Hourly	527	513	516	666	437	615	561
8131-200 EI-Salary	498	509	142				0
8132-100 CPP-Hourly	366	222	368	688	482	1,098	1,116
8132-200 CPP-Salary	532	655	197		120		0
Total Government Deductions	1,923	1,899	1,223	1,354	1,039	1,713	1,677
<i>Employee Benefits</i>							
8141-200 Great West Life-Salary	695	679	86				0
8142-200 Alberta Health Care-Salary			22				0
8143-100 WCB-Hourly	36	36	53	69	26	69	90
8143-200 WCB-Salary	51	53	41	20			0
8144-200 Pension-Salary	817	859	93				0
8146-100 Other Benefits-Hourly	376		30	336	191		0
Total Employee Benefits	1,975	1,627	325	425	217	69	90

Department 821
CUE

<i>Employee Development</i>								
8165-100	Recruitment-Hourly	26				60		60
Total Employee Development		26	0	0	0	0	60	60
Total Staff Costs		37,269	38,797	21,536	25,248	17,841	24,921	26,215
Repairs and Maintenance								
8211-600	R & M-Facilities Other	159	98	1,084	668	130	360	360
8211-900	R & M-Other	723		3,525	733		1,400	2,150
Total Repairs and Maintenance		882	98	4,609	1,401	130	1,760	2,510
Supplies								
8225-300	Supplies-Operations			336	43	5	205	450
8230-200	Office Supplies-Other	8	5	4		6		0
Total Office Supplies		8	5	4	0	6	0	0
Total Supplies		8	5	340	43	11	205	450
Marketing, Advertising and Promotion								
8321-100	Ext. Advertising-Media				1,365	645	2,030	2,030
8321-400	Ext. Advertising-Other	62						0
8322-100	Int. Advertising-Media	1,637	2,793	1,111	535	600	545	545
8322-300	Int. Advertising-Design O	1,800	1,850	728	195			0
8331-000	External PR	1,229	19	307	159	15		0
8332-000	Internal PR				62		100	100
Total Marketing, Advertising and Promoi		4,728	4,662	2,146	2,316	1,260	2,675	2,675
Printing and Duplicating								
8412-000	Internal Printing			4	14			0
8422-000	Internal Duplication	114	91		14	7	60	60
Total Printing and Duplicating		114	91	4	28	7	60	60
Operational Expenses								
8541-000	Cash Over		(42)	(4)	(1)	(2)		0
8542-000	Cash Short		19	1	52	38		0
Total Operational Expenses		0	(23)	(3)	51	36	0	0
Communications								
8650-000	Telephone Rentals	449	492	638	569	465	660	624
8654-000	Courier		13					0
8655-000	Postage		3	21			24	24
Total Communications		449	508	659	569	465	684	648
Legal and Professional								
8721-000	Professional Fees	265	265					0
Total Legal and Professional		265	265	0	0	0	0	0
Taxes and Licenses								
8741-000	Business Tax/Licences	840	880			154	150	154
Total Taxes and Licenses		840	880	0	0	154	150	154
Space Costs								
8840-200	Cleaning-Service	3,600	3,600	3,600	3,600	2,700	3,600	3,600
8850-000	Utilities Expense			3,626	10,722	7,513	9,000	9,000
Total Space Costs		3,600	3,600	7,226	14,322	10,213	12,600	12,600
TOTAL EXPENDITURES		48,155	48,883	36,517	43,978	30,117	43,055	45,312
NET PROFIT (LOSS)		36,801	(490)	310	(1,706)	(82)	(468)	583

Department 825
Post Office

	Past Year's Actuals				Current Year		Next Year
	2001	2002	2003	2004	2005	2005	2006
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Photocopying, Fax and Printing							
<i>Revenue</i>							
6261-200 Full-Serve Photocopy/Fa	\$12,951	\$11,112	\$10,510	\$11,593	\$6,985	\$11,594	\$10,423
Total Photocopy and Fax Revenue	12,951	11,112	10,510	11,593	6,985	11,594	10,423
<i>Cost of Goods Sold</i>							
7140-300 COGS Photocopying/Fax	(1,534)	(784)	(661)	(974)		(360)	(120)
Total COGS Photocopy and Fax	(1,534)	(784)	(661)	(974)	0	(360)	(120)
Gross Margin on Photocopy and Fax	11,417	10,328	9,849	10,619	6,985	11,234	10,303
Postage							
6270-000 Postage Revenue	298,038	301,395	329,949	348,118	275,064	348,118	370,770
7160-000 COGS Postage	(249,668)	(264,140)	(309,367)	(304,329)	(240,146)	(281,976)	(329,984)
Gross Margin on Postage	48,370	37,255	20,582	43,789	34,918	66,142	40,786
Philatelic							
6271-000 Philatelic Revenue	1,067	1,698	1,647	2,113			0
7170-000 COGS Philatelic	18	19	(222)	(737)			0
Gross Margin on Philatelic	1,085	1,717	1,425	1,376	0	0	0
Stamp Shop							
6272-000 Stamp Shop Revenue	74,203	58,322	40,727	40,341	28,868	40,342	37,599
7180-000 COGS Stamp Shop	(71,411)	(47,291)	(37,659)	(39,498)	(28,056)	(39,535)	(36,847)
Gross Margin on Stamp Shop	2,792	11,031	3,068	843	812	807	752
Rent, Space and Maintenance Revenue							
<i>Other Rent Revenue</i>							
6315-000 Equipment Rental	8,646	7,670	7,443	9,817	9,029	9,818	11,322
Total Other Rent Revenue	8,646	7,670	7,443	9,817	9,029	9,818	11,322
Total Rent, Space and Maintenance Re	8,646	7,670	7,443	9,817	9,029	9,818	11,322
Service Revenue							
<i>External Revenue</i>							
6411-150 External Services-Specia	22,973	20,728	20,660	25,000	18,750	24,996	24,996
6411-200 External Services-Other	2,949	3,161	3,358	3,328	1,849	3,328	2,738
Total External Revenue	25,922	23,889	24,018	28,328	20,599	28,324	27,734
<i>Internal Revenue</i>							
Total Service Revenue	25,922	23,889	24,018	28,328	20,599	28,324	27,734
Commissions Revenue							
6430-000 General Commissions		64,474	65,799	37,694	16,627	36,000	30,028
Total Commissions Revenue	0	64,474	65,799	37,694	16,627	36,000	30,028
Other Sales Revenue							
<i>Miscellaneous Merchandise</i>							
6451-000 External Misc. Merchandis	5,552	5,613	9,793	11,107	6,792	11,106	9,862
7210-000 COGS Misc. Merchandise	(2,005)	353	(7,654)	(5,694)	(3,734)	(6,664)	(5,917)
Gross Profit on Miscellaneous Merchan	3,547	5,966	2,139	5,413	3,058	4,442	3,945
Total Gross Profit on Other Sales	3,547	5,966	2,139	5,413	3,058	4,442	3,945
Other Revenue & COGS							
7300-000 COGS Transportation		(123)	(452)	83	2	(148)	(88)
Total Gross Profit	0	(123)	(452)	83	2	(148)	(88)
Total Revenue	426,379	474,173	489,886	489,111	363,964	485,302	497,738

Department 825
Post Office

Total Cost of Goods Sold	(324,600)	(311,966)	(356,015)	(351,149)	(271,934)	(328,683)	(372,956)
Total Gross Profit	101,779	162,207	133,871	137,962	92,030	156,619	124,782
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8110-000 Casual Wages	19,099	29,531	33,841	41,111	26,594	42,140	37,052
8111-000 Salaries	31,690	33,867	26,968	24,300	18,735	24,908	25,536
8112-100 Overtime-Hourly		223	48		13		0
8113-100 Vacation-Hourly	763	1,176	1,476	1,652	1,023	1,686	1,483
8114-100 Stat. Holiday-Hourly	801	1,235	1,516	1,735	1,113	1,770	1,555
8115-100 Sick Pay-Hourly				784			0
8116-100 Responsibility-Hourly		500			109	513	500
8118-100 Casual Labour-Honoraria			1,875				0
8118-200 Casual Labour-Temp Help		1,938	469				0
8119-100 Commissions-Sales		281					0
Total Wages	52,353	68,751	66,193	69,582	47,587	71,017	66,126
<i>Government Deductions</i>							
8131-100 EI-Hourly	631	932	1,108	1,213	738	1,215	1,008
8131-200 EI-Salary	1,060	1,013	916	681	501	690	696
8132-100 CPP-Hourly	416	878	971	1,278	835	2,169	1,656
8132-200 CPP-Salary	1,214	1,391	922	1,102	853	1,233	1,091
Total Government Deductions	3,321	4,214	3,917	4,274	2,927	5,307	4,451
<i>Employee Benefits</i>							
8141-200 Great West Life-Salary	2,859	3,132	2,682	2,816	2,469	2,700	2,760
8142-200 Alberta Health Care-S	76	73					0
8143-100 WCB-Hourly	20	48	92	131	42	136	137
8143-200 WCB-Salary	59	89	87	80	20	77	94
8144-200 Pension-Salary	1,543	1,650	1,166	1,209	932	1,240	1,272
8146-100 Other Benefits-Hourly				98	355	1,264	1,140
Total Employee Benefits	4,557	4,992	4,027	4,334	3,818	5,417	5,403
<i>Employee Development</i>							
8165-100 Recruitment-Hourly	327						0
8171-100 Course/Seminar-Exterr	134			328			0
Total Employee Development	461	0	0	328	0	0	0
Total Staff Costs	60,692	77,957	74,137	78,518	54,332	81,741	75,980
Repairs and Maintenance							
8211-300 R & M-Equipment Other	1,694	1,003	2,432	2,197		2,197	2,197
8211-600 R & M-Facilities Other			15	4	13	300	180
8211-900 R & M-Other	(181)						0
Total Repairs and Maintenance	1,513	1,003	2,447	2,201	13	2,497	2,377
Supplies							
8225-300 Supplies-Operations	109		658	595	768	725	1,106
8225-400 Supplies-Other		126					0
8230-200 Office Supplies-Other	100	31	75	113	175	120	300
Total Office Supplies	100	31	75	113	175	120	300
Total Supplies	209	157	733	708	943	845	1,406
Marketing, Advertising and Promotion							
8321-100 Ext. Advertising-Media	252			258	167	1,075	1,075
8321-400 Ext. Advertising-Other	62				82	100	100
8322-100 Int. Advertising-Media	572	1,135	296	255	360	300	100
8322-300 Int. Advertising-Design OI	1,200	1,200	400	45			0
8332-000 Internal PR	60	56					0
Total Marketing, Advertising and Promot	2,146	2,391	696	558	609	1,475	1,275
Printing and Duplicating							
8422-000 Internal Duplication	50	32	71	172	106	180	180
Total Printing and Duplicating	50	32	71	172	106	180	180
Operational Expenses							
8510-000 General Rentals	1,041	568	6,278	312	3,636	4,800	4,848
8541-000 Cash Over	(264)	(175)	(84)	(35)	(49)		0
8542-000 Cash Short	30	278	101	7	53		0
8549-000 Theft					20		0
8555-000 Bad Debt Expense			719				0

Department 825
Post Office

8559-000	Bad Debt Recovery				(719)			0
Total Operational Expenses		807	671	7,014	(435)	3,660	4,800	4,848
Communications								
8650-000	Telephone Rentals	1,507	1,920	1,572	656	796	840	751
8652-000	Long Distance	6	69	1	2			0
8653-000	Fax	172	106		98	181	60	370
8655-000	Postage			(689)	19			0
Total Communications		1,685	2,095	884	775	977	900	1,122
Legal and Professional								
8721-000	Professional Fees		265					0
Total Legal and Professional		0	265	0	0	0	0	0
Space Costs								
8840-200	Cleaning-Service	900	900	900	900	675	900	900
8850-000	Utilities Expense			725	2,144	1,503	1,980	2,016
Total Space Costs		900	900	1,625	3,044	2,178	2,880	2,916
Capital								
8870-100	Capital Expend <\$500-Ge	265			42	580	600	0
Total Capital		265	0	0	42	580	600	0
General Overheads								
8930-000	Bank Service Charges		37					0
Total General Overheads		0	37	0	0	0	0	0
TOTAL EXPENDITURES		68,267	85,508	87,607	85,583	63,398	95,918	90,104
NET PROFIT (LOSS)		33,512	76,699	46,264	52,379	28,632	60,701	34,678

	Past Year's Actuals				Current Year		Next Year
	2001	2002	2003	2004	2005	2005	2006
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
Food Sales							
<i>Sales</i>							
6111-000 Food-Retail	\$108,040	\$118,712	\$117,273	\$123,245	\$97,074	\$137,342	\$165,968
Total Food Sales	108,040	118,712	117,273	123,245	97,074	137,342	165,968
<i>Cost of Goods Sold</i>							
7110-100 COGS Food-Meat	(10,077)	(709)	(584)	(1,751)			0
7110-150 COGS Food-Prepared Sandwich Meat	(3,569)	(1,025)	(310)				0
7110-200 COGS Food-Bakery Products	(5)						0
7110-250 COGS Food-Vegetables	(108)						0
7110-350 COGS Food-Canned	(14)	11	(34)				0
7110-400 COGS Food-Bread Products	(2,395)	(332)		(2,703)			0
7110-450 COGS Food-Dried Goods	5	(40)					0
7110-500 COGS Food-Portions	(125)	(160)	(420)				0
7110-550 COGS Food-Dairy Products	(1,600)	(2,440)					0
7110-600 COGS Food-Other	(25,180)	(45,516)	(50,706)	(51,904)	(39,082)	(54,936)	(63,068)
Total COGS Food	(43,068)	(50,211)	(52,054)	(56,358)	(39,082)	(54,936)	(63,068)
Gross Profit on Food Sales	64,972	68,501	65,219	66,887	57,992	82,406	102,900
Beverage Sales							
<i>Non- Alcoholic Beverages</i>							
<i>Sales</i>							
6120-000 Non-alcoholic Beverage Sales	9		6	31	44	20,455	18,569
6120-200 Non-alcoholic Beverage Sales-Pop	14,845	16,942	13,140	16,820	10,637		0
6120-400 Non-alcoholic Beverage Sales-Coffee				1,570			0
6120-500 Non-alcoholic Beverage Sales-Other				41			0
Total COGS Non- Alcoholic Beverage	(3,191)	(3,727)	(2,892)	(4,099)	(2,381)	(4,514)	(4,828)
Gross Profit Non- Alcoholic Beverage Sales	11,663	13,215	10,254	14,363	8,300	15,941	13,741
<i>Liquor</i>							
6121-000 Regular Liquor Sales	93,162	77,650	63,480	47,793	31,939	53,984	51,717
7120-000 COGS Alcohol-Liquor	(22,323)	(13,902)	(10,694)	(10,544)	(5,670)	(11,604)	(10,343)
Gross Profit on Liquor Sales	70,839	63,748	52,786	37,249	26,269	42,380	41,374
<i>Domestic Draught Beer</i>							
6131-000 Regular Domestic Draught Sales	77,409	83,279	86,657	49,033	31,157	59,162	53,098
7121-000 COGS Alcohol-Domestic Beer Draught	(30,649)	(30,986)	(30,273)	(16,711)	(8,774)	(22,045)	(20,177)
Gross Profit on Domestic Draught Beer Sales	46,760	52,293	56,384	32,322	22,383	37,117	32,920
<i>Domestic Pack Beer</i>							
6141-000 Regular Domestic Pack Sales	17,307	22,641	16,516	18,206	6,394	20,905	10,146
7122-000 COGS Alcohol-Domestic Beer Pack	(6,725)	(8,587)	(5,026)	(6,978)	(278)	(7,590)	(3,856)
Gross Profit on Domestic Pack Beer	10,582	14,054	11,490	11,228	6,116	13,315	6,291
<i>Import Draught Beer</i>							
6151-000 Regular Import Draught Sales	4,099	5,480	6,751	12,567	6,854	13,750	11,452
7123-000 COGS Alcohol-Import Beer Draught	(1,429)	(1,980)	(2,604)	(6,482)	(2,883)	(6,568)	(5,497)
Gross Profit on Import Draught Beer	2,670	3,500	4,147	6,085	3,971	7,182	5,955
<i>Import Pack Beer</i>							
6161-000 Regular Import Pack Sales	7,042	12,552	9,986	11,316	3,530	12,068	5,418
7124-000 COGS Alcohol-Import Beer Pack	(3,143)	(3,582)	(4,114)	(4,787)	(1,616)	(4,958)	(2,167)
Gross Margin on Import Pack Beer	3,899	8,970	5,872	6,529	1,914	7,110	3,251
<i>Wine</i>							
6171-000 Regular Wine Sales	889	955	1,156	2,073	1,084	2,456	1,847
7125-000 COGS Alcohol-Wine	(520)	1,245	(244)	(1,149)	(550)	(1,502)	(1,108)
Gross Profit on Wine	369	2,200	912	924	534	954	739
<i>Coolers</i>							
6181-000 Regular Cooler Sales	12,940	11,594	12,981	9,224	5,979	10,039	9,777

Department 832
RATT

7126-000 COGS Alcohol-Coolers	(5,845)	(3,071)	(5,556)	(4,044)	(1,668)	(4,124)	(4,204)
Gross Profit on Coolers	7,095	8,523	7,425	5,180	4,311	5,915	5,573
<i>Big Rock Beer</i>							
6191-000 Regular Big Rock Sales	72,058	62,947	78,311	69,879	51,830	85,703	95,617
7127-000 COGS Alcohol-Big Rock	(28,927)	(23,702)	(29,042)	(24,515)	(19,486)	(31,933)	(37,291)
Gross Profit on Big Rock Beer	43,131	39,245	49,269	45,364	32,344	53,770	58,327
Gross Profit on Alcoholic Beverages	185,345	192,533	188,285	144,881	97,842	167,743	154,429
Gross Profit on All Beverages	197,008	205,748	198,539	159,244	106,142	183,684	168,170
Admissions							
<i>Admissions - Film</i>							
6211-000 Admissions-Film Revenue			374	112	2		0
7135-100 COGS Admissions-Film			(207)	(80)		(127)	0
Gross Profit on Admissions - Film	0	0	167	32	2	(127)	0
<i>Admissions - Other</i>							
6212-000 Admissions-Other			6,555	2,391			0
7135-200 COGS Admissions-Other			(11,025)				0
Gross Profit on Admissions - Other	0	0	(4,470)	2,391	0	0	0
Gross Profit on Admissions	0	0	(4,303)	2,423	2	(127)	0
Advertising							
6221-100 External Advertising-Display			75	75		2,250	222
Total Advertising Revenue	0	0	75	75	0	2,250	222
Games							
6232-000 Games Commissions	4,535	5,035	2,782	1,314	830	1,732	1,431
Total Games Revenue	4,535	5,035	2,782	1,314	830	1,732	1,431
Rent, Space and Maintenance Revenue							
<i>Other Rent Revenue</i>							
6315-000 Equipment Rental		22					0
Total Other Rent Revenue	0	22	0	0	0	0	0
Total Rent, Space and Maintenance Revenue	0	22	0	0	0	0	0
Service Revenue							
<i>External Revenue</i>							
6411-100 External Services-Special Order S/C	9,048	7,874	5,462	4,943	2,791	6,851	3,907
Total External Revenue	9,048	7,874	5,462	4,943	2,791	6,851	3,907
<i>Internal Revenue</i>							
Total Service Revenue	9,048	7,874	5,462	4,943	2,791	6,851	3,907
Other Sales Revenue							
<i>Tobacco</i>							
6435-000 Tobacco Sales	5,213	7,727	8,543	9,303	3,290	10,804	2,838
7200-000 COGS Tobacco	(4,118)	(5,740)	(6,561)	(7,402)	(2,577)	(8,536)	(2,242)
Gross Margin on Tobacco Sales	1,095	1,987	1,982	1,901	713	2,268	596
<i>Miscellaneous Merchandise</i>							
6451-000 External Misc. Merchandise Sales				51			0
7210-000 COGS Misc. Merchandise-External				22	(163)		0
Gross Profit on Miscellaneous Merchandise	0	0	0	73	(163)	0	0
Total Gross Profit on Other Sales	1,095	1,987	1,982	1,974	550	2,268	596
Other Revenue & COGS							
6500-100 Miscellaneous-Bottle Returns	1,395	1,806	1,083	1,744	275	1,706	474
6500-200 Miscellaneous-Other				177			0
7300-000 COGS Transportation	(1,595)	(1,903)	(1,761)	(2,531)	(1,275)	(2,766)	(2,198)
Total Gross Profit	(200)	(97)	(678)	(610)	(1,000)	(1,060)	(1,724)
Total Revenue	427,991	435,216	431,131	381,908	253,710	439,207	432,481
Total Cost of Goods Sold	(151,533)	(146,146)	(162,053)	(145,658)	(86,403)	(161,203)	(156,979)
Total Gross Profit	276,458	289,070	269,078	236,250	167,307	278,004	275,502
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8110-000 Casual Wages	92,104	102,362	89,105	92,099	52,788	84,804	91,290

Department 832
RATT

8111-000	Salaries	30,493	31,652	47,609	46,341	41,715	43,123	57,024
8112-100	Overtime-Hourly		577	339				0
8113-100	Vacation-Hourly	4,071	4,598	4,006	3,946	1,665	3,392	3,652
8113-200	Vacation-Salary	1,204	439			180		0
8114-100	Stat. Holiday-Hourly	3,815	4,201	3,627	3,762	2,063	3,562	3,834
8115-100	Sick Pay-Hourly						82	100
8118-200	Casual Labour-Temp Help					365		0
Total Wages		131,687	143,829	144,686	146,148	98,776	134,963	155,899
Government Deductions								
8131-100	EI-Hourly	3,042	3,231	2,699	2,614	1,445	2,445	2,482
8131-200	EI-Salary	1,198	931	1,288	1,204	935	1,195	1,431
8132-100	CPP-Hourly	2,085	2,822	2,766	2,774	1,577	4,366	4,894
8132-200	CPP-Salary	1,193	1,284	1,963	2,038	1,612	2,135	2,823
Total Government Deductions		7,518	8,268	8,716	8,630	5,569	10,141	11,630
Employee Benefits								
8141-200	Great West Life-Salary	1,563	2,090	1,343	2,658	1,405	4,560	4,590
8142-200	Alberta Health Care-Salary	170	125	409	453	268	744	722
8143-100	WCB-Hourly	207	203	277	251	79	273	294
8143-200	WCB-Salary	89	84	118	197	53	134	177
8144-200	Pension-Salary	1,490	1,535	2,374	2,308	1,733	2,720	2,897
8146-100	Other Benefits-Hourly	1,929	1,017	1,309	2,429	839	3,056	1,415
Total Employee Benefits		5,448	5,054	5,830	8,296	4,377	11,487	10,094
Employee Development								
8165-100	Recruitment-Hourly	200	592	161	276	67	275	100
8171-200	Course Seminar-Internal			231		165		1,880
8173-100	Conference-Transportation						200	350
8173-200	Conference-Accommodation						550	370
8173-300	Conference-Registration						550	370
8173-400	Conference-Other						200	70
Total Employee Development		200	592	392	276	232	1,775	3,140
Total Staff Costs		144,853	157,743	159,624	163,350	108,954	158,366	180,763
Repairs and Maintenance								
8211-100	R & M-Kitchen Equipment	1,344	1,351	790	722	871	574	1,489
8211-200	R & M-Bar Equipment	1,234	1,151	1,005	1,076	432	1,300	667
8211-300	R & M-Equipment Other	736	846	534	95		150	450
8211-400	R & M-Kitchen Facilities	75	110		200	229	550	525
8211-500	R & M-Bar Facilities	135	68		884	664	816	816
8211-600	R & M-Facilities Other	888	3,319	4,963	1,401	713	1,350	1,500
8211-700	R & M-Copy Charges				585	206	400	400
8211-900	R & M-Other	2,711	2,473	1,072	80	20	100	100
Total Repairs and Maintenance		7,123	9,318	8,364	5,043	3,135	5,240	5,948
Supplies								
8221-000	Serving Products-Kitchen Food	2,567	2,632	2,070	2,607	1,603	1,303	744
8221-100	Serving Products-Bar	416	469	365	617	523	314	278
8222-000	Glassware Supplies	1,847	853	2,431	2,601	1,172	1,804	1,597
8223-000	Perishables & Condiments-Kitchen	1,575	1,689	2,023	2,441	1,408	1,289	735
8223-100	Perishables & Condiments-Bar	1,439	1,440	1,489	1,605	991	864	765
8224-000	Beverage Supplies	2,752	2,851	2,801	2,315	928	1,786	1,582
8225-200	Supplies-Food & Beverage	613	669	382	265	381	262	389
8225-250	Supplies-Kitchen	594	939	518	988	850	349	199
8225-400	Supplies-Other		40					0
8230-100	Office Supplies-Computer	100	100	100	265	79	238	330
8230-200	Office Supplies-Other	207	255	86	93	132	65	225
Total Office Supplies		307	355	186	358	211	303	555
Total Supplies		12,110	11,937	12,265	13,797	8,067	8,274	6,845
Marketing, Advertising and Promotion								
8321-100	Ext. Advertising-Media			2,884	6,660	2,367	7,161	4,579
8321-400	Ext. Advertising-Other				429	120	1,318	0
8322-100	Int. Advertising-Media	3,064	6,525			1,033	88	680
8322-200	Int. Advertising-Photocopy	15		164	229	155	549	250
8322-300	Int. Advertising-Design Other	325	134	663	395	932	3,602	600
8331-000	External PR	2,048	2,110	1,930	1,400	243	960	948
8332-000	Internal PR	815	941	238	282	1,587	5,608	173
8333-000	Volunteer PR				197	65	281	173
Total Marketing, Advertising and Promotion		6,329	9,960	5,879	9,592	6,502	19,567	7,402
Printing and Duplicating								
8411-000	External Printing	40		50	81	1,222	3,100	450
8412-000	Internal Printing					45		600
8422-000	Internal Duplication	101	136	54	46	48	61	82
Total Printing and Duplicating		141	136	104	127	1,315	3,161	1,132
Operational Expenses								
8511-000	Movie Rentals (DJ Costs)				10,850	5,215	10,896	6,160

Department 832
RATT

8515-000	Performers Costs (Karaoke)					2,480		7,280
8541-000	Cash Over	(210)	(164)	(845)	(350)	(498)		0
8542-000	Cash Short	189	145	1,969	387	521		0
8543-100	Shrinkage-Beverage	6,461	6,938	6,182	7,385	3,253	4,578	4,638
8543-200	Shrinkage-Food	2,561	3,683	2,926	3,183	2,206	2,826	3,822
8543-300	Shrinkage-Other	38						0
8549-000	Theft		462					80
8615-300	Commission Expense-Other					859	500	1,718
Total Operational Expenses		9,039	11,064	10,232	21,455	14,036	18,800	23,698
Communications								
8650-000	Telephone Rentals	1,031	738	1,146	970	727	1,152	1,152
8651-000	Telephone Repairs		72					0
8652-000	Long Distance	1		1	2			0
8654-000	Courier	1				5		0
8655-000	Postage	141	162	141	139	151	150	160
Total Communications		1,174	972	1,288	1,111	883	1,302	1,312
Legal and Professional								
8720-000	Legal Fees	172		38				0
8721-000	Professional Fees	530	530	629	530		530	530
Total Legal and Professional		702	530	667	530	0	530	530
Taxes and Licenses								
8741-000	Business Tax/Licences	2,949	2,998	3,092	3,214	3,134	3,542	4,042
8742-000	Property Tax	4,954	3,385	3,532	3,443		3,500	3,500
Total Taxes and Licenses		7,903	6,383	6,624	6,657	3,134	7,042	7,542
Space Costs								
8840-100	Cleaning-Supplies	1,950	2,326	2,471	2,085	1,618	1,934	2,758
8840-200	Cleaning-Service	16,317	16,317	15,715	17,648	11,556	17,931	17,931
8850-000	Utilities Expense				8,845	6,274	2,000	9,528
Total Space Costs		18,267	18,643	18,186	28,578	19,448	21,865	30,217
Capital								
8870-100	Capital Expend <\$500-General	227	135	483	326	33	87	56
8870-200	Capital Expend <\$500-Bar	84	77	46	63	21	65	36
8870-300	Capital Expend <\$500-Kitchen	120	348	337	670	116	372	348
8870-400	Capital Expend <\$500-Music				746			0
Total Capital		431	560	866	1,805	170	524	441
General Overheads								
8910-000	Travel		84	194	99	13	50	50
8920-000	Publications	69		685	891	820	1,101	1,005
8921-000	Associations	1,129	975	1,022	1,136	742	1,020	1,056
8930-000	Bank Service Charges	1,235	1,325	1,305	1,484	906	1,725	1,500
8931-000	Credit Card S/C	735	1,044	1,152	1,076	822	1,090	1,315
8980-000	Previous Yrs. Expense	382	(90)	1,799				0
Total General Overheads		3,550	3,338	6,157	4,686	3,303	4,986	4,926
TOTAL EXPENDITURES		211,622	230,584	230,256	256,731	168,947	249,657	270,755
NET PROFIT (LOSS)		64,836	58,486	38,822	(20,481)	(1,640)	28,347	4,747

	<u>Current Year</u>	<u>Next Year</u>
	2005	2006
	<u>Actual To-Date</u>	
Food Sales		
<i>Sales</i>		
6111-000 Food-Retail	(\$55)	\$40,152
6111-100 Food-Retail-Sandwich	69	0
Total Food Sales	14	40,152
<i>Cost of Goods Sold</i>		
7110-500 COGS Food-Portions		(14,054)
Total COGS Food		(14,054)
Gross Profit on Food Sales	14	26,098
Beverage Sales		
<i>Non- Alcoholic Beverages</i>		
<i>Sales</i>		
6120-000 Non-alcoholic Beverage	(18)	0
6120-300 Non-alcoholic Beverage	130	0
6120-500 Non-alcoholic Beverage	5,812	85,712
Total Non- Alcoholic Beverage Sales	5,924	85,712
<i>Cost of Goods Sold</i>		
7111-300 COGS Non-alcoholic Bev	(1,861)	0
7111-500 COGS Non-alcoholic Bev	631	(27,609)
Total COGS Non- Alcoholic Beverage	(1,230)	(27,609)
Gross Profit Non- Alcoholic Beverage	4,694	58,103
Gross Profit on All Beverages	4,694	58,103
Revenue Subtotal	5,938	125,864
Total Revenue	5,938	125,864
Total Cost of Goods Sold	(1,230)	(41,663)
Total Gross Profit	4,708	84,201
EXPENDITURES		
Staff Costs		
<i>Wages</i>		
8110-000 Casual Wages	1,550	42,374
8113-100 Vacation-Hourly	46	1,700
8114-100 Stat. Holiday-Hourly	49	1,700
Total Wages	1,645	45,774
<i>Government Deductions</i>		
8131-100 EI-Hourly	9	1,300
8132-100 CPP-Hourly	7	2,108
Total Government Deductions	16	3,408
<i>Employee Benefits</i>		
8143-100 WCB-Hourly	1	1,452
Total Employee Benefits	1	1,452
<i>Employee Development</i>		
8146-100 Other Benefits-Hourly (Uniforms)		400
Total Staff Costs	1,662	51,034
Repairs and Maintenance		

Department 834
Juicy

8211-600	R & M-Facilities Other	93	180
Total Repairs and Maintenance		93	180
Supplies			
8221-000	Serving Products-Kitcher	(107)	1,406
8221-050	Serving Products-Kitcher	(43)	2,028
8230-200	Office Supplies-Other	(14)	152
Total Office Supplies		(14)	152
Total Supplies		(164)	3,586
Marketing, Advertising and Promotion			
8322-100	Int Advertising Media	11	1,450
8322-300	Int. Advertising-Design Ot	105	150
Total Marketing, Advertising and Promot		105	1,600
Printing and Duplicating			
8411-000	External Printing	98	0
8412-000	Internal Printing	104	60
Total Printing and Duplicating		202	60
Operational Expenses			
8543-100	Shrinkage Beverage	(54)	302
8543-200	Shringage Food	79	460
8615-300	Commissions-Meal Card		1,574
Total Operational Expenses		25	2,336
Communications			
8650-000	Telephone Rentals	13	300
8651-000	Telephone Repairs	157	0
Total Communications		170	300
Legal and Professional			
Taxes and Licenses			
8741-000	Business Taxes/Licenses		1,350
8742-000	Property Tax		0
Total Taxes and License		0	1,350
Space Costs			
8840-100	Cleaning-Supplies	(29)	240
8840-200	Cleaning Services		2,460
8844-000	Common Area Rent		3,600
8850-000	Utilities		6,000
Total Space Costs		(29)	12,300
Capital			
8870-100	Capital Expend<\$500-General		900
8870-300	Capital Expend<\$500-Kitchen		0
8880-100	Capital Assets-Furniture/Fixtures		0
8870-200	Capital Assets-Equipment		1,100
Total Capital		0	2,000
General Overheads			
TOTAL EXPENDITURES		2,064	74,746
NET PROFIT (LOSS)		2,644	9,455

Department 835
L'Express

	Past Year's Actuals				Current Year		Next Year
	2001	2002	2003	2004	2005	2005	2006
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Student Fees							

Registrations							

Food Sales							
<i>Sales</i>							
6111-000 Food-Retail	(\$1,858)	(\$1,571)	(\$3,968)	(\$3,584)	(\$2,733)	(\$3,668)	(\$3,835)
6111-100 Food-Retail-Sandwich	123,708	132,846	93,736	104,335	73,170	101,198	101,803
6111-200 Food-Retail-Soup	41,058	45,332	42,600	49,517	37,794	48,484	51,904
6111-300 Food-Retail-Salad	25,636	21,518	23,067	34,905	26,414	33,319	37,299
6111-400 Food-Retail-Pasta/Hot Food	115,917	134,225	132,142	168,183	125,453	160,203	169,919
6111-500 Food-Retail-Breakfast	14,492	16,787	19,451	35,639	34,013	33,946	46,706
6111-550 Food-Retail-Breakfast Baking	15,242	16,730	24,872	26,596	12,577	24,233	17,239
6111-600 Food-Retail-Baked Goods	6,249	7,126	10,094	10,419	7,980	9,942	11,624
6112-000 Food-External Catering	(119)	50	691	994			0
6113-100 Food-Internal Catering-Entertainment	15						0
Total Food Sales	340,340	373,043	342,685	427,004	314,668	407,657	432,659

<i>Cost of Goods Sold</i>							
7110-100 COGS Food-Meat	(4,884)	(329)	(44)	18			0
7110-150 COGS Food-Prepared Sandwich Meat	1,634	(164)					0
7110-200 COGS Food-Bakery Products	(6,537)	(1,532)	10	(717)	(376)		0
7110-250 COGS Food-Vegetables	(4,751)	(399)					0
7110-300 COGS Food-Fruit	(1,062)	(611)		(140)			0
7110-350 COGS Food-Canned	(2,347)	(330)					0
7110-400 COGS Food-Bread Products	(338)	52					0
7110-450 COGS Food-Dried Goods	(891)	(218)					0
7110-500 COGS Food-Portions	(1,661)	(35)	10	(92)			0
7110-550 COGS Food-Dairy Products	(4,898)	(318)					0
7110-600 COGS Food-Other	(95,048)	(129,159)	(146,350)	(165,218)	(117,227)	(152,872)	(161,717)
Total COGS Food	(120,783)	(133,043)	(146,374)	(166,149)	(117,603)	(152,872)	(161,717)
Gross Profit on Food Sales	219,557	240,000	196,311	260,855	197,065	254,785	270,942

Beverage Sales							
<i>Non- Alcoholic Beverages</i>							
<i>Sales</i>							
6120-000 Non-alcoholic Beverage Sales	(222)	(6)	(115)	(14)	(14)	(16)	0
6120-100 Non-alcoholic Beverage Sales-Milk	8,760	8,319	9,838	16,779	12,530	17,094	17,539
6120-200 Non-alcoholic Beverage Sales-Pop	13,367	16,001	13,354	17,462	12,447	17,787	17,216
6120-250 Non-alcoholic Beverage Sales-Pop Catering	383		81	24			0
6120-300 Non-alcoholic Beverage Sales-Juice	18,388	23,505	20,522	19,430	12,862	19,805	18,373
6120-350 Non-alcoholic Beverage Sales-Juice Catering			162	21			0
6120-400 Non-alcoholic Beverage Sales-Coffee	6,786	6,906	8,088	9,907	4,964	10,072	6,484
6120-450 Non-alcoholic Beverage Sales-Coffee Catering	127		178	49			0
6120-500 Non-alcoholic Beverage Sales-Other	10,005	9,572	9,573	12,147	8,874	12,383	11,849
6120-550 Non-alcoholic Beverage Sales-Other Catering		(1)	3				0
Total Non- Alcoholic Beverage Sales	57,594	64,296	61,684	75,805	51,663	77,125	71,461

<i>Cost of Goods Sold</i>							
7111-100 COGS Non-alcoholic Beverage-Milk	(2,753)	(10)	(1,169)	(8,807)	(6,872)		0
7111-200 COGS Non-alcoholic Beverage-Pop	(6,382)	(5,743)	(5,508)	(7,008)	(4,963)		0
7111-300 COGS Non-alcoholic Beverage-Juice	(11,206)	(14,192)	(9,242)	(8,319)	(5,773)		0
7111-400 COGS Non-alcoholic Beverage-Coffee/Tea	(1,207)	(2,155)	(2,999)	(2,851)	(742)		0
7111-500 COGS Non-alcoholic Beverage-Other	(2,399)	1,055	(4,109)	2,810	574	(23,641)	(25,011)
Total COGS Non- Alcoholic Beverage	(23,947)	(21,045)	(23,027)	(24,175)	(17,776)	(23,641)	(25,011)
Gross Profit Non- Alcoholic Beverage Sales	33,647	43,251	38,657	51,630	33,887	53,484	46,450

Gross Profit on All Beverages	33,647	43,251	38,657	51,630	33,887	53,484	46,450

<i>External Revenue</i>							
6411-100 External Services-Special Order S/C		(120)	150				0
6411-200 External Services-Other			22				0
Total External Revenue	0	(120)	172	0	0	0	0

Department 835
L'Express

Internal Revenue

Total Service Revenue	0	(120)	172	0	0	0	0
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Interest Revenue

Grants Revenue

Commissions Revenue

Other Sales Revenue

Tobacco

6435-000 Tobacco Sales	51	22					0
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Gross Margin on Tobacco Sales	51	22	0	0	0	0	0
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Miscellaneous Merchandise

6451-000 External Misc. Merchandise Sales	116		5	5			0
7210-000 COGS Misc. Merchandise-External	(1,455)		213	(140)	(93)		0

Gross Profit on Miscellaneous Merchandise	(1,339)	0	218	(135)	(93)	0	0
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Framing

Miscellaneous Sales

Total Gross Profit on Other Sales	(1,288)	22	218	(135)	(93)	0	0
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Clothing Sales

Students' Union Clothing Sales - Internal

External Custom - Other

Other Clothing Sales

Other Revenue & COGS

6470-000 Proceeds From Capital Sales				300			0
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Total Gross Profit	0	0	0	300	0	0	0
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Revenue Subtotal	397,934	437,219	404,541	502,809	366,331	484,782	504,120
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Revenue SubtotalB	167	22	5	305	0	0	0
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Total Revenue	398,101	437,241	404,546	503,114	366,331	484,782	504,120
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Total Cost of Goods Sold	(146,185)	(154,088)	(169,188)	(190,464)	(135,472)	(176,513)	(186,728)
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Total Gross Profit	251,916	283,153	235,358	312,650	230,859	308,269	317,392
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EXPENDITURES

Staff Costs

Wages

8110-000 Casual Wages	59,760	69,974	71,400	67,858	44,358	69,439	62,971
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8111-000 Salaries	65,013	67,604	90,445	99,209	82,704	102,442	111,221
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8112-100 Overtime-Hourly	5	(3)					0
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8113-100 Vacation-Hourly	2,877	2,718	3,807	3,334	2,225	2,863	2,961
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8113-200 Vacation-Salary	3,552	776	1,054				0
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8114-100 Stat. Holiday-Hourly	2,545	2,857	3,385	2,848	1,844	2,916	4,597
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8115-100 Sick Pay-Hourly			392				0
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8116-200 Responsibility-Salary			320				0
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8118-200 Casual Labour-Temp Help					314		0
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Total Wages	133,752	143,926	170,803	173,249	131,445	177,660	181,750
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Government Deductions

8131-100 EI-Hourly	2,092	2,119	2,745	2,076	1,257	2,006	2,008
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8131-200 EI-Salary	2,061	2,048	2,429	2,692	1,929	2,847	3,271
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8132-100 CPP-Hourly	1,548	1,928	2,843	2,613	1,595	3,517	3,428
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8132-200 CPP-Salary	2,626	3,062	3,935	4,328	3,404	5,071	5,081
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Total Government Deductions	8,327	9,157	11,952	11,709	8,185	13,441	13,788
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Employee Benefits

Department 835
L'Express

8141-200	Great West Life-Salary	4,047	4,285	4,787	7,416	6,779	6,153	9,428
8142-200	Alberta Health Care-Salary	830	791	1,100	1,584	1,188	1,585	1,584
8143-100	WCB-Hourly	196	163	202	157	46	227	278
8143-200	WCB-Salary	189	219	169	72	(8)	322	432
8144-200	Pension-Salary	3,488	3,605	4,419	4,863	3,780	4,817	5,523
8146-100	Other Benefits-Hourly	1,244	788	974	1,651	1,113	1,855	1,692
8146-200	Other Benefits-Salary			49	483	393		0
Total Employee Benefits		9,994	9,851	11,700	16,226	13,291	14,959	18,937
<i>Employee Development</i>								
8165-100	Recruitment-Hourly	59	47					0
8165-200	Recruitment-Salary	681	258	395				0
Total Employee Development		740	305	395	0	0	0	0
Total Staff Costs		152,813	163,239	194,850	201,184	152,921	206,060	214,475
Repairs and Maintenance								
8211-100	R & M-Kitchen Equipment	2,593	1,700	2,193	1,205	302	598	600
8211-300	R & M-Equipment Other			267	316	211	397	0
8211-400	R & M-Kitchen Facilities	617		90	38	15	111	300
8211-600	R & M-Facilities Other	448		(40)	141	(211)		0
8211-900	R & M-Other	100		416				0
Total Repairs and Maintenance		3,758	1,700	2,926	1,700	317	1,106	900
Supplies								
8221-000	Serving Products-Kitchen Food	14,168	13,326	14,956	15,375	12,916	13,928	19,608
8221-050	Serving Products-Kitchen Beverage	492	1,511	2,218	4,524	2,678	5,194	3,236
8221-100	Serving Products-Bar			770	765	381		0
8222-000	Glassware Supplies				1,366			0
8223-000	Perishables & Condiments-Kitchen	1,316	4,159	3,117	2,985	4,244	3,788	7,391
8223-100	Perishables & Condiments-Bar	18	(14)	(72)	25			0
8224-000	Beverage Supplies	38	(210)	210				0
8225-200	Supplies-Food & Beverage	185	61					0
8225-250	Supplies-Kitchen	4,661	1,353	3,290	427	(429)	1,027	365
8225-300	Supplies-Operations	31	(20)	154	4		100	80
8230-100	Office Supplies-Computer	100	100	85	150		600	120
8230-200	Office Supplies-Other	233	257	312	84	185	120	93
Total Office Supplies		333	357	397	234	185	720	213
Total Supplies		21,242	20,523	25,040	25,705	19,975	24,757	30,893
Marketing, Advertising and Promotion								
8321-100	Ext. Advertising-Media	585	1,274	1,582	874	992	1,775	1,373
8321-400	Ext. Advertising-Other	62						0
8322-100	Int. Advertising-Media	2,129	1,158	923	1,235	1,218	2,082	1,017
8322-200	Int. Advertising-Photocopy						50	5
8322-300	Int. Advertising-Design Other	600	1,100	453	79	522	110	150
8331-000	External PR	2	149	2			120	40
8332-000	Internal PR	399		68		5	180	195
Total Marketing, Advertising and Promotion		3,777	3,681	3,028	2,188	2,737	4,317	2,780
Printing and Duplicating								
8411-000	External Printing	199		38	57		120	0
8412-000	Internal Printing	27			3		10	10
8422-000	Internal Duplication	20	4	2	104	54	120	111
Total Printing and Duplicating		246	4	40	164	54	250	121
Operational Expenses								
8510-000	General Rentals	123						0
8541-000	Cash Over	(286)	(177)		(1,045)	(334)		0
8542-000	Cash Short	259	2,797	956	493	80		0
8543-100	Shrinkage-Beverage	150	144		(91)	(68)	246	289
8543-200	Shrinkage-Food	1,085	1,061	1,156	3,906	3,627	3,446	4,915
8549-000	Theft		(40)			762		0
8555-000	Bad Debt Expense			50				0
8615-300	Commission Expense-Other					1,334		4,561
Total Operational Expenses		1,331	3,785	2,162	3,263	5,401	3,692	9,765
Communications								
8650-000	Telephone Rentals	507	480	388	136	179	190	240
8652-000	Long Distance	10	2	11	2			4
8653-000	Fax	1						0
8654-000	Courier	1		5				0
8655-000	Postage	1	32	4	4	1	10	7

Department 835
L'Express

Total Communications	520	514	408	142	180	200	251
Legal and Professional							
8720-000 Legal Fees	172			82			0
8721-000 Professional Fees	193	265	440	265			0
Total Legal and Professional	365	265	440	347	0	0	0
Taxes and Licenses							
8741-000 Business Tax/Licences		10	150	150	154	150	150
8742-000 Property Tax	1,525	1,340	1,261	1,220	1,147	1,280	1,200
Total Taxes and Licenses	1,525	1,350	1,411	1,370	1,301	1,430	1,350
Space Costs							
8840-100 Cleaning-Supplies	348	6	582	148	1,009	300	480
8840-200 Cleaning-Service	8,508	8,508	10,860	8,340	7,011	9,516	9,348
8844-000 Common Area Rent	17,688	18,544	22,419	15,250	13,860	19,200	18,480
8850-000 Utilities Expense			1,088	3,217	2,254	2,724	2,700
Total Space Costs	26,544	27,058	34,949	26,955	24,134	31,740	31,008
Capital							
8870-100 Capital Expend <\$500-General	154		121	142		168	0
8870-300 Capital Expend <\$500-Kitchen			54	(758)		168	0
Total Capital	154	0	175	(616)	0	336	0
General Overheads							
8910-000 Travel	28		17		73		0
8930-000 Bank Service Charges		178					0
Total General Overheads	28	178	17	0	73	0	0
TOTAL EXPENDITURES	212,303	222,297	265,446	262,402	207,093	273,888	291,543
NET PROFIT (LOSS)	39,613	60,856	(30,088)	50,248	23,766	34,381	25,849

Department 836
L'Express Catering

	Past Year's Actuals				Current Year		Next Year
	2001	2002	2003	2004	2005	2005	2006
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Food Sales							
<i>Sales</i>							
6112-000 Food-External Catering	\$63,028	\$60,740	\$27,751	\$34,540	\$35,999	\$35,741	\$45,028
6113-100 Food-Internal Catering-Entertainment	5,224	40					0
6113-200 Food-Internal Catering-Food & Beverage	2,123	816	249				0
Total Food Sales	70,375	61,596	28,000	34,540	35,999	35,741	45,028
<i>Cost of Goods Sold</i>							
7110-100 COGS Food-Meat	(1,623)						0
7110-200 COGS Food-Bakery Products	(1,804)						0
7110-250 COGS Food-Vegetables	(1,337)						0
7110-300 COGS Food-Fruit	(83)						0
7110-500 COGS Food-Portions	(223)	(570)					0
7110-550 COGS Food-Dairy Products	(302)						0
7110-600 COGS Food-Other	(20,980)	(24,056)	(7,447)	(5,825)	(10,834)	(9,199)	(11,259)
Total COGS Food	(26,352)	(24,626)	(7,447)	(5,825)	(10,834)	(9,199)	(11,259)
Gross Profit on Food Sales	44,023	36,970	20,553	28,715	25,165	26,542	33,769
Beverage Sales							
<i>Non- Alcoholic Beverages</i>							
<i>Sales</i>							
6120-000 Non-alcoholic Beverage Sales	75						0
6120-150 Non-alcoholic Beverage Sales-Milk Catering			2	34	2	62	0
6120-250 Non-alcoholic Beverage Sales-Pop Catering	1,780	3,344	2,670	2,327	1,465	2,346	1,843
6120-350 Non-alcoholic Beverage Sales-Juice Catering	8,895	7,308	3,333	4,212	3,586	4,226	4,943
6120-450 Non-alcoholic Beverage Sales-Coffee Catering	8,301	9,413	7,289	8,201	6,333	8,997	8,956
6120-550 Non-alcoholic Beverage Sales-Other Catering	1,550	1,832	1,407	779	1,029	867	1,382
Total Non- Alcoholic Beverage Sales	20,616	21,955	14,704	15,553	12,415	16,498	17,124
<i>Cost of Goods Sold</i>							
7111-200 COGS Non-alcoholic Beverage-Pop	(1,356)	(2,451)	(129)	121			0
7111-300 COGS Non-alcoholic Beverage-Juice	(1,344)	(110)	(333)	24			0
7111-400 COGS Non-alcoholic Beverage-Coffee/Tea	(2,002)		20	45	(248)		0
7111-500 COGS Non-alcoholic Beverage-Other	(2,271)	(5,123)	(1,191)	(8,896)		(6,050)	(6,339)
Total COGS Non- Alcoholic Beverage	(6,973)	(7,684)	(1,633)	(8,706)	(248)	(6,050)	(6,339)
Gross Profit Non- Alcoholic Beverage Sales	13,643	14,271	13,071	6,847	12,167	10,448	10,785
Gross Profit on All Beverages	13,643	14,271	13,071	6,847	12,167	10,448	10,785
Service Revenue							
<i>External Revenue</i>							
6411-100 External Services-Special Order S/C	4,156	6,520	3,338	2,255	791	2,292	1,412
Total External Revenue	4,156	6,520	3,338	2,255	791	2,292	1,412
<i>Internal Revenue</i>							
Total Service Revenue	4,156	6,520	3,338	2,255	791	2,292	1,412
Total Revenue	95,147	90,071	46,042	52,348	49,205	54,531	63,564
Total Cost of Goods Sold	(33,325)	(32,310)	(9,080)	(14,531)	(11,082)	(15,249)	(17,598)
Total Gross Profit	61,822	57,761	36,962	37,817	38,123	39,282	45,966
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8110-000 Casual Wages	17,282	14,402	10,388	4,036	3,267	3,417	4,288
8111-000 Salaries	5,989	3,808	1,300	7,978	6,323	6,795	8,003
8112-100 Overtime-Hourly		150					0
8113-100 Vacation-Hourly	691	891	21	157	124	137	166
8114-100 Stat. Holiday-Hourly	723	369	21	157	124	144	173
Total Wages	24,685	19,620	11,730	12,328	9,838	10,493	12,630
<i>Government Deductions</i>							
8131-100 EI-Hourly	543	349	15	114	95	99	126
8131-200 EI-Salary	192	315	37	231	183	188	236
8132-100 CPP-Hourly	563	182	27	197	163	176	213
8132-200 CPP-Salary	228	190	65	399	316	336	403
Total Government Deductions	1,526	1,036	144	941	757	799	978
<i>Employee Benefits</i>							
8141-200 Great West Life-Salary	361	108	111	678	569	1,069	702
8142-200 Alberta Health Care-Salary	60	28					0
8143-100 WCB-Hourly		61	52	118	33	11	104
8143-200 WCB-Salary		9	51	239	95	21	194
8144-200 Pension-Salary	275	305	65	399	316	629	403
8146-100 Other Benefits-Hourly	27						0
Total Employee Benefits	723	511	279	1,434	1,013	1,730	1,403

Department 836
L'Express Catering

Employee Development

Total Staff Costs	26,934	21,167	12,153	14,703	11,608	13,022	15,011
Repairs and Maintenance							
8211-100 R & M-Kitchen Equipment	540	575	38	256	211	255	180
8211-600 R & M-Facilities Other	108	178	77	562	211	255	180
Total Repairs and Maintenance	648	753	115	818	422	510	360
Supplies							
8221-000 Serving Products-Kitchen Food	300	580	(1,839)	685	524	494	642
8221-050 Serving Products-Kitchen Beverage	42	143	315	1,392	1,054	1,234	1,472
8223-000 Perishables & Condiments-Kitchen	64	286	(2)	448	422	406	513
8225-250 Supplies-Kitchen	265	272	16	995	527	498	918
8230-100 Office Supplies-Computer			15				72
8230-200 Office Supplies-Other	57	53		224	161	100	72
Total Office Supplies	57	53	15	224	161	100	144
Total Supplies	765	1,354	(1,417)	3,744	2,688	3,093	3,689
Marketing, Advertising and Promotion							
8321-100 Ext. Advertising-Media	234					180	245
8322-100 Int. Advertising-Media	750	1,050				84	0
8322-200 Int. Advertising-Photocopy		150	150				0
8322-300 Int. Advertising-Design Other	600	600			142		75
8331-000 External PR	124	129	150	15		125	0
Total Marketing, Advertising and Promotion	1,708	1,929	300	15	142	389	320
Printing and Duplicating							
8411-000 External Printing				992			0
8412-000 Internal Printing			3	10		185	25
8422-000 Internal Duplication					24		60
Total Printing and Duplicating	0	0	3	1,002	24	185	85
Operational Expenses							
8542-000 Cash Short			3				0
8543-100 Shrinkage-Beverage	64	13	70	281	211	221	333
8543-200 Shrinkage-Food	192	20	52	393	316	341	587
8555-000 Bad Debt Expense			1,645	193			0
8559-000 Bad Debt Recovery				(877)			0
Total Operational Expenses	256	33	1,770	(10)	527	562	920
Communications							
8650-000 Telephone Rentals			49	174	54	72	72
Total Communications	0	0	49	174	54	72	72
Legal and Professional							
8721-000 Professional Fees	72						0
Total Legal and Professional	72	0	0	0	0	0	0
Taxes and Licenses							
8741-000 Business Tax/Licences	80	80				72	0
Total Taxes and Licenses	80	80	0	0	0	72	0
Space Costs							
8840-100 Cleaning-Supplies	180	60	99	730	135	180	180
8840-200 Cleaning-Service	2,472	2,472	120	2,640	1,224	1,632	1,632
8844-000 Common Area Rent	5,136	4,280	405	7,574	3,258	4,344	4,344
Total Space Costs	7,788	6,812	624	10,944	4,617	6,156	6,156
Capital							
8870-100 Capital Expend <\$500-General						60	0
Total Capital	0	0	0	0	0	60	0
General Overheads							
8910-000 Travel					64		235
8970-000 Misc. Expense		188					0
Total General Overheads	0	188	0	0	64	0	235
TOTAL EXPENDITURES	38,251	32,316	13,597	31,390	20,146	24,121	26,848
NET PROFIT (LOSS)	23,571	25,445	23,365	6,427	17,977	15,161	19,118

Department 837
Cram Dunk

	Current Year			Next Year
	2004	2005	2005	2006
	Actual	Actual To-Date	Budget	
REVENUE				
Student Fees				
Registrations				
Food Sales				
<i>Sales</i>				
6111-000 Food-Retail	\$178	\$292		\$0
6111-600 Food-Retail-Baked Goods	85,175	86,832	93,670	116,782
Total Food Sales	85,353	87,124	93,670	116,782
<i>Cost of Goods Sold</i>				
7110-200 COGS Food-Bakery Products	(36,617)	(32,563)	(41,286)	(43,208)
7110-600 COGS Food-Other	(568)	(41)		0
Total COGS Food	(37,185)	(32,604)	(41,286)	(43,208)
Gross Profit on Food Sales	48,168	54,520	52,384	73,574
Beverage Sales				
<i>Non- Alcoholic Beverages</i>				
<i>Sales</i>				
6120-200 Non-alcoholic Beverage Sales-Pop	3,731	3,753	5,496	5,300
6120-300 Non-alcoholic Beverage Sales-Juice	7,187	7,153	9,408	9,954
6120-400 Non-alcoholic Beverage Sales-Coffee	114,386	116,410	139,138	159,666
6120-500 Non-alcoholic Beverage Sales-Other	3,712	5,871	4,658	7,987
Total Non- Alcoholic Beverage Sales	129,016	133,187	158,700	182,907
<i>Cost of Goods Sold</i>				
7111-200 COGS Non-alcoholic Beverage-Pop	(1,582)	(1,436)		0
7111-300 COGS Non-alcoholic Beverage-Juice	(2,560)	(2,809)		0
7111-400 COGS Non-alcoholic Beverage-Coffee/Tea	(28,364)	(25,055)		0
7111-500 COGS Non-alcoholic Beverage-Other	(1,612)	(2,409)	(42,334)	(47,432)
Total COGS Non- Alcoholic Beverage	(34,118)	(31,709)	(42,334)	(47,432)
Gross Profit Non- Alcoholic Beverage Sales	94,898	101,478	116,366	135,475
Gross Profit on All Beverages	94,898	101,478	116,366	135,475
Revenue Subtotal	214,369	220,311	252,370	299,689
Total Revenue	214,369	220,311	252,370	299,689
Total Cost of Goods Sold	(71,303)	(64,313)	(83,620)	(90,640)
Total Gross Profit	143,066	155,998	168,750	209,049
EXPENDITURES				
Staff Costs				
<i>Wages</i>				
8110-000 Casual Wages	38,389	28,368	36,025	36,937
8111-000 Salaries	13,656	25,548	36,110	37,116
8112-100 Overtime-Hourly		474		0
8113-100 Vacation-Hourly	1,618	1,110	1,441	1,514
8113-200 Vacation-Salary		231		0
8114-100 Stat. Holiday-Hourly	1,592	1,074	1,513	1,551
8115-100 Sick Pay-Hourly	269			0
8117-100 Shift Diff-Hourly	66	29		60
Total Wages	55,590	56,834	75,089	77,179
<i>Government Deductions</i>				
8131-100 EI-Hourly	1,250	797	1,081	1,101
8131-200 EI-Salary	353	640	1,001	1,008
8132-100 CPP-Hourly	1,219	697	1,929	1,976
8132-200 CPP-Salary	552	971	1,787	1,476
Total Government Deductions	3,374	3,105	5,798	5,561
<i>Employee Benefits</i>				
8141-200 Great West Life-Salary	937	2,866		3,300
8142-200 Alberta Health Care-Salary	352	(352)	528	1,056
8143-100 WCB-Hourly	26	27	121	136
8143-200 WCB-Salary	3	7	112	144
8144-200 Pension-Salary	1,071	1,428		1,872

Department 837
Cram Dunk

8146-200	Other Benefits-Salary	473	393	750	500
Total Employee Benefits		2,862	4,369	1,511	7,008
Employee Development					
8165-100	Recruitment-Hourly		120		0
Total Employee Development		0	120	0	0
Total Staff Costs		61,826	64,428	82,398	89,747
Repairs and Maintenance					
8211-100	R & M-Kitchen Equipment	204	1,968	2,144	747
8211-300	R & M-Equipment Other	4			
8211-400	R & M-Kitchen Facilities	471	3		245
8211-600	R & M-Facilities Other	313	111	245	0
Total Repairs and Maintenance		992	2,082	2,389	992
Supplies					
8221-000	Serving Products-Kitchen Food	2,864	2,252	3,191	3,191
8221-050	Serving Products-Kitchen Beverage	16,774	17,717	17,036	20,917
8223-000	Perishables & Condiments-Kitchen	10,834	10,024	11,962	14,424
8225-250	Supplies-Kitchen	8	8	339	270
8225-300	Supplies-Operations	782			0
8230-100	Office Supplies-Computer	29			0
8230-200	Office Supplies-Other	76	12	105	105
Total Office Supplies		105	12	105	105
Total Supplies		31,367	30,013	32,633	38,907
Marketing, Advertising and Promotion					
8321-100	Ext. Advertising-Media	2,511	1,452	3,752	2,020
8322-100	Int. Advertising-Media	95	1,203		1,250
8322-300	Int. Advertising-Design Other	559	607	315	600
8331-000	External PR	105	36	315	100
Total Marketing, Advertising and Promotion		3,270	3,298	4,382	3,970
Printing and Duplicating					
8411-000	External Printing	123			150
8412-000	Internal Printing	87			0
8422-000	Internal Duplication	20	35	120	60
Total Printing and Duplicating		230	35	120	210
Operational Expenses					
8541-000	Cash Over	(472)	(733)		0
8542-000	Cash Short	580	163		0
8543-100	Shrinkage-Beverage	8	28	374	181
8543-200	Shrinkage-Food	4,465	3,835	5,110	4,451
Total Operational Expenses		4,581	3,293	5,484	4,632
Communications					
8650-000	Telephone Rentals	209	233	204	312
8651-000	Telephone Repairs	157			0
8652-000	Long Distance			16	15
8655-000	Postage		2	15	15
Total Communications		366	235	235	342
Legal and Professional					
Taxes and Licenses					
8741-000	Business Tax/Licences			150	150
8742-000	Property Tax		656	1,200	1,200
Total Taxes and Licenses		0	656	1,350	1,350
Space Costs					
8840-100	Cleaning-Supplies	350	101	420	180
8840-200	Cleaning-Service	3,784	4,257	5,676	5,676
8844-000	Common Area Rent	7,423	7,860	10,476	10,476
8850-000	Utilities Expense	2,866	2,266	3,912	2,712
Total Space Costs		14,423	14,484	20,484	19,044
Capital					
8870-100	Capital Expend <\$500-General	84	253		0
Total Capital		84	253	0	0
General Overheads					

Department 837

Cram Dunk

TOTAL EXPENDITURES

117,139 118,777 149,475 159,194

NET PROFIT (LOSS)

25,927 37,221 19,275 49,854

Department 838
PowerPlant

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	Past Year's Actuals				Current Year		Next Year
	2001	2002	2003	2004	2005	2005	2006
	Actual	Actual	Actual	Actual	Actual To-Date	Budget	
REVENUE							
Food Sales							
<i>Sales</i>							
6111-000 Food-Retail	\$333,571	\$342,111	\$327,053	\$320,776	\$249,067	\$381,116	\$387,735
Total Food Sales	333,571	342,111	327,053	320,776	249,067	381,116	387,735
<i>Cost of Goods Sold</i>							
7110-100 COGS Food-Meat		(5,383)		(93)			0
7110-200 COGS Food-Bakery Products	5		2				0
7110-400 COGS Food-Bread Products	(102)	(1,638)					0
7110-500 COGS Food-Portions	(1,855)	(740)			3		0
7110-600 COGS Food-Other	(133,703)	(135,820)	(135,599)	(131,281)	(102,929)	(152,447)	(147,339)
Total COGS Food	(135,655)	(143,581)	(135,597)	(131,374)	(102,926)	(152,447)	(147,339)
Gross Profit on Food Sales	197,916	198,530	191,456	189,402	146,141	228,669	240,396
Beverage Sales							
<i>Non- Alcoholic Beverages</i>							
<i>Sales</i>							
6120-000 Non-alcoholic Beverage Sales	584	546	419	2,138	34,599	60,838	53,754
6120-200 Non-alcoholic Beverage Sales-Pop	60,814	65,350	59,625	50,566			0
6120-300 Non-alcoholic Beverage Sales-Juice	8						0
6120-500 Non-alcoholic Beverage Sales-Other	16	80					0
Total Non- Alcoholic Beverage Sales	61,422	65,976	60,044	52,704	34,599	60,838	53,754
<i>Cost of Goods Sold</i>							
7111-200 COGS Non-alcoholic Beverage-Pop	4,086	3,799	2,210	55	(131)		0
7111-300 COGS Non-alcoholic Beverage-Juice	(234)						0
7111-400 COGS Non-alcoholic Beverage-Coffee/Tea	(13)	(917)					0
7111-500 COGS Non-alcoholic Beverage-Other	(15,672)	(16,882)	(15,629)	(14,162)	(10,354)	(13,561)	(13,976)
Total COGS Non- Alcoholic Beverage	(11,833)	(14,000)	(13,419)	(14,107)	(10,485)	(13,561)	(13,976)
Gross Profit Non- Alcoholic Beverage Sales	49,589	51,976	46,625	38,597	24,114	47,277	39,778
<i>Liquor</i>							
6121-000 Regular Liquor Sales	245,937	188,868	140,289	168,091	117,012	191,276	174,042
7120-000 COGS Alcohol-Liquor	(55,845)	(36,378)	(29,338)	(30,674)	(25,838)	(41,908)	(34,808)
Gross Profit on Liquor Sales	190,092	152,490	110,951	137,417	91,174	149,368	139,234
<i>Domestic Draught Beer</i>							
6131-000 Regular Domestic Draught Sales	179,130	182,030	151,175	117,514	81,068	135,267	112,620
7121-000 COGS Alcohol-Domestic Beer Draught	(70,596)	(66,219)	(57,140)	(46,490)	(26,697)	(51,369)	(42,796)
Gross Profit on Domestic Draught Beer Sales	108,534	115,811	94,035	71,024	54,371	83,898	69,825
<i>Domestic Pack Beer</i>							
6141-000 Regular Domestic Pack Sales	35,492	36,535	42,373	69,128	51,297	86,827	78,994
7122-000 COGS Alcohol-Domestic Beer Pack	(14,030)	(13,784)	(15,309)	(28,273)	(18,704)	(32,128)	(30,018)
Gross Profit on Domestic Pack Beer	21,462	22,751	27,064	40,855	32,593	54,699	48,976
<i>Import Draught Beer</i>							
6151-000 Regular Import Draught Sales	15,393	17,729	22,723	23,441	21,604	24,302	33,866
7123-000 COGS Alcohol-Import Beer Draught	(5,370)	(7,293)	(6,162)	(10,284)	(9,537)	(11,832)	(16,256)
Gross Profit on Import Draught Beer	10,023	10,436	16,561	13,157	12,067	12,470	17,610
<i>Import Pack Beer</i>							
6161-000 Regular Import Pack Sales	39,601	56,269	46,214	49,587	24,026	53,673	35,144
7124-000 COGS Alcohol-Import Beer Pack	(17,821)	(26,059)	(19,109)	(21,529)	(8,734)	(22,474)	(14,058)
Gross Margin on Import Pack Beer	21,780	30,210	27,105	28,058	15,292	31,199	21,086
<i>Wine</i>							
6171-000 Regular Wine Sales	5,178	6,891	10,265	9,117	6,603	10,220	10,144
7125-000 COGS Alcohol-Wine	(3,258)	(5,307)	(5,733)	(5,661)	(3,754)	(6,369)	(6,086)
Gross Profit on Wine	1,920	1,584	4,532	3,456	2,849	3,851	4,058
<i>Coolers</i>							
6181-000 Regular Cooler Sales	36,072	33,522	32,680	32,438	22,862	35,889	33,706
7126-000 COGS Alcohol-Coolers	(16,231)	(16,585)	(13,959)	(14,533)	(10,079)	(15,027)	(14,494)
Gross Profit on Coolers	19,841	16,937	18,721	17,905	12,783	20,862	19,213
<i>Big Rock Beer</i>							
6191-000 Regular Big Rock Sales	170,200	156,832	198,447	200,285	173,604	235,243	266,455
7127-000 COGS Alcohol-Big Rock	(68,802)	(61,694)	(70,696)	(69,244)	(66,316)	(89,337)	(103,917)
Gross Profit on Big Rock Beer	101,398	95,138	127,751	131,041	107,288	145,906	162,537

Department 838
PowerPlant

Gross Profit on Alcoholic Beverages	475,050	445,357	426,720	442,913	328,417	502,253	482,539
Gross Profit on All Beverages	524,639	497,333	473,345	481,510	352,531	549,530	522,317
Admissions							
<i>Admissions - Film</i>							
6211-000 Admissions-Film Revenue	312		882	360			0
7135-100 COGS Admissions-Film	(248)		(493)	(242)			0
Gross Profit on Admissions - Film	64	0	389	118	0	0	0
<i>Admissions - Other</i>							
6212-000 Admissions-Other	34,744	28,301	11,758	7,835	8,250	71,996	69,956
7135-200 COGS Admissions-Other		(15,580)	(8,206)	(1,238)			0
Gross Profit on Admissions - Other	34,744	12,721	3,552	6,597	8,250	71,996	69,956
Gross Profit on Admissions	34,808	12,721	3,941	6,715	8,250	71,996	69,956
Advertising							
6221-100 External Advertising-Display	1,197		1,769	1,584	1,001	5,258	1,050
Total Advertising Revenue	1,197	0	1,769	1,584	1,001	5,258	1,050
Games							
6232-000 Games Commissions	19,207	15,932	14,210	14,742	7,290	14,490	10,935
Total Games Revenue	19,207	15,932	14,210	14,742	7,290	14,490	10,935
Service Revenue							
<i>External Revenue</i>							
6411-100 External Services-Special Order S/C	710	931	783	422	(365)	468	300
6411-200 External Services-Other New Yrs Tix Sales		4,694					8,000
Total External Revenue	710	5,625	783	422	(365)	468	8,300
<i>Internal Revenue</i>							
Total Service Revenue	710	5,625	783	422	(365)	468	8,300
Commissions Revenue							
6430-000 General Commissions					888		600
Total Commissions Revenue	0	0	0	0	888	0	600
Other Sales Revenue							
<i>Tobacco</i>							
6435-000 Tobacco Sales	23,615	34,734	32,742	34,549	23,311	36,531	17,492
7200-000 COGS Tobacco	(18,266)	(25,462)	(25,766)	(27,463)	(17,111)	(28,859)	(13,819)
Gross Margin on Tobacco Sales	5,349	9,272	6,976	7,086	6,200	7,672	3,673
<i>Miscellaneous Merchandise</i>							
7210-000 COGS Misc. Merchandise-External	24	55	3	2	20		0
Gross Profit on Miscellaneous Merchandise	24	55	3	2	20	0	0
Total Gross Profit on Other Sales	5,373	9,327	6,979	7,088	6,220	7,672	3,673
Other Revenue & COGS							
6500-100 Miscellaneous-Bottle Returns	3,470	3,019	7,830	6,192	2,402	5,037	3,602
6500-200 Miscellaneous-Other						12,500	0
7300-000 COGS Transportation	(4,185)	(4,992)	(4,475)	(5,133)	(4,012)	(4,882)	(6,014)
Total Gross Profit	(715)	(1,973)	3,355	1,059	(1,610)	12,655	(2,412)
Revenue Subtotal	1,178,166	1,136,621	1,060,665	1,068,024	797,918	1,306,863	1,276,701
Revenue SubtotalB	27,085	37,753	40,572	40,741	26,601	54,068	21,694
Total Revenue	1,205,251	1,174,374	1,101,237	1,108,765	824,519	1,360,931	1,298,396
Total Cost of Goods Sold	(422,116)	(436,879)	(405,399)	(406,243)	(304,173)	(470,193)	(443,581)
Total Gross Profit	783,135	737,495	695,838	702,522	520,346	890,738	854,814
EXPENDITURES							
Staff Costs							
<i>Wages</i>							
8110-000 Casual Wages	301,055	314,050	252,047	263,019	194,068	273,221	263,029
8111-000 Salaries	28,876	31,546	75,124	75,151	65,704	103,841	85,102
8112-100 Overtime-Hourly	585	1,102	17	21	503		0
8113-100 Vacation-Hourly	12,480	12,964	10,540	11,145	8,598	10,929	10,521
8113-200 Vacation-Salary	1,204	439	1,623	1,100	1,608		0
8114-100 Stat. Holiday-Hourly	12,386	12,997	10,402	10,730	8,097	11,475	11,047
8115-100 Sick Pay-Hourly	211		252	431	1,998	122	200
8118-200 Casual Labour-Temp Help					82		2,250
Total Wages	356,797	373,098	350,005	361,597	280,658	399,588	372,149
<i>Government Deductions</i>							
8131-100 EI-Hourly	9,772	9,951	7,554	7,664	5,471	7,877	7,148
8131-200 EI-Salary	947	889	2,077	2,032	1,537	2,878	2,136
8132-100 CPP-Hourly	6,480	7,681	6,275	7,507	5,304	14,065	14,097

Department 838
PowerPlant

8132-200	CPP-Salary	1,131	1,197	3,158	3,368	2,674	5,140	4,213
Total Government Deductions		18,330	19,718	19,064	20,571	14,986	29,960	27,595
Employee Benefits								
8141-100	Great West Life-Hourly	1,105	798			141	900	2,880
8141-200	Great West Life-Salary	1,606	2,106	2,634	2,536	2,470	4,092	4,230
8142-100	Alberta Health Care-Hourly	102	5				264	528
8142-200	Alberta Health Care-Salary	170	125	673	409	422	480	480
8143-100	WCB-Hourly	802	883	946	998	292	881	848
8143-200	WCB-Salary	128	252	98	126	47	322	264
8144-200	Pension-Salary	1,490	1,535	3,461	3,689	3,143	4,063	4,286
8146-100	Other Benefits-Hourly	4,613	6,715	4,508	4,398	2,177	6,328	4,077
Total Employee Benefits		10,016	12,419	12,320	12,156	8,692	17,330	17,592
Employee Development								
8165-100	Recruitment-Hourly	679	865	1,270	448	356	500	400
8165-200	Recruitment-Salary		279	1,117	755	160	300	400
8171-200	Course/Seminar-Internal							3,696
8173-100	Conference-Transportation					125	400	650
8173-200	Conference-Accommodation						1,100	730
8173-300	Conference-Registration					1,100	1,100	730
8173-400	Conference-Other					364	400	130
Total Employee Development		679	1,144	2,387	1,203	2,105	3,800	6,736
Total Staff Costs		385,822	406,379	383,776	395,527	306,441	450,678	424,072
Repairs and Maintenance								
8211-100	R & M-Kitchen Equipment	5,495	3,950	3,407	3,138	2,070	3,225	3,048
8211-200	R & M-Bar Equipment	2,038	2,962	4,398	2,047	2,561	1,200	3,626
8211-300	R & M-Equipment Other	513	1,618	782	1,785	630	1,000	842
8211-400	R & M-Kitchen Facilities	1,513	689	210	844	435	989	989
8211-500	R & M-Bar Facilities	1,326	1,035	800	576	384	576	576
8211-600	R & M-Facilities Other	3,019	4,102	3,278	5,493	4,861	4,800	4,800
8211-700	R & M-Copy Charges	3,109	4,805	3,210	1,950	3,009	4,000	4,000
8211-900	R & M-Other	2,053	5,831	2,293	295	230	240	240
Total Repairs and Maintenance		19,066	24,992	18,378	16,128	14,180	16,030	18,121
Supplies								
8221-000	Serving Products-Kitchen Food	4,613	5,269	4,163	5,200	767	3,879	3,296
8221-050	Serving Products-Kitchen Beverage		1					0
8221-100	Serving Products-Bar	993	827	881	1,000	640	896	881
8222-000	Glassware Supplies	9,221	7,116	4,942	6,448	3,019	5,773	6,344
8223-000	Perishables & Condiments-Kitchen	3,139	3,700	3,830	3,836	2,903	3,392	3,373
8223-100	Perishables & Condiments-Bar	3,667	2,920	2,503	2,612	2,258	2,547	2,165
8224-000	Beverage Supplies	13,312	10,520	6,181	6,446	5,305	6,349	6,977
8225-200	Supplies-Food & Beverage	86	442	582	585	753	602	641
8225-250	Supplies-Kitchen	1,788	3,405	2,633	2,942	613	3,218	3,296
8225-400	Supplies-Other		6					0
8230-100	Office Supplies-Computer	150	135	200	211	468	330	550
8230-200	Office Supplies-Other	347	716	560	341	407	345	499
Total Office Supplies		497	851	760	552	875	675	1,049
Total Supplies		37,316	35,057	26,475	29,621	17,133	27,331	28,021
Marketing, Advertising and Promotion								
8321-100	Ext. Advertising-Media	488		5,124	8,274	5,002	9,953	15,186
8321-200	Ext. Advertising-Supplies-acct. no. changed	135						480
8321-400	Ext. Advertising-Other	86	250	23	100		2,099	0
8322-100	Int. Advertising-Media	5,895	6,754			1,033	140	680
8322-200	Int. Advertising-Photocopy	(380)	3,192	1,202	972	919	1,925	500
8322-300	Int. Advertising-Design Other	1,423	1,200	715	503	6,007	3,959	4,050
8331-000	External PR	4,783	3,663	4,047	3,564	1,499	2,840	2,850
8332-000	Internal PR	801	1,187	842	605	4,928	17,443	523
8333-000	Volunteer PR				604	486	473	523
Total Marketing, Advertising and Promotion		13,231	16,246	11,953	14,622	19,874	38,832	24,792
Printing and Duplicating								
8411-000	External Printing	98	(1,169)	131	162	3,250	6,150	2,350
8412-000	Internal Printing					188		3,320
8422-000	Internal Duplication	796	353	276	311	250	296	351
Total Printing and Duplicating		894	(816)	407	473	3,688	6,446	6,021
Operational Expenses								
8510-000	General Rentals	3,810	1,774	1,215	1,215	810	1,620	1,620
8511-000	Movie Rentals (DJ Costs)				5,275	6,825	28,827	7,500
8515-000	Performer's Costs		472	2,470	2,013	315	25,478	28,262
8516-000	Production Costs	(1,788)	(709)	(374)	(270)	(474)		14,070
8520-000	General Expense Allowance	1,764	669	676	270	818		600
8543-100	Shrinkage-Beverage	16,156	14,784	13,784	13,171	13,014	13,724	14,377
8543-200	Shrinkage-Food	10,262	8,047	6,917	6,895	5,736	7,946	8,930
8543-300	Shrinkage-Other	148						0
8549-000	Theft					20		160
8555-000	Bad Debt Expense	3,055		73				0
8615-300	Commission Expense-Other	553	1,699	2,084	2,086	708	2,250	2,100
Total Operational Expenses		33,960	26,736	26,845	30,655	27,772	79,845	77,619

Department 838
PowerPlant

Communications								
8650-000	Telephone Rentals	1,686	1,728	1,867	1,441	960	1,876	1,564
8651-000	Telephone Repairs				82			0
8652-000	Long Distance	2		1	44	4		200
8653-000	Fax			1				0
8654-000	Courier	1	5		5	26		80
8655-000	Postage	29	36	28	34	28	20	36
Total Communications		1,718	1,769	1,897	1,606	1,018	1,896	1,880
Legal and Professional								
8720-000	Legal Fees	172	61	38	1,008	252		0
8721-000	Professional Fees	530	795	1,066	795		795	795
Total Legal and Professional		702	856	1,104	1,803	252	795	795
Taxes and Licenses								
8741-000	Business Tax/Licences	6,637	6,749	7,260	8,181	8,192	7,892	10,482
Total Taxes and Licenses		6,637	6,749	7,260	8,181	8,192	7,892	10,482
Space Costs								
8840-100	Cleaning-Supplies	8,754	7,296	11,527	9,323	7,312	11,627	10,517
8840-200	Cleaning-Service	42,209	43,164	42,944	44,800	32,800	44,800	44,800
8841-000	External Rent	120,000	120,000	120,000	120,000	90,000	120,000	120,000
8850-000	Utilities Expense	56,105	49,579	56,612	60,322	48,469	55,000	65,824
Total Space Costs		227,068	220,039	231,083	234,445	178,581	231,427	241,141
Capital								
8870-100	Capital Expend <\$500-General	92	198	769	545	681	184	678
8870-200	Capital Expend <\$500-Bar	262	213	172	213	533	176	628
8870-300	Capital Expend <\$500-Kitchen	308	240	616	3,432	822	1,109	937
Total Capital		662	651	1,557	4,190	2,036	1,469	2,243
General Overheads								
8910-000	Travel	139	196	325	427	181	350	200
8920-000	Publications	127		538	1,223	939	1,257	1,257
8921-000	Associations	1,808	1,562	1,805	549			0
8930-000	Bank Service Charges	520	633	472	611	602	503	803
8931-000	Credit Card S/C	2,585	2,613	3,623	4,410	3,285	3,394	4,380
8935-000	Fund Raising (New Yrs Expenses)		1,282					4,000
8980-000	Previous Yrs. Expense	8	710		125			0
Total General Overheads		5,187	6,996	6,763	7,345	5,007	5,504	10,640
TOTAL EXPENDITURES		732,263	745,654	717,498	744,596	584,174	868,145	845,826
NET PROFIT (LOSS)		50,872	(8,159)	(21,660)	(42,074)	(63,828)	22,593	8,988

Executive Committee Report to Students' Council May 17, 2005

- 1. There were no motions passed at the May 10, 2005 Executive Committee meeting.**

D.I.E. Report to Students' Council May 17, 2005

The Discipline, Interpretation, and Enforcement Board have made the following rulings.

Ruling #1 Jones v. Students' Council, Executive Committee, Harlow

Date Heard:

May 9, 2005

Members of the D.I.E. Board Present:

Alex Ragan, Chairman
Stephen Congly
Catherine Lepine

Appearing For the Appellant:

Chris Jones

Appearing For the Respondent:

Gregory Harlow
Justin Kehoe

Summary of Facts and Allegations:

On 6 May 2005, Students' Council held its changeover meeting. Procedures for this are set out in SU Bylaw 100 §§10-13 [Bylaw 100] including the installation of elected officials [Executive] in the Chief Returning Officer's report of the elections of the Students' Union. On 8 March 2005, Bylaw 500 "A Bylaw Respecting Access to Students' Union Information" was proclaimed into force. In Bylaw 500 §5(2), it is stated "Any person becoming a member of or a proxy on Students' Council, the Executive Committee, the Discipline, Interpretation, and Enforcement Board, or a committee thereof shall enter into a non-disclosure agreement with the Students' Union in advance of assuming such office."

Mr. Jones alleges that as no member of the Executive or of Students' Council signed such a non-disclosure agreement, they are unable to fulfill their duties of their office until such time that a non-disclosure agreement is completed.

The facts are not disputed by the respondents.

Issues:

1. Are members of the Executive or of Students' Council considered to be in office at the present time?

Decision:

The letter of the legislation is clear in this case. Without signing a non-disclosure agreement, which is required in advance of assuming office (Bylaw 500 §5(2)), the elected officials and councilors have no authority to conduct any duties of their office.

The argument was made by the Respondent that Bylaw 100 §12 which states that after the installation ceremony, “the term of the incoming council will begin” meant that members take office and that D.I.E. Board should harmonize legislation so as to reconcile this. D.I.E. Board disagrees with this interpretation; an elected official’s term does not necessarily mark the assumption of office. This is exemplified with the election of an Member of Parliament in the House of Commons. A Member of Parliament’s term begins with the return of the results by the Chief Returning Officer; the Member of Parliament does not hold office until the appropriate oaths are sworn.

As such, the Panel of First Instance finds for the Appellant.

Remedy:

It is not necessary to repeat the induction ceremony as conducted as this was done within authority of Bylaw 100 §10 and the 2004-2005 Students’ Council and Executive Committee.

Any actions performed to date by either the 2005-2006 Students’ Council or 2005-2006 Executive Committee are declared null and void and not in force. The records and minutes of Students’ Council will be modified to reflect this ruling. Any further decisions or actions done prior to the signing of this non-disclosure agreement in accordance with Bylaw 500 §5(2) by the members of Students’ Council and the Executive Committee are also null and void and not in force.

Proposed Students' Council Meeting Schedule 2005/2006

All meetings start at 6:00 pm and will go until 9:00 pm unless extended by Students' Council. All meetings will be in the Council chambers, University Hall.

May 17 & 31

June 14 & 28

July 12 & 26

August 9 & 23

September 13 & 20

October 4 & 18

November 1, 15 & 29

December 6

January 10, 24 & 31

February 7 & 28

March 14 & 28

April 4 & 11

Total number of meetings: 25

TERMS OF AGREEMENT

Operating Agreement

Between the University of Alberta Students' Union ("Students' Union")
or the "Landlord" and

the First Alberta Campus Radio Association ("FACRA" or the
"Tenant")

The parties agree to provide the following:

1. The Students' Union agrees to ~~provide~~ the following:

- a) To provide to FACRA ~~Two~~ two thousand one hundred eighty six (2186) square feet of space presently as Room 0-09, CJSR, in the Students' Union Building (the "Leased Premises"), at a total cost to FACRA of \$7,150 per annum, including utilities and custodial services. This sum is to be paid via a monthly payment of \$596 to be paid by the last day of each month. Rental rates are subject to change at any time, provided six months notice is granted, and will be based upon changes to custodial and utilities costs.
- b) To conduct reasonable ~~P~~ payroll and other administrative functions for FACRA at an initial cost of ~~\$1750~~ \$520 per annum. This sum is to be paid via a monthly payment of ~~\$145.83~~ \$43.33 to be paid by the last day of each month in which these services are rendered. This cost will be determined each year by an estimate of costs incurred in performing agreed to administrative tasks for FACRA. FACRA retains the right to receive these services from a source other than the Students' Union.
- c) To collect, on behalf of FACRA, Students' Union fees as per the 1989 referendum, and to forward said fees to FACRA if those conditions established by the Students' Union in the Students' Union's Bylaws are met.
- d) To grant to FACRA a non-exclusive license to use the common areas of the building for all reasonable purposes directly related to its mission or objectives and with the prior approval of the Students' Union, acting reasonably, where "common areas" shall mean all lands, improvements, facilities, utilities, installations, and equipment forming part of the building, other than those parts designated by the Students' Union for leasing to tenants of the building and shall include (but not be limited to) washrooms, stairwells, and loading docks.
- e) Quiet enjoyment of the leased premises by FACRA.

2. FACRA agrees to the following;

- a) To be responsible for all property insurance for capital assets and furniture located in the leased premises, in the event of theft, fire, and vandalism.
- b) To ~~provide a minimum of \$1 million Broadcaster liability coverage~~ carry Liability insurance in an amount not less than \$2,000,000 and Broadcaster Liability insurance in an amount not less than \$1,000,000 which will also include legal fees. The premium and retention will be paid for in full by FACRA with proof of coverage confirmed by a certificate of insurance. The policy will be endorsed to provide that 30 days prior written notice of cancellation or material change of the policy will be mailed to the Students' Union. The insurance coverage will be in place within 30 days of this contract being signed with proof of coverage provided to the Personnel Manager of the Students' Union. Proof of coverage must also be provided to the Personnel Manager of the Students' Union upon annual renewal of the insurance.
- c) To use the ~~space-leased premises~~ solely for the purpose of providing an FM Radio station, and other necessarily related activities, to otherwise further the objectives of FACRA, and to do so in such a manner as to reflect fairly on the Students' Union and the University of Alberta.
- d) To keep the ~~H~~leased ~~p~~Premises in a neat and orderly manner.
- e) To limit the number of individuals associated with CJSR to five (5) people during hours when the building is closed, unless prior written permission is obtained from the Students' Union Vice President (Operations and Finance). During these hours all building doors are to remain locked at all times.
- f) To pay the Students' Union a sum of \$250/annum to cover the cost that the Students' Union incurs in insuring the ~~space in which CJSR operates~~ Leased Premises. This sum is to be paid via a monthly payment of \$20.83/month to be paid by the last day of each month. This sum is subject to change based upon changes to relevant insurance costs for the Students' Union.
- g) To not alter the Leased pPremises or remove fixtures upon termination of the Agreement unless the Students' Union has first consented, such consent not to be unreasonably withheld.
- h) To follow all relevant Operating Policies of the Students' Union unless otherwise specified in the Agreement. In the event of a change in Operating Policy, the Students' Union will notify FACRA in writing.

3. Notwithstanding the articles contained herein, the following is understood by both parties;

- a) The term of the lease and the license herein granted will be from May 1, ~~2002~~ 2005 until April 30, ~~2005~~ 2010, upon which time it will be reviewed with an option to renew the lease based on the similar terms and conditions. In the event that students decide, in a referendum, not to continue paying the fee referred to in 1c), the Students' Union reserves the right to terminate the lease on April 30th of the following year in which the referendum is held, and shall not be liable for any financial loss incurred by FACRA as a result of such termination.
- b) Contravention of any the "Default and Termination" conditions outlined in Schedule 'A' by FACRA may result in the termination of this agreement by the Students' Union. In this circumstance FACRA shall receive written notice of termination at least 30 days prior to the termination coming into effect.
- c) FACRA may terminate this agreement at any time and for any reason provided it gives six months written notice.
- d) Any article herein or portion thereof may be amended with the mutual written consent of both parties.
- e) This agreement and all terms and conditions herein are subject to approval by Students' Council.
- f) Subject to subparagraph 1.a), 1.b), and 2.f) above, ~~A~~all rental and lease rates are subject to change provided that the Students' Union provides six months notice.
- g) Where a dispute arises between the Students' Union and FACRA under the terms of this ~~a~~Agreement and this dispute cannot be settled by agreement between the two above mentioned parties, then such dispute shall be settled by arbitration by a single arbitrator, if the parties can agree on one, or by three arbitrators (one appointed by FACRA, one by the Students' Union, and one by the University of Alberta) if a single arbitrator can not be agreed upon. Otherwise, such proceedings shall be subject to the provisions of the Arbitration Act of the Province of Alberta and amendments thereto, or such other Act or procedure as may have been substituted, the cost of which is to be borne equally by both parties.

For the Students' Union

For FACRA

 Vice President
 (Operations and Finance)

 Chairperson
 (Board of Directors)

 Witness

 Witness

Signed this _____ day of _____ ~~2002~~ 2005

Schedule 'A'

DEFAULT AND TERMINATION

The tenancy granted by this lease is expressly subject to the condition that if:

- (i) the Tenant fails to pay the rent or other charges required to be paid by the Tenant hereunder although no formal demand shall have been made therefore; or
- (ii) the Tenant fails to observe, perform or keep any one or more of the covenants, provisions or stipulations to be observed, performed or kept by the Tenant hereunder and if such failure continues for a period of TEN (10) DAYS after notice to the Tenant of such failure,

then, in either or both of such events, the Landlord may re-enter the ~~Demised-Leased~~ Premises, and upon such re-entry this ~~Lease-Agreement~~ shall thenceforth be terminated and of no further force or effect, and no payment or acceptance of rent subsequent to the events of default hereinbefore in this clause cited shall give the Tenant the right to continued occupancy of the ~~Demised-Leased~~ Premises, or in any way affect the rights of the Landlord herein, or have the effect of ~~reinstalling-reinstating~~ this Lease.

The Tenant covenants with the Landlord, and it is a condition of this Lease that:

- (i) ~~If the term hereby granted or any of the goods or chattels on the Demised Premises are at any time repossessed, seized, or taken in execution or attachment by any creditor of the Tenant, whether under bill of sale, chattel mortgage, debenture, conditional sales contract, lien, note, lease of personal property, or consignment contract; or~~
- (ii) ~~If a writ of execution or replevin order issues against the goods or chattels of the Tenant; or~~
- (iii) If the Tenant makes any assignment for the benefit of creditors, or becoming bankrupt or insolvent takes the benefit of, or becomes subject to, any statutes that may be in force relating to bankrupt or insolvent debtors; or
- (iv) If the ~~Demised-Leased~~ Premises at any time during the lease term becomes vacant in consequence of the abandonment by the Tenant, or the removal of the Tenant by legal process for non-payment of rent, breach of covenant or any other cause; or
- (v) ~~If the Tenant does not, within TEN (10) DAYS after notice in writing from the Landlord, rectify or correct any non-observance or non-performance of all and every of the covenants, provisions, stipulations and conditions contained in this Lease; or~~

- (vi) ~~If~~ any insurance policy insuring the said building of the Landlord or Tenants of the said building is cancelled or refused to be renewed by reason of the use and occupation of the ~~Demised-Leased~~ Premises, the Tenant shall immediately cease operations and shall be allowed up to 60 days to rectify the problem and open for business as required by this Lease; or
- (vii) If the Tenant fails to move into or take possession of the ~~Demised-Leased~~ Premises and open for business as required by this Lease; or
- (viii) If at any time during the term hereof, the Tenant or any other person removes or attempt to remove, without the consent in writing of the Landlord, any goods or chattels belonging to the Landlord from the ~~Demised-Leased~~ Premises, save and except in the ordinary course of the Tenant's business, or in the course of replacement or renovations; or
- (ix) ~~In case If~~ the ~~Demised-Leased~~ Premises ~~are is~~ used by any other person or for any other purpose than as herein provided without the written consent of the Landlord, such consent not to be unreasonably withheld,

then and in every such event the Landlord shall be entitled to forthwith re-enter the ~~Demised-Leased~~ Premises, and upon such re-entry this Lease shall thenceforth be terminated, and be of no further force and effect, and no payment or acceptance of rent subsequent to the event of default hereinbefore in this clause cited shall give the Tenant the right to continue occupancy of the ~~Demised-Leased~~ Premises, or in anyway affect the rights of the Landlord herein, or have the effect of reinstating this Lease.

SURRENDER OF PREMISES ON TERMINATION

Upon the expiration of the Lease or the sooner termination of the term hereby granted, the Tenant covenants to immediately surrender and yield up possession of the ~~Demised-Leased~~ Premises in good repair, reasonable wear and tear only expected. The Tenant shall surrender all keys at the place then fixed for payment of rent and shall inform the Landlord of all combinations of locks, safes and vaults, if any, in the ~~Demised Leased~~ -Premises. The Tenant shall remove its trade fixtures and the Tenant shall repair any damage to the Demised Premises caused by ~~them the Tenant~~.

LANDLORD'S RIGHTS ON RE-ENTRY

The Tenant agrees that in the event the Landlord shall be entitled to re-enter and retake possession of the ~~Demised-Leased~~ Premises, it may use such force as it may deem necessary for what purposes and for gaining admittance to the ~~Demised-Leased~~ Premises, without being liable in respect thereof or for any loss or damage occasioned thereby. The Tenant hereby expressly releases the Landlord from all actions, proceedings, claims and demands whatsoever for or in respect of any such forcible entry, or loss or damage that may be sustained by the Tenant in respect therewith-, provided that such forcible entry is

limited to such extent that is necessary for the Landlord to take possession of the Leased Premises and is reasonable in the circumstances.

LANDLORD'S RIGHTS ON TERMINATION

Upon the premature termination of this Lease in accordance with this Agreement~~: prior to the expiration of the term by passage of time:~~

- (i) The Landlord may re-let the Demised Premises or any part thereof;
- (ii) The Tenant shall pay to the Landlord on demand such reasonable expenses as the Landlord may incur in re-letting the Demised Premises, including legal costs, legal fees and real estate fees and commissions, and expenses of keeping the Demised Premises in good order, and of preparing the Demised Premises for re-letting;
- (iii) All rent up to and including the effective date of termination shall immediately become due ~~and be paid up to the time of such termination~~; and
- (iv) The Landlord may, at its option, and in addition to any other remedies it may have hereunder, require the Tenant to pay to the Landlord as liquidated damages for default of the Tenant in the observance and performance of its covenants under this Lease, all rent and other payments reserved to be paid and remaining unpaid by the Tenant under this Lease two months from the date of termination ~~to and including the expiration of the term of this Lease.~~

LEGAL COSTS

The Tenant agrees to pay to the Landlord as additional rent all legal costs, and legal fees, on a solicitor-client basis lawfully incurred in obtaining possession of the Demised Premises upon the expiration or earlier termination of this Lease or in enforcing any covenant or agreement of the Tenant herein contained.

CUMULATIVE REMEDIES

No reference to or exercise of any specific right or remedy by ~~the Landlord either party~~ shall prejudice or preclude ~~the Landlord such party~~ from any other remedy, whether allowed at law or in equity or expressly provided for herein. No such remedy shall be exclusive or dependent upon any other such remedy, ~~but the Landlord may from time to time exercise~~ any one or more of such remedies may be exercised independently or in combination. Without limiting the generality of the foregoing, the Landlord shall be entitled to commence and maintain an action against the Tenant to collect any rent not paid when due, without exercising the option to terminate this Lease.

NON-WAIVER

Any condonement, excusing or overlooking by ~~either a~~ Party (the “Waiving Party”) of any default, breach or non-observance by the other Party at any time or times in respect of any covenant, proviso or condition herein contained shall not operate as a waiver of the ~~Parties’~~ Waiving Party’s rights hereunder in respect of any subsequent default, breach or non-observance nor as to defeat or affect in any way the rights or either party.

THE (2ND) ANNUAL HACK PURITY TEST

The formative years

- Were you involved in your high school Students' Council? (1pt)
- Have you ever been a founding member of a high school club? (2pts)
- Of a University student group? (2pts)
- Of a University? (10pts)
- Of a province? (25pts)
- At what age did you write your first piece of legislation? (2pts for every year under 21, -2 pts for every year after, -5pts for never having written one)

Council Forum

- Ever been to a Council meeting? (1pt)
- Just to hang out? (2pts)
- Just to serve a lawsuit? (50pts)

- Ever been mentioned in the Gateway's Council Forum? (2pts)
- In the Gateway's Council Forum Illustrated? (5pts)
- In the Gateway's Council Crime Beat? (10pts)

- Ever moved a motion in Council? (2pts)
- Ever have one die due to lack of a seconder? (-2pts)
- Ever move a motion to reconsider and enter into the minutes? (5pts)
- Do you know what a motion to reconsider and enter into the minutes is? (1pt)

- Have you never left Council before adjournment? (2pts)
- And had a midterm the next day? (3pts)
- Was the reason you left before adjournment to purposely break quorum? (-3pts)

- Do you dress differently when you know it's a Council Tuesday ? (1pts)
- Does it consist of changing into eccentric academic robes? (2pts)
- Do you wear those robes out to the bar afterwards? (3pts)

- Ever been to a Council meeting in the alumni room? (2pts)
- Ever been to a meeting in the function room? (3pts)
- Never heard of the function room? (-1pt)

Hack love

- Ever had a crush on a hack? (1pt)
- Ever dated a hack? (2pts)
- Just *because* they were a hack? (4pts)

- Ever had a date that you ran according to Roberts' Rules? (5pts)
- Ever dream of getting married in Council Chambers? (10pts)
- Ever gotten married in Council Chambers? (100pts)

- Ever have sex? (-2pts)

But has(have) your partner(s) been registered on the webboard? (5pts)

Working for the man

How many University jobs have you held? (1pt each)

How many Students' Union jobs have you held? (2pts each)

Did you recommend the elimination of your position after your term expired? (4pts – c'mon Duncan, easy points for you here)

GFC... it's as easy as 1-2-3

Have you ever sat on GFC? (1pt)

Have you ever asked a question in GFC? (2pts)

Ever moved a motion in GFC? (3pts)

Do students now have an extra week to add and drop classes as a result? (10pts)

Okay, this question is timed. Get a watch or something. You'll have a full minute. Get ready. Ready?

Name as many GFC subcommittees as you can in 1 minute. Acronyms are sufficient. (2pts per committee, plus an additional point per committee that you've served on.)

The election section

Ever run in an SU campus-wide election? (1pt for the first time, 2pts for the second, etc.)

Ever run a joke candidate in an SU campus-wide election? (1pt)

Ever get *beaten* by a joke candidate in an SU campus-wide election? (3pts)

Ever metaphorically strap yourself to an opposing candidate and hit the self-destruct button, thereby eliminating your chance of getting elected? (5pts)

Ever manage a campaign? (2pts)

Was it your *own* campaign? (1pt)

Was it a referendum side? (2pts)

How many times have you run in the Students' Union general election? (2pts each)

Was the third time a charm? (5pt)

The legislation station

Do you own a copy of Roberts' Rules of Order? (1pt)

Have you read through all of it, cover to cover? (2pts)

Are the pages sticky? (3pts, and "ewww....")

Do you read through the legislation of other organizations, just to see how it compares with the Students' Union's? (5pts)

Are you a posting member of POI? (5pts)

Committee city

Ever served on a sub-committee of Students' Council? (1pt each)

Ever chaired a sub-committee of Students' Council, in non-Executive capacity? (3pts each)

Have you ever missed a social function due to a committee meeting? (1pt)

Was it a date? (2pts)

Was it a friend's birthday party? (2pts)

Was it your convocation? (5pts)

Have you ever served on a sub-committee of Students' Council as an unelected, undemocratic, unaccountable Student-at-Large? (0pts)

Did you subsequently recommend that the Students' Union eliminate SALs? (5pts)

Web-bored?

Ever shut-down the SU webboard? (-50pts)

Were you registered on the SU webboard? (1pt)

Have you ever made a major life decision based on the results of a webboard poll? (3pts)

Did you have the SU webboard as your homepage? (3pts)

Do you **still** have it as your homepage? (5pts)

Are you registered on the webboard-in-exile? (2pts)

...because you're not sure if you're physically capable of living without the webboard in your life? (1pt)

Do you have recurring nightmares of the webboard never coming back? (3pts)

Do those nightmares also involve you morphing into a talking lizard, running away from an anthropomorphized U-Hall that's chasing after you because you're required for quorum, and you escape only by enlisting the help of Optimus Prime? (1pt)

DIE! As in board.

Ever been a member of DIE board? (2pts)

Ever been chair of DIE board? (4pts)

Have you ever lodged a complaint with DIE board? (2pts)

Was it outside of election times? (3pts)

Have you ever written an *amicus curiae* brief for DIE Board? (10pts)

Final question, designed solely to get me points, but also helps out my good friends David Wepler and Gregory Harlow (and, technically, Bill Smith, the General Manager of the SU)

Have you ever served on Council for four or more years? (10pts)

Scoring:

0-30pts: You're probably one of those people that "go to class" and "have friends" and "think about things other than the Students' Union. You make me sick.

31-50pts: Hmm...a hackling. Very cute. You're probably just getting started in the Students' Union, feeling your way around legislation and things like that. Lots of room for growth – try doing things like hanging out more at Council, or getting involved in some of the subcommittees. Or, of course, you could just sue the organization dramatically during a Council meeting.

51-80pts: A pretty experienced Students' Union hack, you've come a pretty good way in the world of hackishness. There's still room to improve, though – maybe try running in a few more elections, or serving on more subcommittees of Council. Probably wouldn't hurt to brush up on your GFC knowledge, either.

81-150pts: You're what we call a "hack." Someone who's dedicated and caring about the organization, and has likely been around for a pretty good number of years. To boost your score, try running a date according to Robert's Rules. It works great!

151+pts: Ahhh...the rarefied air of true hackdom. How sweet it smells up here, above the minions that toil away meaninglessly below us. Bask in your glory while it lasts, because you'll soon find yourself in a darkened corner of your house, huddled into a ball, muttering about how much of a hack you used to be before those "new punk kids" came and took it all away from you.